



# VOTE 36

WATER AND SANITATION



**national treasury**

Department:  
National Treasury  
REPUBLIC OF SOUTH AFRICA





# **Estimates of National Expenditure**

**2017**

**National Treasury**

**Republic of South Africa**

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The Estimates of National Expenditure 2017 is compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available on [www.treasury.gov.za](http://www.treasury.gov.za). Compared to the Estimates of National Expenditure publication, the e-publications for each vote contain more comprehensive coverage of all public entities. Also included are tables containing information on programme specific personnel expenditure, conditional grants to provinces and municipalities, public private partnerships and information on donor funding. Expenditure information at the level of site service delivery is included, where appropriate.

# Foreword

The 2017 Budget is presented at a time when indications are that the global economy could grow moderately better than the last forecast. Global GDP is expected to grow at 3.4 per cent in 2017, 0.3 percentage points higher than 2016. But uncertainty persists. The trade policies that the United States of America will pursue are unclear. The exact nature of Britain's exit from the European Union and economic impact are unknown. There is also evidence that globalisation is losing favour in some parts of the world and protectionism is growing. The global economy could be very different in future, depending on how these trends evolve.

Given the uncertainty, we have revised down South Africa's GDP growth projections and expect that tax revenue will be lower over the MTEF period as a result. We have also reduced the expenditure ceiling by R10.3 billion in 2017/18 and R15.9 billion in 2018/19, in line with government's fiscal objective of reducing the deficit, achieving a primary surplus and stabilising debt. Since its introduction in 2012, the expenditure ceiling in each financial year has never been breached.

Government is committed to delivering on its priorities despite the lowered revenue forecast and expenditure ceiling. It is critical that we allocate our limited resources wisely and use them effectively. In the 2017 Budget process, measures were taken to free-up resources and baselines were reduced across all departments by R7.5 billion in 2017/18, R7 billion in 2018/19 and R6.7 billion in 2019/20. The contingency reserve was also drawn down, and provisionally reserved funds were reallocated. However, the bulk of the funds allocated to priority areas within and across functions were reprioritised from lower-priority budget areas.

To ensure that funding remains focused on frontline service delivery, efforts have been intensified to improve efficiency in expenditure. Budget limits on compensation of employees introduced in the 2016 Appropriation Act are carried over to 2017. Departments will manage personnel headcount and employee earnings in line with these budget allocations.

Overall non-interest expenditure is still set to grow by an annual average of 1.4 per cent in real terms, from R1.24 trillion in 2017/18 to R1.43 trillion in 2019/20. Proposals in the budget include net increases in funding for the Post-School Education and Training, Basic Education, Economic Affairs and Health functions. The Post-School Education and Training function is the fastest growing, at 9.4 per cent over the medium term. The funding is mainly for universities to subsidise fee increases and for the National Student Financial Aid Scheme.

The publication is a concrete expression of the collaborative effort of highly dedicated civil servants across government throughout the process to prepare the Budget. We are particularly appreciative of this, as well as the contributions from the Ministers' Committee on the Budget and the Directors-General in central government. We are also thankful to all National Treasury staff who, under the expert guidance and leadership of the Minister of Finance, Pravin Gordhan, and his Deputy, Mcebisi Jonas, worked tirelessly to produce this crucial document.

The wide-ranging coverage of the Estimates of National Expenditure provides a coherent and summarised account of the prioritisation, spending plans and service delivery commitments of all 40 national votes and of government agencies. These plans constitute an important mechanism through which Parliament and the public hold institutions, including the National Treasury and its entities, to account.

Within the current difficult fiscal context not everything we believe would be beneficial to do, can be done now. Thus it is imperative that activities planned on budget be done effectively and efficiently.



**Lungisa Fuzile**  
**Director-General: National Treasury**



# Introduction

## The Estimates of National Expenditure publications

The Estimates of National Expenditure (ENE) publications describe in detail government's expenditure plans over the next three financial years, also known as the medium-term expenditure framework (MTEF) period. The 2017 MTEF period is from 2017/18 to 2019/20.

The ENE publications contain information on: what government institutions aim to achieve over the medium term, and why; how they plan to spend their budget allocations in support of this; and what outputs and outcomes the spending is intended to produce. The publications also provide information on how institutions have spent their budgets in previous years, tables with performance data and targets, personnel data and detailed expenditure trends and estimates by programme, subprogramme and economic classification for each department and the entities that report to the vote's executive authority. Explanatory narratives detail the institution's mandate, purpose (and that of its programmes), together with programme-level objectives and descriptions of subprogrammes. Summary data tables at the end of each vote contain data on infrastructure, provincial and municipal conditional grants, departmental public private partnerships, donor funding, and expenditure at the level of site service delivery, where applicable.

A separate 2017 ENE Overview publication is also available on [www.treasury.gov.za](http://www.treasury.gov.za) and summarises the ENE information across all votes. The 2017 ENE Overview contains a narrative explanation and budget-wide summary tables; a description of the budgeting approach; and it also has a write-up on how to interpret the information that is contained in each section of the publications.



# **Water and Sanitation**

**National Treasury  
Republic of South Africa**



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# Vote 36

## Water and Sanitation

### Budget summary

R million	2017/18				2018/19	2019/20
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
<b>MTEF allocation</b>						
Administration	1 628.4	1 542.3	22.0	64.1	1 658.0	1 755.3
Water Planning and Information Management	816.5	739.6	1.2	75.6	884.0	949.8
Water Infrastructure Development	12 251.7	623.1	8 090.1	3 538.5	13 499.3	14 318.3
Water Sector Regulation	410.8	396.5	1.1	13.2	519.5	491.4
<b>Total expenditure estimates</b>	<b>15 107.4</b>	<b>3 301.5</b>	<b>8 114.5</b>	<b>3 691.5</b>	<b>16 560.8</b>	<b>17 514.8</b>
Executive authority	Minister of Water and Sanitation					
Accounting officer	Director General of Water and Sanitation					
Website address	www.dwa.gov.za					

The Estimates of National Expenditure e-publications for individual votes are available on [www.treasury.gov.za](http://www.treasury.gov.za). These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of site service delivery, where appropriate.

### Vote purpose

Ensure the availability of water resources, facilitate equitable and sustainable socioeconomic development, and ensure universal access to water and sanitation services.

### Mandate

The mandate of the Department of Water and Sanitation is set out in the National Water Act (1998) and the Water Services Act (1997). The department's legislative mandate is to ensure that the country's water resources are protected, managed, used, developed, conserved and controlled by regulating and supporting the delivery of effective water supply and sanitation. This is done in accordance with the requirements of water-related policies and legislation that are critical for delivering on the people's right to have access to sufficient food and water, growing the economy, and eradicating poverty.

### Selected performance indicators

Table 36.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16		2017/18	2018/19	2019/20
Number of analysed reports on progress against the approved annual international relations implementation plan per year	Administration	Outcome 11: Create a better South Africa and contribute to a better Africa and a better world	-1	-1	-1	4	4	4	4
Number of river systems with water resources classes and determined resource quality objectives per year	Water Planning and Information Management	Outcome 10: Protect and enhance our environmental assets and natural resources	-1	-1	-1	2	4	2	3
Number of mega regional bulk infrastructure project phases completed per year	Water Infrastructure Development	Outcome 6: An efficient, competitive and responsive economic infrastructure network	-1	-1	-1	1	3	3	1
Number of large regional bulk infrastructure project phases completed per year	Water Infrastructure Development		-1	-1	-1	4	26	13	8
Number of small regional bulk infrastructure project phases completed per year	Water Infrastructure Development		-1	-1	-1	12	20	19	7
Number of small projects completed through the Accelerated Community Infrastructure Programme per year	Water Infrastructure Development		-1	-1	-1	20	52	48	40
Number of small projects completed through the water services infrastructure grant per year	Water Infrastructure Development	Outcome 6: An efficient, competitive and responsive economic infrastructure network	-1	-1	-1	60	41	62	67

**Table 36.1 Performance indicators by programme and related outcome**

Indicator	Programme	Outcome	Past		Current	Projections	
			2013/14	2014/15	2015/16	2016/17	2017/18
Number of existing bucket sanitation backlog systems in formal settlements replaced with adequate sanitation services per year	Water Infrastructure Development	Outcome 9: Responsive, accountable, effective and efficient local government	4 393	20 581	28 365	4 135	25 382
Percentage of water use authorisation applications finalised within 300 working days of application	Water Sector Regulation	Outcome 10: Protect and enhance our environmental assets and natural resources	- <sup>1</sup>	23% (375/1 652)	91% (262/288)	80%	80%
Number of wastewater systems assessed for compliance with the green drop regulatory standards per year	Water Sector Regulation		967	967	- <sup>3</sup>	963	963
Number of water supply systems assessed for compliance with blue drop regulatory standards per year	Water Sector Regulation		913	913	- <sup>3</sup>	1 036	1 036

1. No historical data available.

2. Indicator phased out from 2017/18.

3. No blue or green drop assessments were conducted in 2015/16 since only 60 per cent of the assessments were done in 2014/15 there was a need to verify this below the norm performance in 2015/16.

## Expenditure analysis

The National Development Plan (NDP) recognises the importance of secure water supply in achieving equitable access to water for all households, supporting economic growth and eradicating poverty. Over the medium term, the Department of Water and Sanitation will develop and invest in water infrastructure, monitor and protect South Africa's water resources, and improve the regulation of the entire water sector value chain. The department's work contributes to outcome 6 (an efficient, competitive and responsive economic infrastructure network), outcome 9 (responsive, accountable, effective and efficient local government) and outcome 10 (protect and enhance our environmental assets and natural resources) of government's 2014-2019 medium-term strategic framework.

The department will continue to focus on developing bulk raw water and water services infrastructure. Transfers and subsidies, and payment for capital assets have a budget of R38.7 billion and account for 78.9 per cent of the total budget R49.2 billion over the medium term. These investments are largely accounted for in the *Water Infrastructure Development* programme. In the period ahead, the department plans to eradicate and replace bucket sanitation backlogs in formal settlements. It will also strengthen its regulatory function by finalising the Water and Sanitation Bill, developing a performance management regulatory tool and implementing the revised raw water pricing strategy, while working towards establishing an independent regulator for the water sector.

Expenditure on compensation of employees is expected to increase at an average annual rate of 6.3 per cent over the medium term and will remain within the lowered expenditure ceiling as the department plans to reduce its staff complement of 3 682 by 294 non-core posts over the medium term.

### National water resources and water services infrastructure

The department will continue to focus its spending on the development, operations and management of water infrastructure. The *Water Infrastructure Development* programme is responsible for funding raw, regional and local infrastructure, and constitutes an estimated 81.7 per cent of the department's total budget over the medium term. The budget for this programme is expected to increase at an average annual rate of 3.9 per cent.

The *regional bulk infrastructure grant* will be allocated R18.4 billion, towards the construction of 7 mega, 47 large and 46 small regional bulk water and sanitation infrastructure projects in the period ahead. The *water services infrastructure grant* will continue to prioritise the 27 most impoverished district municipalities countrywide through 170 small interim water and sanitation infrastructure projects. The scope of the *water services infrastructure grant* has also been expanded to include the eradication of the outstanding 25 382 bucket sanitation systems in formal settlements over the medium term. The *water services infrastructure grant* is expected an annual growth rate of 4.1 per cent over the medium term.

The department plans to implement 140 small water services interventions over the medium term through the *Accelerated Community Infrastructure Programme* subprogramme, which has a budget allocation of R1.5 billion, growing at an average annual rate of 4.6 per cent over the period despite reprioritising R100 million for water resource management functions.

The *Water Infrastructure Development* programme also transfers funds to the Water Trading Entity, which is responsible for the sale of raw water, and the development and management of raw water infrastructure, on behalf of the department. Transfers and subsidies are expected to increase at an average annual rate of

9.3 per cent, from R8.1 billion in 2017/18 to R9.7 billion in 2019/20, accounting for 65.3 per cent of the programme budget. The transfer to the Water Trading Entity amounts to R5.7 billion over the medium term, including funds for the implementation of a long term solution for acid mine drainage. Transfers to water boards amount to R3.4 billion over the medium term for implementation of bulk water and sanitation projects on behalf of the department.

### **Strengthening regulation, pricing and policy**

The department plans to finalise the revision of the Water and Sanitation Bill which aims to improve the turnaround time for finalising the authorisation of water-use licence applications to ensure compliance with drinking and wastewater standards. The aim is to annually finalise 80 per cent of water-use authorisation applications within 300 working days of receipt, in the medium term.

To enhance its regulatory function, the department plans to develop a performance management regulatory tool to actively assess compliance by water users in the mining, industrial and agriculture sectors, as well as water service authorities with the drinking and wastewater regulatory standards. The department also plans to strengthen its regulatory function by implementing the revised raw water pricing strategy, which aims to implement pricing reforms to allow for reasonable cost recovery and investment in the water sector and continue to work towards establishing an independent regulator for the water sector over the MTEF period. To pursue these activities, the budget for the *Water Sector Regulation* programme is expected to increase from R410.8 million in 2017/18 to R491.4 million in 2019/20, growing at an average annual rate of 15.5 per cent.

In 2014, the department initiated a process to consolidate catchment agencies as part of the institutional realignment of the water sector to increase efficiency through economies of scale. Over the medium term, the department intends to support the review of water resource management functions and overall institutional reform in catchment management agencies. To support this, spending on goods and services is expected to increase at an average annual rate of 20.8 per cent in the period ahead from R123.2 million in 2016/17 to R217.4 million in 2019/20 in the *Water Sector Regulation* programme, driven mainly by consulting services. Further expenditure on consultants is accounted for in the *Water Planning and Information Management* programme for technical advice for designing new projects, and developing policies to guide the construction and management of water and sanitation infrastructure, due to an additional allocation of R140 million over the medium term reprioritised from the *Accelerated Community Infrastructure Programme* subprogramme.

## **Expenditure trends**

**Table 36.2 Vote expenditure trends by programme and economic classification**

Programmes	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)	
<b>R million</b>															
Programme 1	1 536.7	1 703.8	1 355.4	–	1 404.0	1 335.6	1 526.2	1 487.5	1 448.1	1 642.7	1 591.9	1 591.9	121.8%	92.6%	
Programme 2	731.6	721.5	634.0	–	853.6	812.5	814.0	744.0	701.0	853.7	831.0	831.0	124.1%	94.6%	
Programme 3	7 704.1	7 736.8	7 941.4	–	11 199.3	9 310.9	13 875.0	13 230.4	13 147.0	12 430.0	12 782.4	12 782.4	127.0%	96.1%	
Programme 4	214.6	213.4	575.2	–	190.5	157.6	231.3	284.6	260.9	318.8	319.2	319.2	171.7%	130.3%	
<b>Total</b>	<b>10 187.0</b>	<b>10 375.6</b>	<b>10 505.9</b>	–	<b>13 647.4</b>	<b>11 616.7</b>	<b>16 446.5</b>	<b>15 746.5</b>	<b>15 557.0</b>	<b>15 245.3</b>	<b>15 524.6</b>	<b>15 524.6</b>	<b>127.0%</b>	<b>96.2%</b>	
Change to 2016													279.3		
Budget estimate															

**Table 36.2 Vote expenditure trends by programme and economic classification**

Economic classification	Annual budget			Annual budget			Annual budget			Annual budget			Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate			
R million	2013/14			2014/15			2015/16			2016/17			2013/14 - 2016/17	
<b>Current payments</b>	<b>2 694.4</b>	<b>2 707.4</b>	<b>2 517.1</b>	<b>–</b>	<b>3 058.5</b>	<b>2 595.6</b>	<b>3 175.0</b>	<b>3 122.2</b>	<b>2 903.3</b>	<b>3 319.2</b>	<b>3 205.9</b>	<b>3 205.9</b>	<b>122.1%</b>	<b>92.8%</b>
Compensation of employees	1 227.2	1 181.5	1 139.7	–	1 388.0	1 275.7	1 492.1	1 428.4	1 360.4	1 667.3	1 540.2	1 540.2	121.2%	96.0%
Goods and services	1 465.1	1 525.7	1 377.3	–	1 670.3	1 318.8	1 682.9	1 687.2	1 536.4	1 651.9	1 665.6	1 665.6	122.9%	90.1%
Interest and rent on land	2.1	0.2	0.1	–	0.1	1.1	–	6.5	6.5	–	0.1	0.1	368.2%	111.4%
<b>Transfers and subsidies</b>	<b>3 916.4</b>	<b>3 918.1</b>	<b>4 020.7</b>	<b>–</b>	<b>4 563.9</b>	<b>4 588.8</b>	<b>6 086.4</b>	<b>5 072.6</b>	<b>5 077.3</b>	<b>7 480.3</b>	<b>7 484.2</b>	<b>7 484.2</b>	<b>121.1%</b>	<b>100.6%</b>
Provinces and municipalities	1 024.0	1 024.1	1 129.5	–	1 033.3	1 051.4	2 155.4	2 305.5	2 305.7	4 695.4	4 695.4	4 695.4	116.6%	101.4%
Departmental agencies and accounts	2 431.5	2 431.5	2 437.1	–	2 737.8	2 739.5	2 516.8	1 739.2	1 744.8	1 713.7	1 713.7	1 713.7	–	–
Higher education institutions	–	–	–	–	–	–	0.6	2.0	–	–	–	–	–	–
Foreign governments and international organisations	188.6	188.6	182.3	–	185.2	185.2	180.9	189.3	189.2	188.4	188.4	188.4	133.5%	99.1%
Public corporations and private enterprises	250.0	250.0	244.2	–	580.0	579.9	1 200.0	802.0	801.7	844.8	844.8	844.8	107.7%	99.8%
Non-profit institutions	–	0.7	1.2	–	1.9	1.8	1.9	2.0	0.7	2.8	2.8	2.8	136.7%	86.8%
Households	22.2	23.1	26.5	–	25.7	31.0	30.7	32.7	35.2	35.3	39.3	39.3	149.6%	109.2%
<b>Payments for capital assets</b>	<b>3 576.2</b>	<b>3 750.0</b>	<b>3 916.0</b>	<b>–</b>	<b>6 025.0</b>	<b>4 432.2</b>	<b>7 185.1</b>	<b>7 551.8</b>	<b>7 571.4</b>	<b>4 445.8</b>	<b>4 834.5</b>	<b>4 834.5</b>	<b>136.5%</b>	<b>93.7%</b>
Buildings and other fixed structures	3 475.6	3 642.1	3 859.7	–	5 937.3	4 368.4	7 084.7	7 419.0	7 456.0	4 334.6	4 697.3	4 697.3	136.8%	93.9%
Machinery and equipment	93.2	100.3	55.7	–	83.4	53.5	74.0	92.3	86.5	87.7	109.3	109.3	119.6%	79.1%
Land and sub-soil assets	–	–	–	–	0.9	–	–	–	–	–	–	–	–	–
Software and other intangible assets	7.3	7.6	0.7	–	3.4	10.3	26.5	40.4	29.0	23.4	27.9	27.9	118.5%	85.7%
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>52.1</b>	<b>–</b>	<b>–</b>	<b>0.1</b>	<b>–</b>	<b>–</b>	<b>4.8</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total</b>	<b>10 187.0</b>	<b>10 375.6</b>	<b>10 505.9</b>	<b>–</b>	<b>13 647.4</b>	<b>11 616.7</b>	<b>16 446.5</b>	<b>15 746.5</b>	<b>15 557.0</b>	<b>15 245.3</b>	<b>15 524.6</b>	<b>15 524.6</b>	<b>127.0%</b>	<b>96.2%</b>

## Expenditure estimates

**Table 36.3 Vote expenditure estimates by programme and economic classification**

Programmes	Average growth rate (%)			Medium-term expenditure estimate	Average growth rate (%)	Average expenditure/Total (%)
	Revised estimate	2016/17	2013/14 - 2016/17			
R million				2017/18	2018/19	2019/20
Programme 1	1 591.9	-2.2%	10.8%	1 628.4	1 658.0	1 755.3
Programme 2	831.0	4.8%	5.6%	816.5	884.0	949.8
Programme 3	12 782.4	18.2%	81.2%	12 251.7	13 499.3	14 318.3
Programme 4	319.2	14.4%	2.5%	410.8	519.5	491.4
<b>Total</b>	<b>15 524.6</b>	<b>14.4%</b>	<b>100.0%</b>	<b>15 107.4</b>	<b>16 560.8</b>	<b>17 514.8</b>
Change to 2016 Budget estimate				(930.8)	(598.9)	(640.6)
Economic classification						
<b>Current payments</b>	<b>3 205.9</b>	<b>5.8%</b>	<b>21.1%</b>	<b>3 301.5</b>	<b>3 479.5</b>	<b>3 658.7</b>
Compensation of employees	1 540.2	9.2%	10.0%	1 651.9	1 720.2	1 851.3
Goods and services	1 665.6	3.0%	11.1%	1 649.6	1 759.3	1 807.3
Interest and rent on land	0.1	-32.1%	0.0%	–	–	-100.0%
<b>Transfers and subsidies</b>	<b>7 484.2</b>	<b>24.1%</b>	<b>39.8%</b>	<b>8 114.5</b>	<b>9 254.0</b>	<b>9 771.2</b>
Provinces and municipalities	4 695.4	66.1%	17.3%	5 194.9	5 619.5	5 933.2
Departmental agencies and accounts	1 713.7	-11.0%	16.2%	1 586.1	2 269.2	2 396.2
Foreign governments and international organisations	188.4	–	1.4%	197.7	209.2	220.9
Public corporations and private enterprises	844.8	50.1%	4.6%	1 098.5	1 115.8	1 178.3
Non-profit institutions	2.8	55.2%	–	1.2	2.1	2.2
Households	39.3	19.4%	0.2%	36.1	38.2	40.3
<b>Payments for capital assets</b>	<b>4 834.5</b>	<b>8.8%</b>	<b>39.0%</b>	<b>3 691.5</b>	<b>3 827.4</b>	<b>4 085.0</b>
Buildings and other fixed structures	4 697.3	8.9%	38.3%	3 561.2	3 675.2	3 925.6
Machinery and equipment	109.3	2.9%	0.6%	87.2	106.6	111.2
Software and other intangible assets	27.9	54.3%	0.1%	43.1	45.6	48.1
<b>Total</b>	<b>15 524.6</b>	<b>14.4%</b>	<b>100.0%</b>	<b>15 107.4</b>	<b>16 560.8</b>	<b>17 514.8</b>

## Goods and services expenditure trends and estimates

Table 36.4 Vote goods and services expenditure trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Administrative fees	6 639	5 341	10 545	11 848	21.3%	0.6%	13 990	14 947	16 470	11.6%	0.8%
Advertising	21 574	38 383	33 825	55 133	36.7%	2.5%	48 249	38 874	41 305	-9.2%	2.7%
Minor assets	5 015	5 905	10 764	15 745	46.4%	0.6%	21 204	22 187	23 373	14.1%	1.2%
Audit costs: External	22 487	22 955	29 313	31 225	11.6%	1.8%	22 818	33 765	38 180	6.9%	1.8%
Bursaries: Employees	2 493	3 382	3 710	4 119	18.2%	0.2%	4 140	4 431	4 625	3.9%	0.3%
Catering: Departmental activities	9 819	6 130	11 250	11 386	5.1%	0.7%	12 584	13 762	14 570	8.6%	0.8%
Communication	33 234	42 814	57 692	38 777	5.3%	2.9%	51 651	59 679	59 586	15.4%	3.0%
Computer services	175 890	126 921	100 511	144 730	-6.3%	9.3%	152 000	142 525	150 613	1.3%	8.6%
Consultants: Business and advisory services	188 258	171 052	97 868	153 826	-6.5%	10.4%	184 344	173 679	155 105	0.3%	9.7%
Infrastructure and planning services	184 660	142 003	241 215	145 374	-7.7%	12.1%	177 513	266 488	271 574	23.2%	12.5%
Laboratory services	1 183	3 729	4 438	6 558	77.0%	0.3%	9 543	12 390	13 581	27.5%	0.6%
Legal services	8 774	6 827	8 109	6 777	-8.2%	0.5%	7 537	9 178	10 275	14.9%	0.5%
Science and technological services	-	-	1 777	910	-	-	940	3 119	3 294	53.5%	0.1%
Contractors	92 683	112 230	160 910	259 960	41.0%	10.6%	127 396	119 279	129 591	-20.7%	9.2%
Agency and support/outsourced services	27 827	45 340	41 033	6 191	-39.4%	2.0%	52 771	61 314	65 733	119.8%	2.7%
Entertainment	624	177	673	426	-11.9%	-	1 607	1 711	1 835	62.7%	0.1%
Fleet services (including government motor transport)	597	1 724	1 554	3 092	73.0%	0.1%	2 553	2 772	2 907	-2.0%	0.2%
Housing	-	-	44	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	1 544	2 987	4 329	5 733	54.9%	0.2%	5 620	5 482	6 067	1.9%	0.3%
Inventory: Farming supplies	86	72	79	137	16.8%	-	534	549	565	60.4%	-
Inventory: Food and food supplies	1 526	117	399	471	-32.4%	-	527	550	453	-1.3%	-
Inventory: Fuel, oil and gas	726	1 868	2 515	6 271	105.2%	0.2%	6 810	7 234	8 138	9.1%	0.4%
Inventory: Learner and teacher support material	-	9	2 468	1 298	-	0.1%	2 603	2 772	2 927	31.1%	0.1%
Inventory: Materials and supplies	964	6 791	14 598	6 607	90.0%	0.5%	7 199	8 182	8 940	10.6%	0.4%
Inventory: Medical supplies	35	119	183	269	97.3%	-	274	304	360	10.2%	-
Inventory: Medicine	-	-	108	30	-	-	55	256	273	108.8%	-
Medsas inventory interface	-	-	-	35	-	-	200	200	211	82.0%	-
Inventory: Other supplies	8 079	16 790	6 377	13 599	19.0%	0.8%	6 641	7 367	7 975	-16.3%	0.5%
Consumable supplies	5 441	6 167	13 436	19 309	52.5%	0.8%	16 346	18 421	19 118	-0.3%	1.1%
Consumables: Stationery, printing and office supplies	19 119	14 705	24 208	29 557	15.6%	1.5%	34 953	37 307	38 326	9.0%	2.0%
Operating leases	229 784	231 764	275 322	304 928	9.9%	17.7%	338 441	334 812	353 809	5.1%	19.4%
Rental and hiring	6 192	2 331	4 615	2 828	-23.0%	0.3%	3 675	3 764	4 093	13.1%	0.2%
Property payments	60 089	48 250	121 681	90 238	14.5%	5.4%	71 801	71 728	76 355	-5.4%	4.5%
Transport provided: Departmental activity	7 297	620	3 561	2 557	-29.5%	0.2%	4 214	4 681	4 941	24.6%	0.2%
Travel and subsistence	204 791	207 033	176 382	213 030	1.3%	13.6%	174 193	183 336	178 374	-5.7%	10.9%
Training and development	21 562	17 405	36 237	33 257	15.5%	1.8%	39 636	44 785	47 482	12.6%	2.4%
Operating payments	12 354	17 184	17 553	23 041	23.1%	1.2%	24 691	25 989	28 336	7.1%	1.5%
Venues and facilities	15 972	9 684	17 157	16 313	0.7%	1.0%	20 366	21 436	17 975	3.3%	1.1%
<b>Total</b>	<b>1 377 318</b>	<b>1 318 809</b>	<b>1 536 439</b>	<b>1 665 585</b>	<b>6.5%</b>	<b>100.0%</b>	<b>1 649 619</b>	<b>1 759 255</b>	<b>1 807 335</b>	<b>2.8%</b>	<b>100.0%</b>

## Transfers and subsidies expenditure trends and estimates

Table 36.5 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Provinces and municipalities											
Municipal bank accounts											
Current	321	563	660	419	9.3%	-	440	464	490	5.4%	-
Vehicle licences	315	557	657	419	10.0%	-	440	464	490	5.4%	-
Other transfers to households	4	6	3	-	-100.0%	-	-	-	-	-	-
Regional Services Council levies	2	-	-	-	-100.0%	-	-	-	-	-	-
Capital	1 129 173	1 050 790	2 305 029	4 694 982	60.8%	43.4%	5 194 464	5 619 056	5 932 679	8.1%	61.9%
Regional bulk infrastructure grant	-	-	-	1 850 000	-	8.7%	1 865 000	2 060 000	2 175 360	5.5%	23.0%
Water services infrastructure grant	1 129 173	1 050 790	2 305 029	2 844 982	36.1%	34.6%	3 329 464	3 559 056	3 757 319	9.7%	39.0%

**Table 36.5 Vote transfers and subsidies trends and estimates**

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)					
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20							
<b>Departmental agencies and accounts</b>																
<b>Departmental agencies (non-business entities)</b>																
<b>Current</b>	<b>227 014</b>	<b>168 627</b>	<b>174 116</b>	<b>169 202</b>	<b>-9.3%</b>	<b>3.5%</b>	<b>176 173</b>	<b>185 862</b>	<b>196 270</b>	<b>5.1%</b>	<b>2.1%</b>					
Communication	2	2 178	4	—	-100.0%	—	—	—	—	—	—					
Energy and Water Services Sector	28	2 204	3 037	2 202	328.4%	—	2 674	2 828	2 986	10.7%	—					
Education and Training Authority	—	—	6 704	—	—	—	—	—	—	—	—					
Water Information Management	—	—	167 145	164 245	165 000	-0.4%	3.1%	173 000	183 034	193 284	5.4%	2.1%				
Water Trading Entity	—	—	—	—	2 000	—	499	—	—	-100.0%	—					
Water Research Commission	—	—	31 623	—	—	-100.0%	0.1%	—	—	—	—					
Breede-Overberg Catchment Management Agency	—	—	—	—	—	—	—	—	—	—	—					
Inkomati Catchment Management Agency	—	28 216	—	—	-100.0%	0.1%	—	—	—	—	—					
<b>Capital</b>	<b>2 210 057</b>	<b>2 570 909</b>	<b>1 570 722</b>	<b>1 544 462</b>	<b>-11.3%</b>	<b>37.3%</b>	<b>1 409 881</b>	<b>2 083 294</b>	<b>2 199 959</b>	<b>12.5%</b>	<b>20.9%</b>					
Water Trading Entity	2 210 057	2 570 909	1 570 722	1 544 462	-11.3%	37.3%	1 409 881	2 083 294	2 199 959	12.5%	20.9%					
<b>Foreign governments and international organisations</b>																
<b>Current</b>	<b>182 254</b>	<b>185 176</b>	<b>189 231</b>	<b>188 370</b>	<b>1.1%</b>	<b>3.5%</b>	<b>197 743</b>	<b>209 212</b>	<b>220 927</b>	<b>5.5%</b>	<b>2.4%</b>					
Orange-Senqu River Basin Commission	510	608	546	611	6.2%	—	638	675	713	5.3%	—					
African Ministers' Council on Water	99	—	97	102	1.0%	—	106	112	118	5.0%	—					
Limpopo Watercourse Commission	—	300	350	207	—	—	176	186	196	-1.8%	—					
Komatı River Basin Water Authority	181 645	184 268	188 238	187 450	1.1%	3.5%	196 823	208 239	219 900	5.5%	2.3%					
<b>Public corporations and private enterprises</b>																
<b>Subsidies on products and production</b>																
<b>Current</b>	<b>81</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>-100.0%</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>					
Public corporations	81	—	—	—	-100.0%	—	—	—	—	—	—					
<b>Public corporations and private enterprises</b>																
<b>Other transfers to public corporations</b>																
<b>Current</b>	<b>244 080</b>	<b>579 919</b>	<b>801 748</b>	<b>844 773</b>	<b>51.3%</b>	<b>11.7%</b>	<b>1 098 503</b>	<b>1 115 816</b>	<b>1 178 302</b>	<b>11.7%</b>	<b>12.2%</b>					
Amatola Water Board: Regional bulk infrastructure	—	150 000	169 060	—	—	1.5%	88 554	92 386	—	—	0.5%					
Magalies Water Board: Regional bulk infrastructure	231 433	70 000	150 000	142 769	-14.9%	2.8%	58 385	—	—	-100.0%	0.6%					
Umgeni Water Board: Regional bulk infrastructure	—	216 719	279 140	423 004	—	4.3%	518 405	653 711	1 040 784	35.0%	7.6%					
Sedibeng Water Board: Regional bulk infrastructure	—	143 200	203 548	279 000	—	3.0%	433 159	369 719	137 518	-21.0%	3.5%					
Botshelo Water Board	12 647	—	—	—	-100.0%	0.1%	—	—	—	—	—					
<b>Non-profit institutions</b>																
<b>Current</b>	<b>1 181</b>	<b>1 803</b>	<b>681</b>	<b>2 766</b>	<b>32.8%</b>	<b>—</b>	<b>1 160</b>	<b>2 092</b>	<b>2 209</b>	<b>-7.2%</b>	<b>—</b>					
Women in water awards	818	700	100	700	-5.1%	—	—	—	—	-100.0%	—					
South African youth water prize	19	25	22	24	8.1%	—	25	26	27	4.0%	—					
Various institutions: 2020 vision for water education programme	344	430	556	1 242	53.4%	—	1 135	1 266	1 337	2.5%	—					
Water Institute of Southern Africa	—	648	—	800	—	—	—	800	845	1.8%	—					
Non-profit institution	—	—	3	—	—	—	—	—	—	—	—					
<b>Households</b>																
<b>Social benefits</b>																
<b>Current</b>	<b>11 331</b>	<b>10 996</b>	<b>8 869</b>	<b>23 733</b>	<b>27.9%</b>	<b>0.3%</b>	<b>19 375</b>	<b>20 459</b>	<b>21 620</b>	<b>-3.1%</b>	<b>0.2%</b>					
Employee social benefits	11 329	10 996	8 869	23 648	27.8%	0.3%	19 375	20 459	21 620	-2.9%	0.2%					
Other transfer	2	—	—	85	249.0%	—	—	—	—	-100.0%	—					
<b>Households</b>																
<b>Other transfers to households</b>																
<b>Current</b>	<b>15 171</b>	<b>20 016</b>	<b>26 288</b>	<b>15 535</b>	<b>0.8%</b>	<b>0.4%</b>	<b>16 759</b>	<b>17 727</b>	<b>18 720</b>	<b>6.4%</b>	<b>0.2%</b>					
Employee social benefits	—	5 174	—	—	—	—	—	—	—	—	—					
Bursaries for non-employees	12 480	13 486	15 726	15 535	7.6%	0.3%	16 759	17 727	18 720	6.4%	0.2%					
Other transfers to households	440	—	—	—	-100.0%	—	—	—	—	—	—					
Resource poor farmers	2 251	1 356	10 562	—	-100.0%	0.1%	—	—	—	—	—					
<b>Total</b>	<b>4 020 663</b>	<b>4 588 799</b>	<b>5 077 344</b>	<b>7 484 242</b>	<b>23.0%</b>	<b>100.0%</b>	<b>8 114 498</b>	<b>9 253 982</b>	<b>9 771 176</b>	<b>9.3%</b>	<b>100.0%</b>					

## Personnel information

Table 36.6 Vote personnel numbers and cost by salary level and programme<sup>1</sup>

## Programmes

1. Administration
2. Water Planning and Information Management
3. Water Infrastructure Development
4. Water Sector Regulation

Number of posts estimated for 31 March 2017	Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment												Number						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate			Average growth rate (%)	Average: Salary level/Total (%)						
			2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20	2016/17 - 2019/20	2016/17 - 2019/20								
<b>Water and Sanitation</b>			<b>Number</b>	<b>Cost</b>	<b>Unit cost</b>	<b>Number</b>	<b>Cost</b>	<b>Unit cost</b>	<b>Number</b>	<b>Cost</b>	<b>Unit cost</b>	<b>-2.7%</b>	<b>100.0%</b>						
<b>Salary level</b>	<b>4 301</b>	<b>195</b>	<b>3 512</b>	<b>1 360.4</b>	<b>0.4</b>	<b>3 682</b>	<b>1 540.2</b>	<b>0.4</b>	<b>3 540</b>	<b>1 651.9</b>	<b>0.5</b>	<b>3 403</b>	<b>1 720.2</b>	<b>0.5</b>	<b>3 388</b>	<b>1 851.3</b>	<b>0.5</b>	<b>-2.7%</b>	<b>100.0%</b>
1 – 6	1 676	102	1 425	294.1	0.2	1 495	327.4	0.2	1 412	336.9	0.2	1 371	353.3	0.3	1 362	380.5	0.3	-3.1%	40.2%
7 – 10	1 764	49	1 415	601.5	0.4	1 471	681.8	0.5	1 431	722.9	0.5	1 360	749.1	0.6	1 360	810.8	0.6	-2.6%	40.1%
11 – 12	666	42	535	263.9	0.5	563	304.9	0.5	521	318.1	0.6	499	326.8	0.7	493	348.1	0.7	-4.3%	14.8%
13 – 16	195	2	137	200.9	1.5	153	226.1	1.5	176	274.0	1.6	173	290.9	1.7	173	312.0	1.8	4.2%	4.8%
<b>Programme</b>	<b>4 301</b>	<b>195</b>	<b>3 512</b>	<b>1 360.4</b>	<b>0.4</b>	<b>3 682</b>	<b>1 540.2</b>	<b>0.4</b>	<b>3 540</b>	<b>1 651.9</b>	<b>0.5</b>	<b>3 403</b>	<b>1 720.2</b>	<b>0.5</b>	<b>3 388</b>	<b>1 851.3</b>	<b>0.5</b>	<b>-2.7%</b>	<b>100.0%</b>
Programme 1	1 964	79	1 717	617.7	0.4	1 785	704.2	0.4	1 709	753.9	0.4	1 587	754.0	0.5	1 572	807.3	0.5	-4.1%	47.5%
Programme 2	989	49	877	350.7	0.4	922	401.6	0.4	850	418.4	0.5	836	447.4	0.5	836	483.3	0.6	-3.2%	24.6%
Programme 3	1 010	19	583	216.2	0.4	654	257.5	0.4	625	259.4	0.4	624	280.8	0.4	624	303.5	0.5	-1.6%	18.0%
Programme 4	338	48	335	175.8	0.5	321	176.9	0.6	356	220.1	0.6	356	238.1	0.7	356	257.2	0.7	3.5%	9.9%

<sup>1</sup> Data has been provided by the department and may not necessarily reconcile with official government personnel data.<sup>2</sup> Rand million.

## Departmental receipt

Table 36.7 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Receipt item/ Total (%)
	2013/14	2014/15	2015/16					2013/14 - 2016/17	2016/17	2017/18	2018/19	2019/20
	2013/14	2014/15	2015/16	2016/17	2016/17	2016/17	2016/17	2016/17 - 2019/20	2016/17 - 2019/20	2016/17 - 2019/20	2016/17 - 2019/20	2016/17 - 2019/20
<b>Departmental receipts</b>	<b>65 950</b>	<b>15 333</b>	<b>11 008</b>	<b>20 874</b>	<b>20 874</b>	<b>-31.9%</b>	<b>100.0%</b>	<b>14 146</b>	<b>11 687</b>	<b>11 740</b>	<b>-17.5%</b>	<b>100.0%</b>
<b>Sales of goods and services produced by department</b>	<b>2 774</b>	<b>2 356</b>	<b>2 546</b>	<b>2 423</b>	<b>2 423</b>	<b>-4.4%</b>	<b>8.9%</b>	<b>2 535</b>	<b>2 576</b>	<b>2 629</b>	<b>2.8%</b>	<b>17.4%</b>
Sales by market establishments of which:	1 943	935	920	802	802	-25.5%	4.1%	961	998	1 039	9.0%	6.5%
Market establishment: Rental dwelling	1 788	722	656	585	585	-31.1%	3.3%	748	785	824	12.1%	5.0%
Market establishment: Non-residential building	–	23	78	30	30	–	0.1%	23	23	25	-5.9%	0.2%
Market establishment: Rental parking	155	190	186	187	187	6.5%	0.6%	190	190	190	0.5%	1.3%
Administrative fees of which:	26	67	102	62	62	33.6%	0.2%	65	65	65	1.6%	0.4%
Services rendered: Transport fees	–	52	50	48	48	–	0.1%	50	50	50	1.4%	0.3%
Sales: Tender documents	–	11	36	–	–	–	–	–	–	–	–	–
Sales: Maps	12	–	12	10	10	-5.9%	–	11	11	11	3.2%	0.1%
Replacement of security cards	–	4	4	4	4	–	–	4	4	4	–	–
Sales: Water potable	14	–	–	–	–	-100.0%	–	–	–	–	–	–
Other sales of which:	805	1 354	1 524	1 559	1 559	24.6%	4.6%	1 509	1 513	1 525	-0.7%	10.4%
Rental capital assets	15	22	67	76	76	71.8%	0.2%	66	70	82	2.6%	0.5%
Sales: Departmental publications and production	240	3	3	15	15	-60.3%	0.2%	10	10	10	-12.6%	0.1%
Services rendered: Commission on insurance and garnishee	550	772	803	745	745	10.6%	2.5%	720	720	720	-1.1%	5.0%
Sales: Meals and refreshments	–	557	510	473	473	–	1.4%	513	513	513	2.7%	3.4%
Services rendered: Boarding service-staff/boarding service- private	–	–	141	250	250	–	0.3%	200	200	200	-7.2%	1.5%
Sales of scrap, waste, arms and other used current goods of which:	9	4	30	–	–	-100.0%	–	11	11	11	–	0.1%
Sales: Scrap	6	4	28	–	–	-100.0%	–	11	11	11	–	0.1%
Sales: Waste paper	3	–	2	–	–	-100.0%	–	–	–	–	–	–
Transfers received	–	63	–	–	–	–	0.1%	–	–	–	–	–
Interest, dividends and rent on land	4 612	2 544	2 428	1 604	1 604	-29.7%	9.9%	1 600	1 600	1 600	-0.1%	11.0%
Interest	4 612	2 544	2 428	1 604	1 604	-29.7%	9.9%	1 600	1 600	1 600	-0.1%	11.0%
Sales of capital assets	–	–	31	20	20	–	–	–	–	–	-100.0%	–
Transactions in financial assets and liabilities	58 555	10 366	5 973	16 827	16 827	-34.0%	81.1%	10 000	7 500	7 500	-23.6%	71.6%
<b>Total</b>	<b>65 950</b>	<b>15 333</b>	<b>11 008</b>	<b>20 874</b>	<b>20 874</b>	<b>-31.9%</b>	<b>100.0%</b>	<b>14 146</b>	<b>11 687</b>	<b>11 740</b>	<b>-17.5%</b>	<b>100.0%</b>

## Programme 1: Administration

### Programme purpose

Provide strategic leadership, management and support services to the department. Develop and promote international relations on water resources with neighbouring countries.

### Objective

- Improve regional water resource management by monitoring progress quarterly against the annual international relations implementation plan, as approved by the Department of International Relations and Cooperation.

### Subprogrammes

- *Ministry* provides administrative and logistical support to the minister and deputy minister and their support staff, and makes provision for their salaries.
- *Departmental Management* provides policy and strategic direction for water and sanitation management. This includes enterprise-wide support services comprising administrative support to the director general, corporate planning, and monitoring and evaluation; and the provision for salaries and operational budgets of the department's regional office heads.
- *Internal Audit* provides independent, objective assurance and advisory services to improve the department's operations.
- *Corporate Services* provides enterprise-wide support, comprising human resources, legal services, and communications, the learning and development academy, and transformation policy and coordination.
- *Financial Management* ensures the efficient management of daily financial operations, processes and systems.
- *Office Accommodation* makes payments for rental charges on all leased office space occupied by the department; and for municipal services such as electricity, water, and sewage and waste removal.
- *Programme Management Unit* provides for improved coordination and governance in the management of the departmental projects.
- *International Water Support* strategically coordinates, promotes and manages international relations on water and sanitation between countries through bilateral and multilateral cooperation instruments and organisations, in line with legislative provisions. This subprogramme also pursues national interests in African and global multilateral organisations and forums.

### Expenditure trends and estimates

Table 36.8 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
Ministry	45 310	43 287	45 936	52 300	4.9%	3.3%	48 026	56 902	60 811	5.2%	3.3%
Departmental Management	185 696	135 419	91 583	112 493	-15.4%	9.2%	96 097	105 624	112 830	0.1%	6.4%
Internal Audit	18 236	21 111	29 772	38 280	28.0%	1.9%	38 689	40 371	43 285	4.2%	2.4%
Corporate Services	534 139	598 669	626 770	738 639	11.4%	43.6%	746 020	757 199	801 434	2.8%	45.9%
Financial Management	239 946	208 462	196 276	232 002	-1.1%	15.3%	236 902	232 658	244 496	1.8%	14.3%
Office Accommodation	259 308	253 698	374 112	346 920	10.2%	21.5%	376 346	374 898	395 892	4.5%	22.5%
Programme Management Unit	45 804	42 235	46 452	33 081	-10.3%	2.9%	46 321	48 496	51 785	16.1%	2.7%
International Water Support	26 953	32 712	37 157	38 180	12.3%	2.4%	40 013	41 827	44 800	5.5%	2.5%
<b>Total</b>	<b>1 355 392</b>	<b>1 335 593</b>	<b>1 448 058</b>	<b>1 591 895</b>	<b>5.5%</b>	<b>100.0%</b>	<b>1 628 414</b>	<b>1 657 975</b>	<b>1 755 333</b>	<b>3.3%</b>	<b>100.0%</b>
Change to 2016 Budget estimate				(68 039)			(63 649)	(120 440)	(122 673)		

**Table 36.8 Administration expenditure trends and estimates by subprogramme and economic classification**

Economic classification			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)					
Audited outcome						2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	Average: Expenditure/ Total (%)
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17						2017/18	2018/19	2019/20		
<b>Current payments</b>	<b>1 265 018</b>	<b>1 280 712</b>	<b>1 368 087</b>	<b>1 504 817</b>	<b>6.0%</b>	<b>94.6%</b>					<b>1 542 286</b>	<b>1 551 619</b>	<b>1 649 415</b>	<b>3.1%</b>	<b>94.2%</b>
Compensation of employees	578 026	616 108	617 704	704 167	6.8%	43.9%	753 944	753 952	807 341	4.7%	45.5%				
Goods and services <sup>1</sup> of which:	686 935	663 569	743 860	800 650	5.2%	50.5%	788 342	797 667	842 074	1.7%	48.7%				
Advertising	15 341	30 854	25 561	46 806	45.0%	2.1%	38 838	28 906	30 367	-13.4%	2.2%				
Communication	26 024	28 726	38 494	24 071	-2.6%	2.0%	31 214	37 006	35 967	14.3%	1.9%				
Computer services	97 530	79 560	38 229	58 398	-15.7%	4.8%	83 709	73 048	77 423	9.9%	4.4%				
Operating leases	228 253	230 735	272 292	302 091	9.8%	18.0%	334 029	330 094	348 583	4.9%	19.8%				
Property payments	59 847	45 995	119 599	78 582	9.5%	5.3%	61 136	64 758	68 495	-4.5%	4.1%				
Travel and subsistence	100 625	88 561	72 603	64 204	-13.9%	5.7%	56 283	55 654	58 958	-2.8%	3.5%				
Interest and rent on land	57	1 035	6 523	—	-100.0%	0.1%	—	—	—	—	—				
<b>Transfers and subsidies<sup>1</sup></b>	<b>19 886</b>	<b>21 258</b>	<b>20 801</b>	<b>22 045</b>	<b>3.5%</b>	<b>1.5%</b>	<b>22 011</b>	<b>23 278</b>	<b>24 581</b>	<b>3.7%</b>	<b>1.4%</b>				
Provinces and municipalities	4	11	9	24	81.7%	—	25	26	27	4.0%	—				
Departmental agencies and accounts	30	4 382	3 041	2 202	318.7%	0.2%	2 674	2 828	2 986	10.7%	0.2%				
Foreign governments and international organisations	609	908	993	920	14.7%	0.1%	920	973	1 027	3.7%	0.1%				
Non-profit institutions	818	700	100	700	-5.1%	—	—	—	—	-100.0%	—				
Households	18 425	15 257	16 658	18 199	-0.4%	1.2%	18 392	19 451	20 541	4.1%	1.2%				
<b>Payments for capital assets</b>	<b>18 446</b>	<b>33 554</b>	<b>59 170</b>	<b>65 033</b>	<b>52.2%</b>	<b>3.1%</b>	<b>64 117</b>	<b>83 078</b>	<b>81 337</b>	<b>7.7%</b>	<b>4.4%</b>				
Machinery and equipment	18 311	23 715	30 149	38 072	27.6%	1.9%	21 990	38 508	34 271	-3.4%	2.0%				
Software and other intangible assets	135	9 839	29 021	26 961	484.5%	1.2%	42 127	44 570	47 066	20.4%	2.4%				
<b>Payments for financial assets</b>	<b>52 042</b>	<b>69</b>	<b>—</b>	<b>—</b>	<b>-100.0%</b>	<b>0.9%</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>				
<b>Total</b>	<b>1 355 392</b>	<b>1 335 593</b>	<b>1 448 058</b>	<b>1 591 895</b>	<b>5.5%</b>	<b>100.0%</b>	<b>1 628 414</b>	<b>1 657 975</b>	<b>1 755 333</b>	<b>3.3%</b>	<b>100.0%</b>				
Proportion of total programme expenditure to vote expenditure	12.9%	11.5%	9.3%	10.3%	—	—	10.8%	10.0%	10.0%	—	—				
<b>Details of transfers and subsidies</b>															
Departmental agencies and accounts															
Departmental agencies (non-business entities)															
Current	30	4 382	3 041	2 202	318.7%	0.2%	2 674	2 828	2 986	10.7%	0.2%				
Communication	2	2 178	4	—	-100.0%	—	—	—	—	—	—				
Energy and Water Services Sector	28	2 204	3 037	2 202	328.4%	0.1%	2 674	2 828	2 986	10.7%	0.2%				
Education and Training Authority															
Foreign governments and international organisations															
Current	609	908	993	920	14.7%	0.1%	920	973	1 027	3.7%	0.1%				
Orange-Senqu River Basin Commission	510	608	546	611	6.2%	—	638	675	713	5.3%	—				
African Ministers' Council on Water Limpopo Watercourse Commission	99	—	97	102	1.0%	—	106	112	118	5.0%	—				
—	300	350	207	—	—	—	176	186	196	-1.8%	—				
Non-profit institutions															
Current	818	700	100	700	-5.1%	—	—	—	—	-100.0%	—				
Women in water awards	818	700	100	700	-5.1%	—	—	—	—	-100.0%	—				
Households															
Social benefits															
Current	5 505	1 771	932	2 664	-21.5%	0.2%	1 633	1 724	1 821	-11.9%	0.1%				
Employee social benefits	5 505	1 771	932	2 664	-21.5%	0.2%	1 633	1 724	1 821	-11.9%	0.1%				
Households															
Other transfers to households															
Current	12 920	13 486	15 726	15 535	6.3%	1.0%	16 759	17 727	18 720	6.4%	1.0%				
Bursaries for non-employees	12 480	13 486	15 726	15 535	7.6%	1.0%	16 759	17 727	18 720	6.4%	1.0%				
Other transfers to households	440	—	—	—	-100.0%	—	—	—	—	—	—				
Provinces and municipalities															
Municipalities															
Municipal bank accounts															
Current	4	11	9	24	81.7%	—	25	26	27	4.0%	—				
Vehicle licences	—	5	6	24	—	—	25	26	27	4.0%	—				
Other transfers to households	4	6	3	—	-100.0%	—	—	—	—	—	—				

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Personnel information

Table 36.9 Administration personnel numbers and cost by salary level<sup>1</sup>

Number of posts estimated for 31 March 2017		Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment										Number							
Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)						
		2015/16		2016/17		2017/18		2018/19		2019/20									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Administration																			
Salary level	1 964	79	1 717	617.7	0.4	1 785	704.2	0.4	1 709	753.9	0.4	1 587	754.0	0.5	1 572	807.3	0.5	-4.1%	100.0%
1 – 6	804	57	737	150.0	0.2	748	165.0	0.2	689	166.6	0.2	651	169.6	0.3	642	181.8	0.3	-5.0%	41.0%
7 – 10	853	15	736	274.7	0.4	773	314.9	0.4	735	324.5	0.4	674	321.2	0.5	674	347.7	0.5	-4.5%	42.9%
11 – 12	194	5	160	107.7	0.7	171	125.6	0.7	173	137.9	0.8	153	132.3	0.9	147	137.5	0.9	-4.9%	9.7%
13 – 16	113	2	84	85.4	1.0	93	98.7	1.1	112	125.0	1.1	109	130.8	1.2	109	140.3	1.3	5.4%	6.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Programme 2: Water Planning and Information Management

### Programme purpose

Ensure that the country's water resources are protected, used, developed, conserved, managed and controlled in a sustainable manner for the benefit of all people and the environment, by developing a knowledge base and implementing effective policies, procedures and integrated planning strategies both for water resources and water services.

### Objectives

- Ensure the protection of water resources by implementing an integrated water quality management strategy and determining resource quality objectives for nine river systems by March 2019.
- Ensure a coordinated approach to water and sanitation infrastructure planning, monitoring and evaluation by developing and implementing the water and sanitation master plan by March 2019.
- Protect water resources and improve water quality by developing and implementing the integrated water quality management strategy to by March 2019.

### Subprogrammes

- *Water Planning, Information Management and Support* provides strategic leadership and overall management to the programme.
- *Integrated Planning* develops comprehensive plans that guide infrastructure development, systems and services management in the water sector.
- *Water Ecosystems* develops and implements measures to protect water resources. This entails determining resource direct measures by classifying water resource systems, determining reserves, conducting resource quality assessments and developing pollution control guidelines as well as rehabilitation measures and protocols.
- *Water Information Management* ensures the development and maintenance of systems and programmes for data and information acquisition and management, and builds the knowledge base on all aspects of water for informed water management decisions.
- *Water Services and Local Water Management* entails the formulation and development of strategies, guidelines and plans for water services and management of water at local level.
- *Sanitation Planning and Management* provides a national strategy for the planning of sanitation services and supports municipalities to plan for the provision of sustainable sanitation services.
- *Policy and Strategy* develops, monitors and reviews the implementation of water and sanitation sector policies and strategies.

## Expenditure trends and estimates

**Table 36.10 Water Planning and Information Management expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R thousand											
Water Planning, Information Management and Support	4 667	5 606	3 851	6 319	10.6%	0.7%	4 662	5 010	5 365	-5.3%	0.6%
Integrated Planning	182 209	217 710	159 032	93 035	-20.1%	21.9%	114 220	130 923	141 189	14.9%	13.8%
Water Ecosystems	46 943	47 972	50 161	50 427	2.4%	6.6%	61 225	65 473	69 766	11.4%	7.1%
Water Information Management	373 035	527 121	456 007	532 028	12.6%	63.4%	503 908	532 743	575 716	2.7%	61.6%
Water Services and Local Water Management	-	-	-	112 553	-	3.8%	97 274	103 723	109 963	-0.8%	12.2%
Sanitation Planning and Management	5 404	1 836	-	11 599	29.0%	0.6%	16 324	19 709	21 029	21.9%	2.0%
Policy and Strategy	21 692	12 293	31 914	25 052	4.9%	3.1%	18 849	26 413	26 733	2.2%	2.8%
<b>Total</b>	<b>633 950</b>	<b>812 538</b>	<b>700 965</b>	<b>831 013</b>	<b>9.4%</b>	<b>100.0%</b>	<b>816 462</b>	<b>883 994</b>	<b>949 761</b>	<b>4.6%</b>	<b>100.0%</b>
Change to 2016 Budget estimate				(31 569)			(61 918)	(44 042)	(30 245)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>550 747</b>	<b>754 890</b>	<b>632 382</b>	<b>754 214</b>	<b>11.0%</b>	<b>90.4%</b>	<b>739 594</b>	<b>804 541</b>	<b>866 406</b>	<b>4.7%</b>	<b>90.9%</b>
Compensation of employees	261 631	373 766	350 736	401 628	15.4%	46.6%	418 421	447 376	483 324	6.4%	50.3%
Goods and services <sup>1</sup> of which:	289 116	381 077	281 634	352 586	6.8%	43.8%	321 173	357 165	383 082	2.8%	40.6%
Communication	3 053	8 731	8 041	6 570	29.1%	0.9%	8 878	9 857	10 410	16.6%	1.0%
Computer services	77 492	46 331	48 940	74 366	-1.4%	8.3%	49 436	44 362	49 448	-12.7%	6.1%
Consultants: Business and advisory services	8 583	31 920	17 573	20 378	33.4%	2.6%	33 592	34 051	39 148	24.3%	3.7%
Infrastructure and planning services	125 747	124 213	84 947	100 103	-7.3%	14.6%	119 245	135 729	143 327	12.7%	14.3%
Travel and subsistence	44 394	70 727	43 359	60 994	11.2%	7.4%	33 719	46 433	46 155	-8.9%	5.4%
Training and development	3 015	4 550	8 107	7 009	32.5%	0.8%	8 387	8 677	9 163	9.3%	1.0%
Interest and rent on land	-	47	12	-	-	-	-	-	-	-	-
<b>Transfers and subsidies<sup>1</sup></b>	<b>1 471</b>	<b>11 534</b>	<b>8 722</b>	<b>1 576</b>	<b>2.3%</b>	<b>0.8%</b>	<b>1 243</b>	<b>1 313</b>	<b>1 401</b>	<b>-3.8%</b>	<b>0.2%</b>
Provinces and municipalities	5	552	651	395	329.1%	0.1%	415	438	463	5.4%	-
Departmental agencies and accounts	-	-	6 704	-	-	0.2%	-	-	-	-	-
Public corporations and private enterprises	81	-	-	-	-100.0%	-	-	-	-	-	-
Non-profit institutions	19	25	22	24	8.1%	-	25	26	27	4.0%	-
Households	1 366	10 957	1 345	1 157	-5.4%	0.5%	803	849	911	-7.7%	0.1%
<b>Payments for capital assets</b>	<b>81 732</b>	<b>46 114</b>	<b>55 012</b>	<b>75 223</b>	<b>-2.7%</b>	<b>8.7%</b>	<b>75 625</b>	<b>78 140</b>	<b>81 954</b>	<b>2.9%</b>	<b>8.9%</b>
Buildings and other fixed structures	52 752	28 500	25 971	30 000	-17.1%	4.6%	31 740	33 581	35 462	5.7%	3.8%
Machinery and equipment	28 434	17 169	29 031	44 292	15.9%	4.0%	42 926	43 551	45 428	0.8%	5.1%
Software and other intangible assets	546	445	10	931	19.5%	0.1%	959	1 008	1 064	4.6%	0.1%
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>4 849</b>	<b>-</b>	<b>-</b>	<b>0.2%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>633 950</b>	<b>812 538</b>	<b>700 965</b>	<b>831 013</b>	<b>9.4%</b>	<b>100.0%</b>	<b>816 462</b>	<b>883 994</b>	<b>949 761</b>	<b>4.6%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	6.0%	7.0%	4.5%	5.4%	-	-	5.4%	5.3%	5.4%	-	-
<b>Details of transfers and subsidies</b>											
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
Current	-	-	<b>6 704</b>	-	-	<b>0.2%</b>	-	-	-	-	-
Water Information Management	-	-	6 704	-	-	0.2%	-	-	-	-	-
<b>Non-profit institutions</b>											
Current	<b>19</b>	<b>25</b>	<b>22</b>	<b>24</b>	<b>8.1%</b>	-	<b>25</b>	<b>26</b>	<b>27</b>	<b>4.0%</b>	-
South African youth water prize	19	25	22	24	8.1%	-	25	26	27	4.0%	-
<b>Households</b>											
<b>Social benefits</b>											
Current	<b>1 366</b>	<b>5 783</b>	<b>1 345</b>	<b>1 157</b>	<b>-5.4%</b>	<b>0.3%</b>	<b>803</b>	<b>849</b>	<b>911</b>	<b>-7.7%</b>	<b>0.1%</b>
Employee social benefits	1 364	5 783	1 345	1 072	-7.7%	0.3%	803	849	911	-5.3%	0.1%
Other transfer	2	-	-	85	249.0%	-	-	-	-	-100.0%	-
<b>Households</b>											
<b>Other transfers to households</b>											
Current	-	<b>5 174</b>	-	-	-	<b>0.2%</b>	-	-	-	-	-
Employee social benefits	-	5 174	-	-	-	0.2%	-	-	-	-	-
<b>Provinces and municipalities</b>											
<b>Municipalities</b>											
<b>Municipal bank accounts</b>											
Current	<b>5</b>	<b>552</b>	<b>651</b>	<b>395</b>	<b>329.1%</b>	<b>0.1%</b>	<b>415</b>	<b>438</b>	<b>463</b>	<b>5.4%</b>	-
Vehicle licences	5	552	651	395	329.1%	0.1%	415	438	463	5.4%	-
<b>Public corporations and private enterprises</b>											
<b>Public corporations</b>											
<b>Public corporations (subsidies on products and production)</b>											
Current	<b>81</b>	-	-	-	-100.0%	-	-	-	-	-	-
Public corporations	81	-	-	-	-100.0%	-	-	-	-	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Personnel information

Table 36.11 Water Planning and Information Management personnel numbers and cost by salary level<sup>1</sup>

Number of posts estimated for 31 March 2017		Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment												Number Average growth rate (%) Average: Salary level/Total (%)	
		Number of funded posts		Number of posts additional to the establishment		Actual 2015/16		Revised estimate 2016/17		Medium-term expenditure estimate 2017/18		2018/19		2019/20	
Water Planning and Information Management		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	2016/17 - 2019/20
Salary level	989	49	877	350.7	0.4	922	401.6	0.4	850	418.4	0.5	836	447.4	0.5	836 483.3 0.6 -3.2% 100.0%
1 – 6	459	7	402	81.2	0.2	426	93.6	0.2	404	96.0	0.2	402	103.4	0.3	402 111.8 0.3 -1.9% 47.4%
7 – 10	282	25	257	149.9	0.6	266	170.4	0.6	262	181.6	0.7	252	192.8	0.8	252 208.7 0.8 -1.8% 30.0%
11 – 12	231	17	205	66.6	0.3	215	76.8	0.4	167	69.9	0.4	165	74.9	0.5	165 81.0 0.5 -8.4% 20.7%
13 – 16	17	–	13	53.1	4.1	15	60.8	4.1	17	71.0	4.2	17	76.3	4.5	17 81.8 4.8 4.3% 1.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Programme 3: Water Infrastructure Development

### Programme purpose

Develop, rehabilitate and refurbish raw water resources and water services infrastructure to meet the socioeconomic and environmental needs of South Africa.

### Objectives

- Ensure the effective and sustainable management of water resources by transferring and monitoring funds to the Water Trading Entity for the design, construction, commissioning and rehabilitation of bulk raw water infrastructure, including dam safety rehabilitation, on an ongoing basis.
- Ensure adequate water availability through water resources infrastructure development and management, and enhance the provision of sustainable and reliable water supply and sanitation services through the *regional bulk infrastructure grant*, the *water services infrastructure grant* and the *Accelerated Community Infrastructure* subprogramme on a continuous basis.

### Subprogrammes

- *Strategic Infrastructure Development and Management* provides for the design, construction, commissioning and management of new and existing water resource infrastructure.
- *Operation of Water Resources* funds expenditure on water resource management activities conducted by the department or catchment management agencies within water management areas.
- *Regional Bulk Infrastructure Grant* provides for the development of new infrastructure and the refurbishment, upgrading and replacing of ageing infrastructure servicing extensive areas across municipal boundaries.
- *Water Services Infrastructure Grant* provides for the construction of new infrastructure and the rehabilitation of existing water and sanitation infrastructure, through the grant transfer of water services schemes to water services institutions. The allocation prioritises the 27 poor districts municipalities.
- *Accelerated Community Infrastructure Programme* provides for rapid emergency interventions related to the refurbishment of wastewater treatment infrastructure, water conservation and water-demand management, and municipal water supply; and supports resource-poor farmers.

## Expenditure trends and estimates

**Table 36.12 Water Infrastructure Development expenditure trends and estimates by subprogramme and economic classification**

Subprogramme				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)				Average growth rate (%)	Average: Expenditure/ Total (%)
	Audited outcome						Medium-term expenditure estimate				
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20	
Strategic Infrastructure Development and Management	2 391 702	2 755 177	1 758 960	1 731 912	-10.2%	20.0%	1 606 704	2 291 533	2 419 859	11.8%	15.2%
Operation of Water Resources	167 145	164 245	164 371	165 000	-0.4%	1.5%	173 000	183 034	193 284	5.4%	1.4%
Regional Bulk Infrastructure Grant	3 314 847	3 941 238	5 408 016	6 262 378	23.6%	43.8%	5 822 845	6 142 306	6 482 024	1.2%	46.8%
Water Services Infrastructure Grant	1 589 090	2 085 294	5 401 604	4 146 730	37.7%	30.6%	4 169 523	4 423 958	4 678 248	4.1%	33.0%
Accelerated Community Infrastructure Programme	478 628	364 983	414 052	476 425	-0.2%	4.0%	479 674	458 455	544 933	4.6%	3.7%
<b>Total</b>	<b>7 941 412</b>	<b>9 310 937</b>	<b>13 147 003</b>	<b>12 782 445</b>	<b>17.2%</b>	<b>100.0%</b>	<b>12 251 746</b>	<b>13 499 286</b>	<b>14 318 348</b>	<b>3.9%</b>	<b>100.0%</b>
Change to 2016 Budget estimate				411 296			(878 148)	(608 847)	(579 840)		
<b>Economic classifications</b>											
<b>Current payments</b>	<b>578 108</b>	<b>404 434</b>	<b>647 169</b>	<b>646 766</b>	<b>3.8%</b>	<b>5.3%</b>	<b>623 069</b>	<b>617 407</b>	<b>668 285</b>	<b>1.1%</b>	<b>4.8%</b>
Compensation of employees	238 325	188 196	216 168	257 534	2.6%	2.1%	259 429	280 764	303 511	5.6%	2.1%
Goods and services <sup>1</sup> of which:	339 782	216 238	431 001	389 163	4.6%	3.2%	363 640	336 643	364 774	-2.1%	2.8%
Computer services	296	166	12 822	11 738	241.0%	0.1%	15 306	14 042	14 829	8.1%	0.1%
Consultants: Business and advisory services	109 719	95 096	49 561	62 287	-17.2%	0.7%	70 937	53 778	59 075	-1.7%	0.5%
Infrastructure and planning services	50 401	8 965	154 151	43 331	-4.9%	0.6%	54 158	58 365	55 720	8.7%	0.4%
Contractors	70 441	49 011	99 377	188 698	38.9%	0.9%	84 915	76 918	84 325	-23.5%	0.8%
Agency and support/outsourced services	20 616	9 552	21 784	(14 989)	-189.9%	0.1%	30 883	32 814	38 947	-237.5%	0.2%
Travel and subsistence	48 504	33 116	40 601	47 126	-1.0%	0.4%	41 028	31 561	34 493	-9.9%	0.3%
Interest and rent on land	1	—	—	69	310.2%	—	—	—	—	-100.0%	—
<b>Transfers and subsidies<sup>1</sup></b>	<b>3 926 746</b>	<b>4 555 248</b>	<b>5 046 869</b>	<b>7 455 439</b>	<b>23.8%</b>	<b>48.6%</b>	<b>8 090 145</b>	<b>9 227 991</b>	<b>9 743 715</b>	<b>9.3%</b>	<b>65.3%</b>
Provinces and municipalities	1 129 485	1 050 790	2 305 029	4 694 982	60.8%	21.3%	5 194 464	5 619 056	5 932 679	8.1%	40.6%
Departmental agencies and accounts	2 377 202	2 735 154	1 735 093	1 709 462	-10.4%	19.8%	1 582 881	2 266 328	2 393 243	11.9%	15.0%
Foreign governments and international organisations	181 645	184 268	188 238	187 450	1.1%	1.7%	196 823	208 239	219 900	5.5%	1.5%
Public corporations and private enterprises	231 433	579 919	801 748	844 773	54.0%	5.7%	1 098 503	1 115 816	1 178 302	11.7%	8.0%
Non-profit institutions	344	430	556	1 242	53.4%	—	1 135	1 266	1 337	2.5%	—
Households	6 637	4 687	16 205	17 530	38.2%	0.1%	16 339	17 286	18 254	1.4%	0.1%
<b>Payments for capital assets</b>	<b>3 436 493</b>	<b>4 351 201</b>	<b>7 452 965</b>	<b>4 680 240</b>	<b>10.8%</b>	<b>46.1%</b>	<b>3 538 532</b>	<b>3 653 888</b>	<b>3 906 348</b>	<b>-5.8%</b>	<b>29.9%</b>
Buildings and other fixed structures	3 428 494	4 339 795	7 429 986	4 667 334	10.8%	46.0%	3 529 459	3 641 605	3 890 167	-5.9%	29.8%
Machinery and equipment	7 999	11 406	22 979	12 906	17.3%	0.1%	9 073	12 283	16 181	7.8%	0.1%
<b>Payments for financial assets</b>	<b>65</b>	<b>54</b>	<b>—</b>	<b>—</b>	<b>-100.0%</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total</b>	<b>7 941 412</b>	<b>9 310 937</b>	<b>13 147 003</b>	<b>12 782 445</b>	<b>17.2%</b>	<b>100.0%</b>	<b>12 251 746</b>	<b>13 499 286</b>	<b>14 318 348</b>	<b>3.9%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	75.6%	80.2%	84.5%	82.3%	—	—	81.1%	81.5%	81.7%	—	—
<b>Details of transfers and subsidies</b>											
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
Current	167 145	164 245	164 371	165 000	-0.4%	1.5%	173 000	183 034	193 284	5.4%	1.4%
Water Trading Entity	167 145	164 245	164 371	165 000	-0.4%	1.5%	173 000	183 034	193 284	5.4%	1.4%
Capital	2 210 057	2 570 909	1 570 722	1 544 462	-11.3%	18.3%	1 409 881	2 083 294	2 199 959	12.5%	13.7%
Water Trading Entity	2 210 057	2 570 909	1 570 722	1 544 462	-11.3%	18.3%	1 409 881	2 083 294	2 199 959	12.5%	13.7%
<b>Foreign governments and international organisations</b>											
Current	181 645	184 268	188 238	187 450	1.1%	1.7%	196 823	208 239	219 900	5.5%	1.5%
Komati River Basin Water Authority	181 645	184 268	188 238	187 450	1.1%	1.7%	196 823	208 239	219 900	5.5%	1.5%
<b>Non-profit institutions</b>											
Current	344	430	556	1 242	53.4%	—	1 135	1 266	1 337	2.5%	—
Various institutions: 2020 vision for water education programme	344	430	556	1 242	53.4%	—	1 135	1 266	1 337	2.5%	—
<b>Households</b>											
<b>Social benefits</b>											
Current	4 386	3 331	5 643	17 530	58.7%	0.1%	16 339	17 286	18 254	1.4%	0.1%
Employee social benefits	4 386	3 331	5 643	17 530	58.7%	0.1%	16 339	17 286	18 254	1.4%	0.1%

**Table 36.12 Water Infrastructure Development expenditure trends and estimates by subprogramme and economic classification**

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2013/14 - 2016/17	2017/18	2018/19	2019/20	
R thousand				2016/17							
<b>Households</b>											
<b>Other transfers to households</b>											
Current	2 251	1 356	10 562		-	-100.0%	-	-	-	-	-
Resource poor farmers	2 251	1 356	10 562		-	-100.0%	-	-	-	-	-
<b>Public corporations and private enterprises</b>											
<b>Public corporations</b>											
Other transfers to public corporations											
Current	231 433	579 919	801 748	844 773	54.0%	5.7%	1 098 503	1 115 816	1 178 302	11.7%	8.0%
Amatola Water Board: Regional bulk infrastructure	-	150 000	169 060		-	0.7%	88 554	92 386	-	-	0.3%
Magalies Water Board: Regional bulk infrastructure	231 433	70 000	150 000	142 769	-14.9%	1.4%	58 385	-	-	-100.0%	0.4%
Umgeli Water Board: Regional bulk infrastructure	-	216 719	279 140	423 004	-	2.1%	518 405	653 711	1 040 784	35.0%	5.0%
Sedibeng Water Board: Regional bulk infrastructure	-	143 200	203 548	279 000	-	1.4%	433 159	369 719	137 518	-21.0%	2.3%
<b>Provinces and municipalities</b>											
<b>Municipalities</b>											
<b>Municipal bank accounts</b>											
Current	312	-	-		-	-100.0%	-	-	-	-	-
Vehicle licences	310	-	-		-	-100.0%	-	-	-	-	-
Regional Services Council levies	2	-	-		-	-100.0%	-	-	-	-	-
<b>Capital</b>	1 129 173	1 050 790	2 305 029	4 694 982	60.8%	21.3%	5 194 464	5 619 056	5 932 679	8.1%	40.6%
Regional bulk infrastructure grant	-	-	-	1 850 000	-	4.3%	1 865 000	2 060 000	2 175 360	5.5%	15.0%
Water services infrastructure grant	1 129 173	1 050 790	2 305 029	2 844 982	36.1%	17.0%	3 329 464	3 559 056	3 757 319	9.7%	25.5%

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Personnel information

**Table 36.13 Water Infrastructure Development personnel numbers and cost by salary level<sup>1</sup>**

Number of posts estimated for 31 March 2017		Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment										Number							
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17	2018/19	2019/20	2016/17 - 2019/20	2016/17	2019/20						
<b>Water Infrastructure Development</b>		<b>Number</b>	<b>Cost</b>	<b>Unit cost</b>	<b>Number</b>	<b>Cost</b>	<b>Unit cost</b>	<b>Number</b>	<b>Cost</b>	<b>Unit cost</b>	<b>Number</b>	<b>Cost</b>	<b>Unit cost</b>						
Salary level	1 010	19	583	216.2	0.4	654	257.5	0.4	625	259.4	0.4	624	280.8	0.4	624	303.5	0.5	-1.6%	100.0%
1 – 6	339	10	213	39.5	0.2	251	49.9	0.2	249	53.8	0.2	248	58.1	0.2	248	62.8	0.3	-0.4%	39.4%
7 – 10	459	5	254	97.9	0.4	270	113.1	0.4	259	116.4	0.4	259	126.2	0.5	259	136.6	0.5	-1.4%	41.4%
11 – 12	164	4	93	54.1	0.6	104	65.8	0.6	92	62.9	0.7	92	68.2	0.7	92	73.8	0.8	-4.0%	15.0%
13 – 16	48	-	23	24.7	1.1	29	28.6	1.0	25	26.4	1.1	25	28.3	1.1	25	30.4	1.2	-4.8%	4.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Programme 4: Water Sector Regulation

### Programme purpose

Ensure the development, implementation, monitoring and review of regulations across the water supply chain in accordance with the provisions of the National Water Act (1998) and the Water Services Act (1997).

### Objectives

- Create an enabling environment for the economic and social regulation of water by revising the water pricing strategy and developing the economic regulation strategy by 2017/18.
- Improve efficiency and effectiveness in the delivery of water and provide dignified sanitation by establishing operationally and financially viable catchment management agencies and regional water utilities by 2017/18.
- Ensure the equitable allocation of water resources for social and economic development by processing 80 per cent of water use authorisation applications within 300 working days from the date of receipt.
- Strengthen regulation by implementing monitoring programmes for drinking water quality, wastewater quality and mine water quality on an ongoing basis; and implementing mitigation measures in catchments with potential for acid mine drainage.

- Coordinate and monitor compliance with standards, licence conditions and regulations across all sectors to ensure that water resources are protected on an ongoing basis.
- Ensure the effective enforcement of compliance with water legislation by monitoring, conducting investigations and providing legal support in cases of unlawful water use, on an ongoing basis.

## Subprogrammes

- Water Sector Regulation Management and Support* provides strategic leadership and overall management to the programme.
- Economic and Social Regulation* ensures that pricing is efficient, equitable and cost reflective to protect the interests of the consumers and sector through the provision of sustainable water resources and water services.
- Water Use Authorisation and Administration* enables equitable access to water using various regulatory instruments.
- Water Supply Services and Sanitation Regulation* regulates the provision of drinking water and the management of wastewater.
- Compliance Monitoring and Enforcement* coordinates and monitors compliance to the water sector value-chain standards, licence conditions and regulations; and ensures enforcement against non-compliance. This includes the management of mine water in South Africa, with specific emphasis on acid mine management.
- Institutional Oversight* involves institutional governance and oversight of all water institutions, and facilitates their establishment and development.

## Expenditure trends and estimates

Table 36.14 Water Sector Regulation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	2013/14 - 2016/17	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16					2017/18	2018/19	2019/20		
R thousand				2016/17							2016/17 - 2019/20	
Water Sector Regulation Management and Support	852	3 423	34 119	37 309	252.5%	5.8%	38 315	40 889	41 021	3.2%	9.0%	
Economic and Social Regulation	378 048	4 472	12 310	33 394	-55.5%	32.6%	29 607	32 715	35 518	2.1%	7.5%	
Water Use Authorisation and Administration	54 624	62 610	44 403	58 459	2.3%	16.8%	69 171	84 542	78 479	10.3%	16.7%	
Water Supply Services and Sanitation Regulation	23 083	16 036	15 728	21 346	-2.6%	5.8%	24 982	35 796	28 750	10.4%	6.4%	
Compliance Monitoring and Enforcement	13 464	35 798	83 462	86 853	86.2%	16.7%	126 261	138 486	127 428	13.6%	27.5%	
Institutional Oversight	105 091	35 275	70 926	81 883	-8.0%	22.3%	122 491	187 116	180 173	30.1%	32.8%	
<b>Total</b>	<b>575 162</b>	<b>157 614</b>	<b>260 948</b>	<b>319 244</b>	<b>-17.8%</b>	<b>100.0%</b>	<b>410 827</b>	<b>519 544</b>	<b>491 369</b>	<b>15.5%</b>	<b>100.0%</b>	
Change to 2016 Budget estimate				(32 388)				72 898	174 451	126 951		
<b>Economic classification</b>												
Current payments	123 234	155 560	255 705	300 074	34.5%	63.6%	396 526	505 893	474 572	16.5%	96.3%	
Compensation of employees	61 749	97 635	175 761	176 888	42.0%	39.0%	220 062	238 113	257 167	13.3%	51.2%	
Goods and services <sup>1</sup> of which:	61 485	57 925	79 944	123 186	26.1%	24.6%	176 464	267 780	217 405	20.8%	45.1%	
Computer services	572	864	520	228	-26.4%	0.2%	7 549	11 073	8 913	239.4%	1.6%	
Consultants: Business and advisory services	30 328	23 115	20 066	36 265	6.1%	8.4%	68 866	73 734	43 087	5.9%	12.7%	
Infrastructure and planning services	8 224	8 040	1 423	130	-74.9%	1.4%	4 105	72 384	72 518	723.2%	8.6%	
Agency and support/outsourced services	1 686	201	2 070	6 965	60.5%	0.8%	5 859	7 380	4 459	-13.8%	1.4%	
Travel and subsistence	11 268	14 629	19 819	40 706	53.4%	6.6%	43 163	49 688	38 768	-1.6%	9.9%	
Training and development	935	1 084	4 744	5 394	79.3%	0.9%	5 984	8 135	6 568	6.8%	1.5%	
Transfers and subsidies <sup>1</sup>	72 560	759	952	5 182	-58.5%	6.1%	1 099	1 400	1 479	-34.2%	0.5%	
Departmental agencies and accounts	59 839	—	—	2 000	-67.8%	4.7%	499	—	—	-100.0%	0.1%	
Public corporations and private enterprises	12 647	—	—	—	-100.0%	1.0%	—	—	—	—	—	
Non-profit institutions	—	648	3	800	—	0.1%	—	800	845	1.8%	0.1%	
Households	74	111	949	2 382	218.1%	0.3%	600	600	634	-35.7%	0.2%	

**Table 36.14 Water Sector Regulation expenditure trends and estimates by subprogramme and economic classification**

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20
R thousand											
Payments for capital assets	379 368	1 295	4 291	13 988	-66.7%	30.4%	13 202	12 251	15 318	3.1%	3.1%
Buildings and other fixed structures	378 434	92	—	—	-100.0%	28.8%	—	—	—	—	—
Machinery and equipment	934	1 203	4 291	13 988	146.5%	1.6%	13 202	12 251	15 318	3.1%	3.1%
Total	575 162	157 614	280 948	319 244	-17.8%	100.0%	410 827	519 544	491 369	15.5%	100.0%
Proportion of total programme expenditure to vote expenditure	5.5%	1.4%	1.7%	2.1%	—	—	2.7%	3.1%	2.8%	—	—
<b>Details of transfers and subsidies</b>											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	59 839	—	—	2 000	-67.8%	4.7%	499	—	—	-100.0%	0.1%
Water Research Commission	—	—	—	2 000	—	0.2%	499	—	—	-100.0%	0.1%
Breede-Overberg Catchment Management Agency	31 623	—	—	—	-100.0%	2.4%	—	—	—	—	—
Inkomati Catchment Management Agency	28 216	—	—	—	-100.0%	2.1%	—	—	—	—	—
Non-profit institutions											
Current	—	648	3	800	—	0.1%	—	800	845	1.8%	0.1%
Water Institute of Southern Africa	—	648	—	800	—	0.1%	—	800	845	1.8%	0.1%
Non-profit institution	—	—	3	—	—	—	—	—	—	—	—
Households											
Social benefits											
Current	74	111	949	2 382	218.1%	0.3%	600	600	634	-35.7%	0.2%
Employee social benefits	74	111	949	2 382	218.1%	0.3%	600	600	634	-35.7%	0.2%
Public corporations and private enterprises											
Public corporations											
Other transfers to public corporations											
Current	12 647	—	—	—	-100.0%	1.0%	—	—	—	—	—
Botshelo Water Board	12 647	—	—	—	-100.0%	1.0%	—	—	—	—	—

1. Estimates of National Expenditure data tables are available and can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

## Personnel information

**Table 36.15 Water Sector Regulation personnel numbers and cost by salary level<sup>1</sup>**

Number of funded posts	Number of posts additional to the establishment	Number and cost <sup>2</sup> of personnel posts filled / planned for on funded establishment										Number							
		Actual		Revised estimate		Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)						
		2015/16		2016/17		2017/18			2018/19			2016/17 - 2019/20							
		Number	Unit Cost	Number	Unit Cost	Number	Unit Cost	Number	Unit Cost	Number	Unit Cost	3.5%	100.0%						
Water Sector Regulation																			
Salary level	338	48	335	175.8	0.5	321	176.9	0.6	356	220.1	0.6	356	238.1	0.7	356	257.2	0.7	3.5%	100.0%
1 – 6	74	28	73	23.3	0.3	70	18.9	0.3	70	20.5	0.3	70	22.3	0.3	70	24.1	0.3	—	20.2%
7 – 10	170	4	168	79.0	0.5	162	83.3	0.5	175	100.4	0.6	175	108.9	0.6	175	117.8	0.7	2.6%	49.5%
11 – 12	77	16	77	35.6	0.5	73	36.7	0.5	89	47.5	0.5	89	51.5	0.6	89	55.7	0.6	6.8%	24.5%
13 – 16	17	—	17	37.8	2.2	16	38.0	2.4	22	51.7	2.3	22	55.5	2.5	22	59.5	2.7	11.2%	5.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Entities<sup>1</sup>

### Consolidated water boards

#### Mandate

The water boards derive their mandate from the Water Services Act (1997) and are categorised as national government business enterprises in terms of schedule 3B of the Public Finance Management Act (1999). The primary activity of water boards is to provide bulk water and sanitation services to water service institutions in the designated areas in which they operate. Historically, water boards were established in areas with significant urban development, but rural areas have since been included. The services provided by water boards have also expanded to include the provision of retail water and sanitation services, and management services and training

1. This section has been compiled with the latest available information from the entities concerned.

on behalf of municipalities and the Department of Water and Sanitation. Water boards are used as implementing agents where the capacity to implement projects is inadequate.

In 2014, the Minister of Water and Sanitation reduced the number of water boards from 12 to 9 as part of an institutional realignment of the sector and a reform measure to increase efficiency and achieve economies of scale. In line with this, both Botshelo and Pelladrift have been incorporated into Sedibeng Water, and Bushbuckridge Water has been incorporated into Rand Water. The draft Water and Sanitation Bill, which is currently under review, proposes that water boards operate as regional water utilities in future.

### **Selected performance indicators**

**Table 36.16 Consolidated water boards volume<sup>1</sup> of bulk treated water sales**

Water board	Programme/objective/activity	Outcome	Past		Current	Projections		
			2013/14	2014/15		2017/18	2018/19	2019/20
Volumes of bulk water sales by Amatola water board per year	Water boards activities	Outcome 6. An efficient, competitive and responsive economic infrastructure network	31 723	33 189	33 630	34 876	38 364	42 400
Volumes of bulk water sales by Bloem water board per year	Water boards activities		76 182	91 737	79 993	85 448	91 409	92 323
Volumes of bulk water sales by Botshelo water board per year	Water boards activities		13 100	14 900	- <sup>2</sup>	- <sup>2</sup>	- <sup>2</sup>	- <sup>1</sup>
Volumes of bulk water sales by Bushbuckridge water board per year	Water boards activities		35 137	49 694	- <sup>3</sup>	- <sup>3</sup>	- <sup>3</sup>	- <sup>2</sup>
Volumes of bulk water sales by Lepelle northern water board per year	Water boards activities		97 637	97 637	9 7809	30 040	100 141	100 141
Volumes of bulk water sales by Magalies water board per year	Water boards activities		75 503	82 038	81 959	89 821	95 251	101 054
Volumes of bulk water sales by Mhlathuze water board per year	Water boards activities		40 208	44 176	40 208	43 800	45 625	45 625
Volumes of bulk water sales by Overberg water board per year	Water boards activities		4 075	4 270	4 253	4 498	4 043	4 043
Volumes of bulk water sales by Pelladrift water board per year	Water boards activities		4 013	3 075	- <sup>4</sup>	- <sup>4</sup>	- <sup>4</sup>	- <sup>4</sup>
Volumes of bulk water sales by Rand water board per year	Water boards activities		1 526 861	1 608 229	1 709 519	1 420 651	1 444 176	1 472 322
Volumes of bulk water sales by Sedibeng water board per year	Water boards activities		92 346	96 524	117 562	119 408	122 397	125 420
Volumes of bulk water sales by Umgeni water board per year	Water boards activities		439 544	446 548	435 726	414 159	449 828	459 372
								469 597

1. Measured in thousand kilolitres.

2. Botshelo Water was disestablished in 2014/15 in line with the institutional reform and realignment process. Operations have since been incorporated into the Magalies and Sedibeng water boards.

3. Bushbuckridge Water was disestablished in 2014/15 and operations were incorporated into Rand Water.

4. Pelladrift Water was disestablished in 2014/15 and operations were incorporated into Sedibeng Water.

### **Expenditure analysis**

The water boards implement infrastructure projects on behalf of the Department of Water and Sanitation. This contributes to the attainment of outcome 6 (an efficient, competitive and responsive economic infrastructure network) of government's 2014-2019 medium-term strategic framework. Through their activities in water resource management, they also contribute to outcome 9 (responsive, accountable, effective and efficient local government) and outcome 10 (protect and enhance our environmental assets and natural resources) of the framework.

The water boards' spending focus over the medium term will be on bulk water and wastewater treatment services. An amount of R57.2 billion or 81 per cent of total water boards' budget has been allocated to this primary mandate. Rand and Umgeni water boards are the two largest water boards with 80 per cent of the market share measured in terms of volumes supplied. The two water board's account for 78 per cent of the R20 billion projected for spending on acquisition of assets related to investment in new water supply augmentation infrastructure projects, rehabilitation, operations and maintenance of existing ageing infrastructure over the medium term.

Expenditure is estimated to grow at an average annual rate of 10.5 per cent; and is driven by increases in raw water purchase costs, energy costs for pumping-related activities, and chemical costs for purification and labour costs. The goods and services budget is expected to grow from R11.9 billion in 2017/18 to R14.8 billion in 2019/20 at an average growth rate of 11.2 per cent.

Sales of bulk water make up R68.4 billion, or 93.9 per cent, of the total revenue for the water boards. Bulk water sales are projected to grow at an average annual rate of 13.3 per cent over the medium term because of tariff increases and sales volume growth. However, receivables and prepayments are low when compared to the projected revenue figures as water boards anticipate to collect less than their expected billing over the medium term because of non-payment by the water users.

### **Programmes/objectives/activities**

**Table 36.17 Consolidated water boards expenditure trends and estimates by programme/objective/activity**

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
R thousand											
Administration	2 645 729	3 230 437	3 269 383	3 486 311	9.6%	22.1%	3 892 463	4 297 400	4 615 017	9.8%	22.6%
Water boards activities	10 091 312	10 743 235	11 736 853	11 957 791	5.8%	77.9%	13 145 841	14 661 886	16 983 334	10.6%	77.4%
Total	12 737 041	13 973 672	15 006 237	15 444 101	6.6%	100.0%	17 38 305	18 959 286	20 813 351	10.5%	100.0%

### **Statements of historical financial performance and position**

**Table 36.18 Consolidated water boards statements of historical financial performance and position**

Statement of financial performance	Budget			Audited outcome			Budget			Audited outcome			Budget estimate		Revised estimate		Average: Outcome/Budget (%)	
	2013/14		2014/15		2015/16		2016/17		2017/18		2018/19		2019/20		2013/14 - 2016/17			
R thousand																		
<b>Revenue</b>																		
Non-tax revenue	13 670 165	14 923 683		15 959 417	17 102 700		18 046 688	18 655 477		20 849 407	19 097 313						101.8%	
Sale of goods and services other than capital assets of which:	12 821 495	13 479 812		15 117 053	15 663 084		17 213 032	17 215 946		19 961 299	17 651 709						98.3%	
Administrative fees	–	15 131		186	20 321		17 195	16 006		18 254	44 264						268.6%	
Sales of bulk water	12 821 495	13 464 681		15 116 867	15 642 763		17 135 139	17 199 940		19 878 097	17 566 508						98.3%	
Other sales	–	–		–	–		60 699	–		64 948	40 937						32.6%	
Other non-tax revenue	848 670	1 443 871		842 364	1 439 616		833 656	1 439 531		888 108	1 445 604						169.0%	
<b>Transfers received</b>	–	–		–	–		13 911	–		13 239	–						–	
<b>Total revenue</b>	<b>13 670 165</b>	<b>14 923 683</b>		<b>15 959 417</b>	<b>17 102 700</b>		<b>18 060 599</b>	<b>18 655 477</b>		<b>20 862 646</b>	<b>19 097 313</b>						<b>101.8%</b>	
<b>Expenses</b>																		
<b>Current expenses</b>	<b>11 990 030</b>	<b>12 737 040</b>		<b>13 745 210</b>	<b>13 915 812</b>		<b>15 565 868</b>	<b>14 911 522</b>		<b>17 515 243</b>	<b>15 337 308</b>						<b>96.7%</b>	
Compensation of employees	2 364 666	2 671 769		2 702 175	3 078 129		3 011 602	3 141 519		3 324 394	3 344 295						107.3%	
Goods and services	8 796 850	9 303 766		10 249 830	10 026 863		11 476 832	10 878 699		12 779 269	10 808 142						94.7%	
Depreciation	647 722	666 162		664 907	768 301		895 035	853 048		1 145 127	1 060 994						99.9%	
Interest, dividends and rent on land	180 792	95 343		128 298	42 519		182 399	38 255		266 453	123 877						39.6%	
<b>Transfers and subsidies</b>	–	–		–	57 859		–	94 714		–	106 794						–	
<b>Total expenses</b>	<b>11 990 030</b>	<b>12 737 040</b>		<b>13 745 210</b>	<b>13 973 671</b>		<b>15 565 868</b>	<b>15 006 236</b>		<b>17 515 243</b>	<b>15 444 102</b>						<b>97.2%</b>	
<b>Surplus/(Deficit)</b>	<b>1 680 135</b>	<b>2 186 643</b>		<b>2 214 207</b>	<b>3 129 029</b>		<b>2 494 731</b>	<b>3 649 241</b>		<b>3 347 403</b>	<b>3 653 211</b>							
<b>Statement of financial position</b>																		
Carrying value of assets	20 967 258	21 400 214		25 838 384	26 840 398		29 622 730	32 081 385		40 413 257	37 954 475						101.2%	
of which:																		
Acquisition of assets	(4 693 167)	(3 719 958)		(5 171 818)	(5 432 968)		(6 461 723)	(5 962 493)		(8 714 174)	(6 109 454)						84.8%	
Investments	1 687 183	3 573 382		1 622 439	2 760 406		2 171 629	2 948 141		1 933 350	1 729 937						148.5%	
Inventory	112 614	309 268		115 226	199 327		186 915	219 402		353 824	216 755						122.9%	
Loans	–	4 988		5 713	4 577		4 577	105 169		4 906	85 149						1 315.4%	
Accrued investment interest	14	40 722		14	33 751		–	28 366		–	28 366						472 401.9%	
Receivables and prepayments	1 820 892	3 730 691		2 340 718	4 843 640		3 998 041	5 434 969		3 786 138	4 673 709						156.4%	
Cash and cash equivalents	1 650 363	2 125 687		1 966 014	2 243 770		2 325 566	3 127 958		1 817 854	2 466 672						128.4%	
Non-current assets held for sale	69 476	1 589		13 500	1 496		1 496	417		–	–						4.1%	
Defined benefit plan assets	7 684	20 812		–	26 406		–	30 134		–	45 360						1 597.0%	
<b>Total assets</b>	<b>26 315 484</b>	<b>31 207 353</b>		<b>31 902 008</b>	<b>36 953 771</b>		<b>38 310 953</b>	<b>43 975 941</b>		<b>48 309 329</b>	<b>47 00 423</b>						<b>110.0%</b>	

**Table 36.18 Consolidated water boards statements of historical financial performance and position**

R thousand	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2013/14		2014/15		2015/16		2016/17		2013/14 - 2016/17
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	
Accumulated surplus/(deficit)	15 485 492	16 702 690	18 082 399	19 380 050	20 056 828	22 701 537	24 237 376	25 397 703	108.1%
Capital and reserves	2 569 270	3 501 237	2 045 320	3 577 561	3 555 741	3 606 647	3 562 010	4 039 800	125.5%
Capital reserve fund	200 000	93 913	—	166 004	—	212 677	—	70 217	271.4%
Borrowings	4 489 249	4 270 031	6 314 492	5 413 882	6 646 325	7 433 752	11 479 697	7 771 829	86.0%
Finance lease	—	9 635	—	853	435	53	—	1 250	2 710.6%
Accrued interest	32 381	27 406	28 631	26 836	59 730	58 865	83 141	58 249	84.0%
Deferred income	181 033	788 892	1 351 506	1 401 360	1 643 843	1 703 569	2 765 809	2 125 904	101.3%
Trade and other payables	2 758 869	4 765 334	3 324 784	5 815 669	5 184 395	7 238 069	5 282 397	6 683 869	148.1%
Benefits payable	—	—	—	—	1 231	—	1 523	1 523	55.3%
Taxation	—	17 287	—	20 015	7 115	43 831	7 586	7 074	600.0%
Provisions	434 863	965 075	688 649	1 084 745	1 152 156	973 774	821 732	967 422	128.9%
Managed funds (e.g. poverty alleviation fund)	—	—	—	—	—	—	—	5 000	—
Derivatives financial instruments	33 268	65 853	66 227	66 797	3 152	3 167	68 058	70 583	120.9%
<b>Total equity and liabilities</b>	<b>26 184 425</b>	<b>31 207 353</b>	<b>31 902 008</b>	<b>36 953 772</b>	<b>38 310 953</b>	<b>43 975 941</b>	<b>48 309 329</b>	<b>47 200 423</b>	<b>110.1%</b>

**Statements of estimates of financial performance and position****Table 36.19 Consolidated water boards statements of estimates of financial performance and position**

Statement of financial performance	Revised estimate	Average growth rate (%)	Average expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average expenditure/Total (%)
				2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20
R thousand								
<b>Revenue</b>								
<b>Non-tax revenue</b>	<b>19 097 313</b>	<b>8.6%</b>	<b>100.0%</b>	<b>21 561 734</b>	<b>24 292 732</b>	<b>26 417 794</b>	<b>11.4%</b>	<b>100.0%</b>
Sale of goods and services other than capital assets	17 651 709	9.4%	91.7%	20 115 933	22 906 723	25 609 764	13.2%	94.2%
of which:								
Administrative fees	44 264	43.0%	0.1%	45 990	47 451	48 744	3.3%	0.2%
Sales of bulk water	17 566 508	9.3%	91.5%	20 032 638	22 836 412	25 540 160	13.3%	93.9%
Other sales	40 937	—	0.1%	37 305	22 860	20 860	-20.1%	0.1%
Other non-tax revenue	1 445 604	0.0%	8.3%	1 445 801	1 386 009	808 029	-17.6%	5.8%
<b>Total revenue</b>	<b>19 097 313</b>	<b>8.6%</b>	<b>100.0%</b>	<b>21 561 734</b>	<b>24 292 732</b>	<b>26 417 794</b>	<b>11.4%</b>	<b>100.0%</b>
<b>Expenses</b>								
<b>Current expenses</b>	<b>15 337 308</b>	<b>6.4%</b>	<b>99.6%</b>	<b>16 920 632</b>	<b>18 831 065</b>	<b>20 673 618</b>	<b>10.5%</b>	<b>126.9%</b>
Compensation of employees	3 344 295	7.8%	21.4%	3 541 031	3 814 052	4 135 718	7.3%	20.6%
Goods and services	10 808 142	5.1%	71.8%	11 988 998	13 436 287	14 846 059	11.2%	70.6%
Depreciation	1 060 994	16.8%	5.8%	1 229 349	1 367 346	1 473 514	11.6%	7.1%
Interest, dividends and rent on land	123 877	9.1%	0.5%	161 254	213 380	218 327	20.8%	1.0%
<b>Transfers and subsidies</b>	<b>106 794</b>	<b>—</b>	<b>0.4%</b>	<b>117 674</b>	<b>128 222</b>	<b>139 732</b>	<b>9.4%</b>	<b>0.7%</b>
<b>Total expenses</b>	<b>15 444 102</b>	<b>6.6%</b>	<b>100.0%</b>	<b>17 038 306</b>	<b>18 959 287</b>	<b>20 813 350</b>	<b>10.5%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	<b>3 653 211</b>	<b>—</b>	<b>—</b>	<b>4 523 429</b>	<b>5 333 446</b>	<b>5 604 444</b>	<b>15.3%</b>	<b>—</b>
<b>Statement of financial position</b>								
Carrying value of assets	37 954 475	21.0%	73.6%	44 162 733	49 138 228	54 929 914	13.1%	81.9%
of which:								
Acquisition of assets	(6 109 454)	18.0%	-13.3%	(7 142 305)	(7 022 854)	(6 385 891)	1.5%	-11.9%
Investments	1 729 937	-21.5%	7.3%	1 965 935	1 973 549	2 259 925	9.3%	3.5%
Inventory	216 755	-11.2%	0.6%	232 291	241 875	261 017	6.4%	0.4%
Loans	85 149	157.5%	0.1%	69 119	5 086	46 018	-18.5%	0.1%
Accrued investment interest	28 366	-11.4%	0.1%	28 366	28 366	28 366	—	0.1%
Receivables and prepayments	4 673 709	7.8%	11.8%	4 901 844	4 817 259	4 970 535	2.1%	8.6%
Cash and cash equivalents	2 466 672	5.1%	6.3%	2 618 090	2 939 829	4 042 081	17.9%	5.3%
Defined benefit plan assets	45 360	29.7%	0.1%	46 214	23 103	24 027	-19.1%	0.1%
<b>Total assets</b>	<b>47 200 423</b>	<b>14.8%</b>	<b>100.0%</b>	<b>54 024 593</b>	<b>59 167 295</b>	<b>66 561 883</b>	<b>12.1%</b>	<b>100.0%</b>

**Table 36.19 Consolidated water boards statements of estimates of financial performance and position**

	Revised estimate	Average growth rate (%)	Average: Expen-diture/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expen-diture/ Total (%)
				2017/18	2018/19	2019/20		
R thousand	2016/17	2013/14 - 2016/17					2016/17 - 2019/20	
Accumulated surplus/(deficit)	25 397 703	15.0%	52.8%	29 093 255	33 073 327	39 308 088	15.7%	55.7%
Capital and reserves	4 039 800	4.9%	9.4%	4 796 418	5 095 259	6 036 255	14.3%	8.8%
Capital reserve fund	70 217	-9.2%	0.3%	70 217	70 217	70 217	-	0.1%
Borrowings	7 771 829	22.1%	15.4%	9 643 281	10 308 851	10 448 704	10.4%	16.9%
Finance lease	1 250	-49.4%	0.0%	525	-	-	-100.0%	0.0%
Accrued interest	58 249	28.6%	0.1%	56 816	54 312	55 277	-1.7%	0.1%
Deferred income	2 125 904	39.2%	3.7%	2 383 376	2 783 438	2 938 343	11.4%	4.5%
Trade and other payables	6 683 869	11.9%	15.4%	6 840 174	6 563 941	6 377 112	-1.6%	11.9%
Benefits payable	1 523	-	0.0%	1 639	1 763	-	-100.0%	0.0%
Taxation	7 074	-25.8%	0.1%	7 766	8 418	7 427	1.6%	0.0%
Provisions	967 422	0.1%	2.6%	1 050 086	1 120 852	1 227 211	8.3%	1.9%
Managed funds (e.g. poverty alleviation fund)	5 000	-	0.0%	5 000	5 000	5 000	-	0.0%
Derivatives financial instruments	70 583	2.3%	0.1%	76 039	81 917	88 249	7.7%	0.1%
Total equity and liabilities	47 200 423	14.8%	100.0%	54 024 592	59 167 295	66 561 883	12.1%	100.0%

## Rand Water

### Mandate

Rand Water was established in terms of the Water Services Act (1997) and is listed as a schedule 3B public entity in terms of the Public Finance Management Act (1999). The core mandate of the entity is to abstract raw water from the Vaal River basin, treat, transport and store it, and ultimately deliver potable water to municipalities and, to a smaller extent, mines and industries around Gauteng. Its operations also extend to areas in Limpopo, North West, Mpumalanga, and northern Free State. Overall, Rand Water serves between 16 million and 19 million people, with 98 per cent of its water abstraction coming from the Vaal River system.

### Selected performance indicators

**Table 36.20 Rand Water performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/objective/activity	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16		2017/18	2018/19	2019/20
Net debt/equity ratio per year	Administration	Outcome 12: An efficient, effective and development-oriented public service	0.4	0.4	0.3	0.4	0.4	0.3	0.3
Debt service ratio per year	Administration		5.7	5.3	5.2	4.7	4.2	3.0	3.0
Cost of debt per year	Administration		8%	7%	9%	10%	9%	10%	13%
			(206 049/ 2 512 551)	(269 049/ 3 674 901)	(405 351/ 4 418 873)				
Costs per kilolitre per year	Bulk water	Outcome 6: An efficient, competitive and responsive economic infrastructure network	R4.90	R5.30	R5.20	R6.40	R7	R7.60	R8.20
Avoidable water loss as a percentage of total water produced (non-revenue water)	Bulk water		3.4% (4 690/ 132 442)	3.7% (4 083/ 136 018)	3.7% (4 424/ 136 666)	3.5%	3.5%	3.5%	3.5%
Volume <sup>1</sup> of water sold	Bulk water		1 526 861	1 686 057	1 709 519	1 420 651	1 444 176	1 472 322	1 496 678

1. Measured in thousand kilolitres.

### Expenditure analysis

Rand Water manages the water infrastructure network and its supply capacity, and connects households in Gauteng, Limpopo, Mpumalanga and Free State to affordable, sufficient and safe water and decent sanitation in line with the NDP's vision of universal access to clean, potable water for all by 2030. The entity contributes to outcomes 6 (an efficient, competitive and responsive economic infrastructure network) of government's 2014-2019 medium-term strategic framework. The spending focus for Rand Water over the medium term is on providing bulk water and related activities, which are expected to account for 83.8 per cent of total expenditure.

Spending on providing bulk water is projected to grow from R7.4 billion in 2016/17 to R10.3 billion in 2019/20 because of increases in raw water purchase costs, energy costs, chemical costs and labour costs. Water purchases are expected to increase at an average rate of 13.5 per cent and chemical costs at 17 per cent. This is because of the inclusion of a charge for acid mine drainage, and deteriorating water quality at the Vaal catchment management area as a result of drought and flood conditions. Over the medium, spending on goods and services is projected to grow from R6.7 billion in 2016/17 to R9.3 billion in 2019/20 at an average rate of 11.4 per cent.

Another primary cost driver is the acquisition of capital assets which is necessary to ensure that Rand Water contributes to the objective of universal access to water. The major projects that will be undertaken in the programme during this period will help ensure that Rand Water meets the projected increase in demand from 1.4 billion litres in 2017/18 to 1.5 billion litres in 2019/20. Capital spending on infrastructure is expected to increase from R2.7 billion in 2016/17 to R3.7 billion in 2019/20 because of higher treatment and pumping costs. Rand Water will continue to fund capital expenditure through accumulated profits and cash reserves, after providing for liquidity requirements. As part of its diverse funding strategy, the entity will also continue to raise any additional funds through the debt capital market and other sources in a prudent and sustainable manner.

Rand Water derives its revenue from the sale of bulk water and work done on behalf of municipalities and the Department of Water and Sanitation. Total revenue is expected to grow at an annual rate of 14.7 per cent over the medium term from R10.9 billion in 2016/17 to R16.5 billion in 2019/20, owing to projected tariff increases, from R6.4 per kilolitre in 2016/17 to R8.2 per kilolitre in 2019/20.

To ensure that Rand Water can fulfil its mandate effectively as it embarks on its growth strategy, the number of posts is set to increase from 3 420 in 2016/2017 to 3 512 in 2017/18, 3 606 in 2018/19 and 3 700 by 2019/20. Expenditure on compensation of employees is projected to grow at a rate of 6.3 per cent over the medium term, from R1.8 billion in 2016/17 to R2.2 billion in 2019/20.

### **Programmes/objectives/activities**

Table 36.21 Rand Water expenditure trends and estimates by programme/objective/activity

	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2013/14	2014/15	2015/16	2016/17				2017/18	2018/19	2019/20		
R thousand												
Administration	1 294 799	1 364 287	1 508 337	1 385 833	2.3%	15.9%	1 378 658	1 481 815	1 573 356	4.3%	13.9%	
Bulk water	6 273 313	7 043 404	7 457 471	7 377 635	5.6%	80.6%	8 312 509	9 265 883	10 299 052	11.8%	83.8%	
Secondary activities	719 326	145 013	102 844	218 610	-32.8%	3.5%	230 054	241 672	254 208	5.2%	2.3%	
<b>Total</b>	<b>8 287 438</b>	<b>8 552 704</b>	<b>9 068 653</b>	<b>8 982 079</b>	<b>2.7%</b>	<b>100.0%</b>	<b>9 921 221</b>	<b>10 989 370</b>	<b>12 126 616</b>	<b>10.5%</b>	<b>100.0%</b>	

### **Statements of historical financial performance and position**

Table 36.22 Rand Water statements of historical financial performance and position

	Statement of financial performance										Average: Outcome/Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2013/14 - 2016/17		
R thousand	2013/14		2014/15		2015/16				2016/17		
<b>Revenue</b>											
Non-tax revenue	8 732 320	9 469 243	9 904 649	9 990 715	11 742 258	11 233 611	13 713 270	10 909 288			94.4%
Sale of goods and services other than capital assets of which:	8 447 805	8 664 894	9 342 118	9 802 542	11 248 307	10 950 891	13 178 210	10 711 964			95.1%
Sales of bulk water	8 447 805	8 664 894	9 342 118	9 802 542	11 248 307	10 950 891	13 178 210	10 711 964			95.1%
Other non-tax revenue	284 515	804 349	562 531	188 173	493 951	282 720	535 060	197 324			78.5%
<b>Total revenue</b>	<b>8 732 320</b>	<b>9 469 243</b>	<b>9 904 649</b>	<b>9 990 715</b>	<b>11 742 258</b>	<b>11 233 611</b>	<b>13 713 270</b>	<b>10 909 288</b>			<b>94.4%</b>
<b>Expenses</b>											
Current expenses	7 682 497	8 287 438	8 679 377	8 552 704	10 128 101	9 068 653	11 404 539	8 982 079			92.1%
Compensation of employees	1 312 857	1 651 209	1 535 341	1 842 372	1 682 106	1 720 117	1 816 674	1 813 063			110.7%
Goods and services	6 080 878	6 351 366	6 831 731	6 387 352	7 982 355	6 984 797	9 030 965	6 703 899			88.3%
Depreciation	280 536	280 321	312 305	322 980	463 640	363 739	556 900	432 956			86.8%
Interest, dividends and rent on land	8 226	4 542	—	—	—	—	—	32 161			446.2%
<b>Total expenses</b>	<b>7 682 497</b>	<b>8 287 438</b>	<b>8 679 377</b>	<b>8 552 704</b>	<b>10 128 101</b>	<b>9 068 653</b>	<b>11 404 539</b>	<b>8 982 079</b>			<b>92.1%</b>
<b>Surplus/(Deficit)</b>	<b>1 049 823</b>	<b>1 181 805</b>	<b>1 225 272</b>	<b>1 438 011</b>	<b>1 614 157</b>	<b>2 164 958</b>	<b>2 308 731</b>	<b>1 927 209</b>			

**Table 36.22 Rand Water statements of historical financial performance and position**

Statement of financial position	Budget		Audited outcome		Budget		Audited outcome		Budget estimate		Revised estimate		Average: Outcome/Budget (%)			
	2013/14	R thousand	2014/15	R thousand	2015/16	R thousand	2016/17	R thousand	2013/14 - 2016/17	R thousand	2014/15 - 2016/17	R thousand				
Carrying value of assets	12 059 090		12 313 408		15 453 954		15 143 001		14 835 551		18 081 475		22 053 110	20 727 409	102.9%	
of which:					(2 594 000)		(2 243 712)		(2 602 250)		(2 579 696)		(2 925 628)	(4 163 000)	(2 722 745)	87.7%
Acquisition of assets																
Investments					483 193		—		482 264		461 650		436 197	389 784	197.8%	
Inventory	60 962		244 815		63 952		122 441		122 470		129 734		284 197	137 323	119.3%	
Loans					4 988		5 713		4 577		5 168		4 906	5 149	130.8%	
Receivables and prepayments	1 006 341		1 385 407		1 058 310		1 764 475		1 765 069		1 860 917		1 438 225	1 824 961	129.8%	
Cash and cash equivalents	831 464		871 514		1 017 161		1 154 148		1 154 149		1 470 119		484 941	1 045 043	130.2%	
Non-current assets held for sale					—		1 589		—		1 496		417	—	234.1%	
Defined benefit plan assets														21 360	—	
<b>Total assets</b>	<b>13 957 857</b>		<b>15 304 914</b>		<b>17 599 090</b>		<b>18 672 402</b>		<b>18 365 575</b>		<b>22 009 480</b>		<b>24 701 576</b>	<b>24 151 029</b>	<b>107.4%</b>	
Accumulated surplus/(deficit)	9 445 289		9 717 988		10 808 962		11 144 977		11 158 513		13 295 097		14 318 416	15 272 306	108.1%	
Borrowings	2 472 876		2 510 093		4 495 009		3 672 432		3 675 152		4 418 735		7 023 606	4 815 639	87.3%	
Deferred income	78 597		200 742		108 740		491 197		170 243		475 776		238 347	503 609	280.5%	
Trade and other payables	1 961 095		2 470 249		2 128 542		2 970 144		2 970 484		3 745 416		3 054 866	3 458 236	125.0%	
Taxation	—		2 458		—		2 469		—		—		—	—	—	
Provisions	—		345 922		—		330 321		391 183		74 456		—	30 656	199.7%	
Derivatives financial instruments	—		57 462		57 837		60 862		—		—		66 341	70 583	152.1%	
<b>Total equity and liabilities</b>	<b>13 957 857</b>		<b>15 304 914</b>		<b>17 599 090</b>		<b>18 672 402</b>		<b>18 365 575</b>		<b>22 009 480</b>		<b>24 701 576</b>	<b>24 151 029</b>	<b>107.4%</b>	

**Statements of estimates of financial performance and position****Table 36.23 Rand Water statements of estimates of financial performance and position**

Statement of financial performance	Revised estimate		Average growth rate (%)	Average expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average expenditure/Total (%)
	2016/17	2013/14 - 2016/17			2017/18	2018/19	2019/20		
R thousand									
<b>Revenue</b>									
Non-tax revenue	10 909 288		4.8%	100.0%	12 655 001	14 573 491	16 467 842	14.7%	100.0%
Sale of goods and services other than capital assets	10 711 964		7.3%	96.3%	12 367 907	14 234 423	16 072 787	14.5%	97.8%
of which:									
Sales of bulk water	10 711 964		7.3%	96.3%	12 367 907	14 234 423	16 072 787	14.5%	97.8%
Other non-tax revenue	197 324		-37.4%	3.7%	287 094	339 068	395 055	26.0%	2.2%
<b>Total revenue</b>	<b>10 909 288</b>		<b>4.8%</b>	<b>100.0%</b>	<b>12 655 001</b>	<b>14 573 491</b>	<b>16 467 842</b>	<b>14.7%</b>	<b>100.0%</b>
<b>Expenses</b>									
Current expenses	8 982 079		2.7%	100.0%	9 921 221	10 989 370	12 126 616	10.5%	118.8%
Compensation of employees	1 813 063		3.2%	20.2%	1 865 211	2 010 697	2 175 574	6.3%	18.8%
Goods and services	6 703 899		1.8%	75.7%	7 539 075	8 379 545	9 266 748	11.4%	75.8%
Depreciation	432 956		15.6%	4.0%	516 935	599 128	684 294	16.5%	5.3%
Interest, dividends and rent on land	32 161		92.0%	0.1%	—	—	—	-100.0%	0.1%
<b>Total expenses</b>	<b>8 982 079</b>		<b>2.7%</b>	<b>100.0%</b>	<b>9 921 221</b>	<b>10 989 370</b>	<b>12 126 616</b>	<b>10.5%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	<b>1 927 209</b>		—	—	<b>2 733 780</b>	<b>3 584 121</b>	<b>4 341 226</b>	<b>31.1%</b>	
<b>Statement of financial position</b>									
Carrying value of assets	20 727 409		19.0%	82.4%	24 656 033	28 435 025	32 144 706	15.8%	86.2%
of which:									
Acquisition of assets	(2 722 745)		6.7%	-13.3%	(3 902 588)	(3 734 500)	(3 709 572)	10.9%	-11.6%
Investments	389 784		-6.9%	2.4%	389 784	389 784	389 784	—	1.3%
Inventory	137 323		-17.5%	0.9%	144 533	151 832	159 803	5.2%	0.5%
Loans	5 149		1.1%	0.0%	5 119	5 086	5 058	-0.6%	0.0%
Receivables and prepayments	1 824 961		9.6%	8.6%	2 056 186	2 261 463	2 469 672	10.6%	7.1%
Cash and cash equivalents	1 045 043		6.2%	5.7%	1 102 923	1 642 610	2 278 438	29.7%	4.8%
Defined benefit plan assets	21 360		—	0.0%	22 214	23 103	24 027	4.0%	0.1%
<b>Total assets</b>	<b>24 151 029</b>		<b>16.4%</b>	<b>100.0%</b>	<b>28 376 792</b>	<b>32 908 903</b>	<b>37 471 488</b>	<b>15.8%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)	15 272 306		16.3%	61.7%	18 006 086	21 590 206	25 931 432	19.3%	65.4%
Borrowings	4 815 639		24.3%	19.0%	5 913 516	6 653 111	6 646 244	11.3%	19.7%
Deferred income	503 609		35.9%	2.0%	530 048	556 816	586 049	5.2%	1.8%
Trade and other payables	3 458 236		11.9%	15.8%	3 819 222	3 993 696	4 185 031	6.6%	12.8%
Provisions	30 656		-55.4%	1.1%	31 882	33 157	34 483	4.0%	0.1%
Derivatives financial instruments	70 583		7.1%	0.2%	76 039	81 917	88 249	7.7%	0.3%
<b>Total equity and liabilities</b>	<b>24 151 029</b>		<b>16.4%</b>	<b>100.0%</b>	<b>28 376 793</b>	<b>32 908 903</b>	<b>37 471 488</b>	<b>15.8%</b>	<b>100.0%</b>

## Personnel information

**Table 36.24 Rand Water personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2017		Number and cost <sup>1</sup> of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)				
		2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2015/16	2016/17	2017/18	2018/19	2019/20	2015/16						
Rand Water																			
Salary level	3 796	3 796	3 323	1 720.1	0.5	3 420	1 813.1	0.5	3 512	1 865.2	0.5	3 606	2 010.7	0.6	3 700	2 175.6	0.6	6.3%	100.0%
1 – 6	778	778	757	420.6	0.6	763	421.2	0.6	765	387.2	0.5	769	391.7	0.5	773	410.3	0.5	-0.9%	21.6%
7 – 10	2 381	2 381	2 014	780.5	0.4	2 088	826.0	0.4	2 161	863.2	0.4	2 234	957.5	0.4	2 307	1 044.9	0.5	8.2%	61.7%
11 – 12	473	473	402	306.9	0.8	416	335.9	0.8	430	367.4	0.9	445	399.4	0.9	459	436.7	1.0	9.1%	12.3%
13 – 16	154	154	140	188.2	1.3	143	204.5	1.4	146	220.4	1.5	148	233.8	1.6	151	253.7	1.7	7.4%	4.1%
17 – 22	10	10	10	24.0	2.4	10	25.4	2.5	10	26.9	2.7	10	28.2	2.8	10	29.9	3.0	5.6%	0.3%

1. Rand million.

## Trans-Caledon Tunnel Authority

### Mandate

The Trans-Caledon Tunnel Authority was established in 1986 as a specialised liability management entity, and it derives its mandate from the National Water Act (1998). It is responsible for financing and implementing the development of bulk raw water infrastructure and providing treasury management services to the department and water boards. The authority also plays an important role in providing financial advisory services (structuring and raising project finance, debt management and tariff setting), project implementation services, and other technical support to the department and water boards.

### Selected performance indicators

**Table 36.25 Trans-Caledon Tunnel Authority performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/objective/activity	Outcome	Past		Current		Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Percentage of 14.5 km pipeline completed per year	Mool-Mgeni transfer scheme	Outcome 6: An efficient, competitive and responsive infrastructure network	10%	92%	100%	- <sup>1</sup>	- <sup>1</sup>	- <sup>1</sup>	- <sup>1</sup>
Percentage of 40km pipeline completed per year	Olifants River water resource development project		48%	85%	99%	100%	- <sup>1</sup>	- <sup>1</sup>	- <sup>1</sup>
Percentage of 43 km pipeline completed per year	Mokolo Crocodile water augmentation project		62%	99%	100%	- <sup>1</sup>	- <sup>1</sup>	- <sup>1</sup>	- <sup>1</sup>
Percentage of 160 km pipeline completed per year	Mokolo Crocodile water augmentation project		- <sup>2</sup>	- <sup>2</sup>	- <sup>2</sup>	- <sup>2</sup>	40%	20%	40%
Central Basin: Percentage of construction of new plant completed per year	Acid mine drainage		95%	100%	- <sup>1</sup>				
Eastern Basin: Percentage of construction of new plant completed per year	Acid mine drainage		- <sup>2</sup>	36%	98%	100%	- <sup>1</sup>	- <sup>1</sup>	- <sup>1</sup>

1. Projects completed.

2. No historical data available.

### Expenditure analysis

The Trans-Caledon Tunnel Authority is a special purpose vehicle responsible for the debt management of water infrastructure projects and risk management, to ensure the efficient and sustainable financing and implementation of national water resources infrastructure projects on behalf of the Department of Water and Sanitation. Over the next decade, the entity will focus on coordinating the strategic integrated project on national water and sanitation infrastructure integrated projects. This is expected to enable the financing, construction and operation of water resources and water services infrastructure. Through this, the authority contributes to the NDP's goal for universal access to affordable, sufficient and safe water and decent sanitation by 2030.

The Vaal River system programme is the major driver of expenditure over the medium term. This programme houses both the completed phase 1 of the Lesotho highlands water project as well as the planning activities for the financing of the second phase of the project. The objective of the project is to increase water delivery from the Polihali Dam in Lesotho to South Africa to secure water for the Vaal River system. Spending in this programme also includes debt for infrastructure to finalise the acid mine drainage short-term solution and allocations to commence the long-term solutions in the same project. The budget for this programme grows from R6.1 billion in 2017/18 to R9.9 billion in 2019/20 over the medium term at an average annual rate of

7.6 per cent. As a result, this programme constitutes 67.6 per cent of the total budget of the entity over the medium term.

The authority will continue to finance debt repayment for all projects nearing completion such as the water transfer scheme of the phase 2 of the Mooi-Mgeni transfer scheme and the pipeline of phase 1 of the Mokolo Crocodile water augmentation project. Other projects in this category include the Berg water project for the City of Cape Town, the Komati Water Scheme, and the Vaal River eastern sub-system water augmentation project. All these projects are allocated a total budget of R8.7 billion over the medium term. Except for the Mokolo Crocodile water augmentation project, which includes a second phase which is planned to start in 2017/18, these projects have negative growth rates over the medium term as they are in close-out phase.

Phase 2 of the Mokolo Crocodile water augmentation project aims to provide additional water in Lephala in Limpopo. Construction is due to start in 2017/18, and the authority plans to complete 40 per cent of the construction of the pipeline by 2017/18, 60 per cent by 2018/19, and 100 per cent by 2019/20. An amount of R6.4 billion has been earmarked for this project over the medium term, growing at an average rate of 66.1 per cent. The authority will also initiate the Olifants River water resource development project, which has an allocation of R4.4 billion, growing from R292.7 million in 2016/17 to R1.4 billion in 2019/20, at an average annual rate of 69.1 per cent over the medium term.

As a result of construction and administration costs for existing and new projects, spending on goods and services is expected to grow at an average annual rate of 36.9 per cent over the medium term, from R4.2 billion in 2016/17 to R10.8 billion in 2019/20. The entity anticipates its borrowings to grow from R35.4 billion in 2017/18 to R45.8 billion in 2019/20 for both existing and new projects. Despite this, the authority's interest payments are expected to decline from R5.5 billion in 2016/17 to R4.5 billion in 2019/20 at an average annual rate of 6.3 per cent. This is due to the entity having anticipated to auction bonds in 2016/17 which did not materialise, resulting in lower than anticipated interest charges in 2016/17. The entity expects to auction the bonds over the medium term, and the maturity of the two water stock programme bonds in 2017/18 and 2018/19 whose final interest payments and principal amounts will be due.

### **Programmes/objectives/activities**

**Table 36.26 Trans-Caledon Tunnel Authority expenditure trends and estimates by programme/objective/activity**

R thousand	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16	2016/17				2017/18	2018/19	2019/20		
											2016/17 - 2019/20	
Vaal River System	3 203 713	3 121 006	5 369 364	7 946 368	35.4%	65.1%	6 116 736	6 709 332	9 909 098	7.6%	67.6%	
Berg water project	97 477	92 722	83 036	59 580	-15.1%	1.2%	62 915	41 638	34 724	-16.5%	0.5%	
Vaal River eastern subsystem augmentation project	570 952	367 765	377 254	335 521	-16.2%	6.0%	465 989	337 212	327 521	-0.8%	3.4%	
Mooi-Mgeni transfer scheme	600 264	567 578	471 966	402 172	-12.5%	7.5%	262 354	162 427	151 425	-27.8%	2.3%	
Olifants River water resource development project	540 619	513 652	304 276	292 750	-18.5%	6.2%	1 635 085	1 402 370	1 414 399	69.1%	10.6%	
Komati water scheme augmentation project	329 054	132 617	119 621	131 266	-26.4%	2.6%	482 251	129 476	129 187	-0.5%	2.1%	
Mokolo Crocodile water augmentation project	427 807	273 845	420 905	791 522	22.8%	6.4%	444 901	1 931 996	3 629 029	66.1%	13.5%	
Acid mine drainage	594 623	574 757	-	-	-100.0%	4.9%	-	-	-	-	-	
Other projects-Kriel	-	-	-	-	-	-	2 478	194	-	-	-	
<b>Total</b>	<b>6 364 508</b>	<b>5 643 942</b>	<b>7 146 421</b>	<b>9 959 178</b>	<b>16.1%</b>	<b>100.0%</b>	<b>9 472 708</b>	<b>10 714 645</b>	<b>15 595 383</b>	<b>16.1%</b>	<b>100.0%</b>	

## Statements of historical financial performance and position

Table 36.27 Trans-Caledon Tunnel Authority statements of historical financial performance and position

Statement of financial performance									Average: Outcome/ Budget (%)
R thousand	Budget 2013/14	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2013/14 - 2016/17
<b>Revenue</b>									
Non-tax revenue	6 665 380	5 014 531	8 103 771	5 453 698	4 418 453	5 424 475	6 529 044	7 241 353	90.0%
Sale of goods and services other than capital assets of which:	5 105 353	2 958 000	6 355 729	2 547 477	4 871 593	2 904 438	4 699 410	4 490 112	61.3%
Construction Revenue	5 105 353	2 958 000	6 355 729	2 547 477	4 871 593	2 904 438	4 699 410	4 490 112	61.3%
Other non-tax revenue	1 560 028	2 056 531	1 748 042	2 906 222	(453 140)	2 520 037	1 829 634	2 751 241	218.5%
<b>Total revenue</b>	<b>6 665 380</b>	<b>5 014 531</b>	<b>8 103 771</b>	<b>5 453 698</b>	<b>4 418 453</b>	<b>5 424 475</b>	<b>6 529 044</b>	<b>7 241 353</b>	<b>90.0%</b>
<b>Expenses</b>									
<b>Current expenses</b>	<b>7 378 527</b>	<b>6 364 508</b>	<b>8 750 278</b>	<b>5 643 942</b>	<b>7 630 253</b>	<b>7 146 421</b>	<b>7 563 696</b>	<b>9 959 178</b>	<b>92.9%</b>
Compensation of employees	169 962	131 728	181 010	146 124	211 989	172 113	225 768	241 650	87.7%
Goods and services	4 926 147	2 833 547	6 106 703	2 392 665	4 648 215	2 726 249	4 461 512	4 224 715	60.5%
Depreciation	9 243	11 802	9 844	10 187	11 389	6 077	12 129	23 747	121.6%
Interest, dividends and rent on land	2 273 174	3 387 431	2 452 721	3 094 965	2 758 659	4 241 982	2 864 286	5 469 065	156.5%
<b>Total expenses</b>	<b>7 378 527</b>	<b>6 364 508</b>	<b>8 750 278</b>	<b>5 643 942</b>	<b>7 630 253</b>	<b>7 146 421</b>	<b>7 563 696</b>	<b>9 959 178</b>	<b>92.9%</b>
<b>Surplus/(Deficit)</b>	(713 147)	(1 349 978)	(646 508)	(190 243)	(3 211 799)	(1 721 945)	(1 034 652)	(2 717 825)	-
<b>Statement of financial position</b>									
Carrying value of assets	36 588	22 702	34 083	13 000	23 000	11 785	25 713	23 000	59.0%
of which:									
Acquisition of assets	-	(19 819)	-	(1 070)	(11 000)	(4 252)	(3 000)	-	179.6%
Investments	3 486 356	3 466 807	4 569 119	4 011 001	11 499 024	4 705 096	12 041 365	9 346 211	68.1%
Receivables and prepayments	31 174 194	28 196 804	32 515 188	28 987 811	36 127 696	25 941 088	35 573 475	29 489 523	83.2%
Cash and cash equivalents	-	-	-	-	-	1 427	-	-	-
Taxation	-	25 374	-	47 538	-	40 724	-	-	-
<b>Total assets</b>	<b>34 697 139</b>	<b>31 711 687</b>	<b>37 118 390</b>	<b>33 059 349</b>	<b>47 649 720</b>	<b>30 700 120</b>	<b>47 640 553</b>	<b>38 858 735</b>	<b>80.4%</b>
Accumulated surplus/(deficit)	4 761 898	2 274 000	4 948 027	2 084 250	8 747 038	362 191	7 712 386	(2 596 296)	8.1%
Borrowings	29 028 115	26 953 109	31 110 721	27 882 042	38 129 323	28 439 922	39 142 339	40 849 486	90.3%
Trade and other payables	907 126	2 009 000	1 040 294	2 618 000	773 358	1 451 164	785 828	605 544	190.6%
Taxation	-	87 000	-	108 000	-	100 755	-	-	-
Provisions	-	388 458	-	367 057	-	343 562	-	-	-
Derivatives financial instruments	-	3	-	-	-	2 527	-	-	-
<b>Total equity and liabilities</b>	<b>34 697 139</b>	<b>31 711 570</b>	<b>37 099 041</b>	<b>33 059 349</b>	<b>47 649 720</b>	<b>30 700 121</b>	<b>47 640 553</b>	<b>38 858 735</b>	<b>80.4%</b>

## Statements of estimates of financial performance and position

Table 36.28 Trans-Caledon Tunnel Authority statements of estimates of financial performance and position

Statement of financial performance			Average growth rate (%)	Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Expenditure/ Total (%)
R thousand	2016/17	2013/14 - 2016/17			2017/18	2018/19	2019/20		
<b>Revenue</b>									
Non-tax revenue	7 241 353	13.0%	100.0%	55.3%	16 281 926	10 178 798	14 129 145	25.0%	100.0%
Sale of goods and services other than capital assets of which:	4 490 112	14.9%			5 536 358	7 304 939	11 089 668	35.2%	61.6%
Construction Revenue	4 490 112	14.9%	55.3%		5 536 358	7 304 939	11 089 668	35.2%	61.6%
Other non-tax revenue	2 751 241	10.2%	44.7%		10 745 568	2 873 859	3 039 477	3.4%	38.4%
<b>Total revenue</b>	<b>7 241 353</b>	<b>13.0%</b>	<b>100.0%</b>		<b>16 281 926</b>	<b>10 178 798</b>	<b>14 129 145</b>	<b>25.0%</b>	<b>100.0%</b>
<b>Expenses</b>									
<b>Current expenses</b>	<b>9 959 178</b>	<b>16.1%</b>	<b>100.0%</b>		<b>9 472 708</b>	<b>10 714 646</b>	<b>15 595 383</b>	<b>16.1%</b>	<b>165.4%</b>
Compensation of employees	241 650	22.4%	2.4%		208 200	219 651	231 732	-1.4%	2.0%
Goods and services	4 224 715	14.2%	41.9%		5 308 793	7 064 858	10 836 383	36.9%	58.5%
Depreciation	23 747	26.2%	0.2%		19 365	20 430	21 554	-3.2%	0.2%
Interest, dividends and rent on land	5 469 065	17.3%	55.6%		3 936 350	3 409 707	4 505 715	-6.3%	39.3%
<b>Total expenses</b>	<b>9 959 178</b>	<b>16.1%</b>	<b>100.0%</b>		<b>9 472 708</b>	<b>10 714 646</b>	<b>15 595 383</b>	<b>16.1%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	(2 717 825)	-	-		6 809 218	(535 848)	(1 466 238)	-18.6%	-
<b>Statement of financial position</b>									
Carrying value of assets	23 000	0.4%	0.1%		14 150	5 071	4 456	-42.1%	0.0%
Investments	9 346 211	39.2%	15.6%		8 012 421	4 941 119	3 431 598	-28.4%	15.0%
Receivables and prepayments	29 489 523	1.5%	84.2%		35 564 331	39 343 928	50 099 887	19.3%	85.0%
<b>Total assets</b>	<b>38 858 735</b>	<b>7.0%</b>	<b>100.0%</b>		<b>43 590 902</b>	<b>44 290 119</b>	<b>53 535 941</b>	<b>11.3%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)	(2 596 296)	-204.5%	2.0%		7 944 005	7 862 431	7 238 420	-240.7%	10.7%
Borrowings	40 849 486	14.9%	91.8%		35 359 025	36 074 857	45 828 623	3.9%	88.3%
Trade and other payables	605 544	-33.0%	5.1%		287 873	352 831	468 899	-8.2%	1.0%
<b>Total equity and liabilities</b>	<b>38 858 735</b>	<b>7.0%</b>	<b>100.0%</b>		<b>43 590 902</b>	<b>44 290 119</b>	<b>53 535 941</b>	<b>11.3%</b>	<b>100.0%</b>

## Personnel information

Table 36.29 Trans-Caledon Tunnel Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2017		Number and cost <sup>1</sup> of personnel posts filled / planned for on funded establishment												Number							
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)						
		2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20								
Trans-Caledon Tunnel Authority	Salary level	228	228	149	172.1	1.2		228	241.7	1.1	228	208.2	0.9	228	219.7	1.0	228	231.7	1.0	-1.4%	100.0%
1 – 6	9	9	—	—	—	—		9	0.6	0.1	9	0.7	0.1	9	0.7	0.1	9	0.8	0.1	7.0%	3.9%
7 – 10	94	94	46	24.6	0.5	94	49.5	0.5	94	36.1	0.4	94	37.6	0.4	94	39.2	0.4	7.5%	41.2%		
11 – 12	33	33	25	18.6	0.7	33	22.8	0.7	33	24.4	0.7	33	26.1	0.8	33	28.0	0.8	7.0%	14.5%		
13 – 16	81	81	69	100.8	1.5	81	137.7	1.7	81	113.8	1.4	81	119.7	1.5	81	125.9	1.6	-3.0%	35.5%		
17 – 22	11	11	9	28.2	3.1	11	31.0	2.8	11	33.2	3.0	11	35.5	3.2	11	38.0	3.5	7.0%	4.8%		

1. Rand million.

## Umgeni Water

### Mandate

Umgeni Water was established in terms of the Water Services Act (1997) to provide water and sanitation services in its service area. It is listed as a schedule 3B public entity in terms of the Public Finance Management Act (1999). The entity supplies water for the use of approximately 6 million consumers in KwaZulu-Natal. The entity's area of operation is largely rural in nature; however, it supplies the urban conurbation of eThekweni. The key focus of Umgeni Water is rural development.

### Selected performance indicators

Table 36.30 Umgeni Water performance indicators by programme/objective/activity and related outcome

Indicator	Programme/objective/activity	Outcome	Past		Current		Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Net debt to equity ratio per year	Administration	Outcome 12: An efficient, effective and development-oriented public service	-0.077	-0.1	—	0.2	0.2	0.2	0.2
Debt service ratio per year	Administration		5.1	5.7	4.6	2.5	2.8	2.7	3.2
Costs per kilolitre (R/kL) per year	Bulk activities	Outcome 6: An efficient, competitive and responsive economic infrastructure network	R3.7	R2.9	R3.3	R4.7	R4.7	R5.2	R5.6
Volume <sup>1</sup> of water sold per year	Bulk activities		439 544	446 548	435 726	414 159	449 828	459 372	469 597

1. Measured in thousand kilolitres.

### Expenditure analysis

Umgeni Water's strategic functions include the development of infrastructure to increase growth and improve access to water in its service areas and KwaZulu-Natal. This is in keeping with the NDP's vision that all South Africans have access to affordable, sufficient and safe and decent water and sanitation. The entity contributes mainly to outcome 6 (an efficient, competitive and responsive economic infrastructure network) of government's 2014-2019 medium-term strategic framework.

The entity's focus over the medium term will be on planning, constructing, operating and maintaining regional bulk infrastructure in its service area. In this regard, the entity will take more responsibility for regional water resources infrastructure to achieve greater integration with bulk water and sanitation systems. These activities will see a significant growth of expenditure in bulk water and wastewater treatment services. Expenditure on bulk water activities is expected to grow at an annual rate of 12.1 per cent, from R1 billion in 2016/17 to R1.4 billion in 2019/20. Expenditure on wastewater services is expected to grow from R102.3 million in 2016/17 to R150.4 million in 2019/20 at an average rate of 13.7 per cent.

To support Umgeni Water's rural development drive, R1.1 billion has been set aside for regional bulk infrastructure projects over the medium term driven by increased water sales volumes of 1 per cent as well as increases in the goods and services expenditure by 12.9 per cent from R1.2 billion in 2016/17 to R1.8 billion in 2019/20, related to increased input costs such as electricity and chemicals.

The major projects that the entity will focus on over the medium term include the Mshwati bulk water supply, Greater Mpofana bulk water supply project and phase 1 of the Lower Thukela bulk water supply project. The budget for acquisition of assets declines by 12.7 per cent from R2 billion in 2016/17 to R1.3 billion in 2019/20, as it is expected that most projects will be completed towards the end of the medium term.

The entity derives its income primarily from the sale of bulk water and anticipates increases in the volumes of water sold from 449 828 kilolitres in 2017/18 to 469 597 kilolitres in 2019/20, and tariffs increasing from R4.7 per kilolitre in 2017/18 to R5.6 per kilolitre in 2019/20. Revenue is expected to grow from R2.7 billion in

2016/17 to R3.9 billion in 2019/20 at an average annual rate of 12.8 per cent. The revenue from secondary activities declines by 9.1 per cent over the medium term, because of reduced work related to these activities, and expenditure on secondary activities is projected to decline by 40.5 per cent from R175.4 million in 2016/17 to R37 million in 2019/20.

### **Programmes/objectives/activities**

**Table 36.31 Umgeni Water expenditure trends and estimates by programme/objective/activity**

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19	2019/20	
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
Administration	356 022	680 088	729 985	787 259	30.3%	35.5%	1 044 375	1 238 898	1 344 631	19.5%	43.1%
Bulk activities	976 446	794 252	856 495	1 026 923	1.7%	51.1%	1 174 798	1 299 308	1 447 328	12.1%	48.8%
Waste water	58 563	62 157	75 308	102 270	20.4%	4.1%	127 438	138 002	150 392	13.7%	5.1%
Other activities	282 005	93 647	109 043	175 417	-14.6%	9.3%	22 847	34 920	37 036	-40.5%	3.0%
<b>Total</b>	<b>1 673 035</b>	<b>1 630 144</b>	<b>1 770 831</b>	<b>2 091 869</b>	<b>7.7%</b>	<b>100.0%</b>	<b>2 369 458</b>	<b>2 711 128</b>	<b>2 979 387</b>	<b>12.5%</b>	<b>100.0%</b>

### **Statements of historical financial performance and position**

**Table 36.32 Umgeni Water statements of historical financial performance and position**

Statement of financial performance			Statement of financial position			Statement of financial position					
	Budget	Audited outcome		Budget	Audited outcome		Budget	Audited outcome		Average: Outcome/ Budget (%)	
R thousand	2013/14		2014/15		2015/16		2016/17			2013/14 - 2016/17	
<b>Revenue</b>											
Non-tax revenue	<b>2 018 286</b>	<b>2 355 464</b>	<b>2 282 036</b>	<b>2 415 275</b>	<b>2 437 751</b>	<b>2 552 021</b>	<b>2 681 619</b>	<b>2 686 670</b>		<b>106.3%</b>	
Sale of goods and services other than capital assets	1 958 879	2 204 140	2 231 497	2 245 549	2 391 133	2 377 324	2 643 637	2 599 939		102.2%	
of which:											
Sales of bulk water	1 958 879	2 204 140	2 231 497	2 245 549	2 391 133	2 377 324	2 643 637	2 599 939		102.2%	
Other non-tax revenue	59 407	151 324	50 539	169 726	46 618	174 697	37 982	86 731		299.4%	
<b>Total revenue</b>	<b>2 018 286</b>	<b>2 355 464</b>	<b>2 282 036</b>	<b>2 415 275</b>	<b>2 437 751</b>	<b>2 552 021</b>	<b>2 681 619</b>	<b>2 686 670</b>		<b>106.3%</b>	
<b>Expenses</b>											
Current expenses	<b>1 626 626</b>	<b>1 673 035</b>	<b>1 857 654</b>	<b>1 572 284</b>	<b>1 915 258</b>	<b>1 676 117</b>	<b>2 128 515</b>	<b>1 985 075</b>		<b>91.7%</b>	
Compensation of employees	355 815	331 609	463 619	426 032	437 735	473 046	483 240	496 349		99.2%	
Goods and services	1 047 315	1 190 231	1 215 099	1 005 379	1 271 197	1 037 890	1 296 191	1 237 829		92.6%	
Depreciation	128 403	105 640	108 280	138 071	76 722	163 996	190 323	228 862		126.4%	
Interest, dividends and rent on land	95 093	45 555	70 656	2 802	129 605	1 185	158 760	22 035		15.8%	
<b>Transfers and subsidies</b>	—	—	—	<b>57 859</b>	—	<b>94 714</b>	—	<b>106 794</b>		—	
<b>Total expenses</b>	<b>1 626 626</b>	<b>1 673 035</b>	<b>1 857 654</b>	<b>1 630 143</b>	<b>1 915 258</b>	<b>1 770 831</b>	<b>2 128 515</b>	<b>2 091 869</b>		<b>95.2%</b>	
<b>Surplus/(Deficit)</b>	<b>391 660</b>	<b>682 429</b>	<b>424 382</b>	<b>785 132</b>	<b>522 493</b>	<b>781 190</b>	<b>553 104</b>	<b>594 801</b>			
<b>Statement of financial position</b>											
Carrying value of assets	4 730 735	4 010 628	4 984 845	5 556 187	7 200 986	7 144 032	8 847 699	8 892 673		99.4%	
of which:											
Acquisition of assets	(975 994)	(779 001)	(1 204 236)	(1 693 046)	(2 133 429)	(2 034 316)	(2 311 884)	(1 977 898)		97.9%	
Investments	1 014 305	2 257 617	1 075 852	1 661 593	1 003 151	1 927 963	735 242	729 310		171.8%	
Inventory	9 426	11 456	9 631	12 068	12 371	14 721	12 869	17 543		125.5%	
Accrued investment interest	14	40 722	14	33 751	—	28 366	—	28 366		472 401.9%	
Receivables and prepayments	261 396	452 410	298 458	345 048	338 018	398 776	368 556	411 249		126.9%	
Cash and cash equivalents	51 510	32 693	1 310	37 933	13 710	43 885	15 996	13 231		154.8%	
Non-current assets held for sale	14 481	—	13 500	—	—	—	—	—		—	
<b>Total assets</b>	<b>6 081 867</b>	<b>6 805 526</b>	<b>6 383 610</b>	<b>7 646 580</b>	<b>8 568 236</b>	<b>9 557 743</b>	<b>9 980 362</b>	<b>10 092 372</b>		<b>110.0%</b>	
Accumulated surplus/(deficit)	3 466 028	3 973 337	3 894 912	4 796 261	5 141 183	5 540 911	5 694 287	6 100 239		112.2%	
Capital and reserves	442 847	442 847	442 847	442 847	442 847	442 847	442 847	442 847		100.0%	
Borrowings	1 383 296	1 250 029	1 181 530	1 171 764	1 943 331	2 029 388	2 724 712	1 950 590		88.5%	
Accrued interest	32 381	27 406	28 631	26 836	59 730	58 865	83 141	58 249		84.0%	
Trade and other payables	418 745	602 688	289 657	606 470	389 474	776 470	394 474	769 641		184.6%	
Provisions	338 570	500 828	537 643	596 467	588 519	706 110	640 901	770 806		122.3%	
Derivatives financial instruments	—	8 391	8 390	5 935	3 152	3 152	—	—		151.4%	
<b>Total equity and liabilities</b>	<b>6 081 867</b>	<b>6 805 526</b>	<b>6 383 610</b>	<b>7 646 580</b>	<b>8 568 236</b>	<b>9 557 743</b>	<b>9 980 362</b>	<b>10 092 372</b>		<b>110.0%</b>	

## Statements of estimates of financial performance and position

Table 36.33 Umgeni Water statements of estimates of financial performance and position

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)		
					2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20		
R thousand											
Revenue											
Non-tax revenue	2 686 670		4.5%	100.0%	3 083 600	3 451 169	3 860 922	12.8%	100.0%		
Sale of goods and services other than capital assets	2 599 939		5.7%	94.1%	3 031 337	3 398 595	3 795 694	13.4%	98.0%		
of which:											
Sales of bulk water	2 599 939		5.7%	94.1%	3 031 337	3 398 595	3 795 694	13.4%	98.0%		
Other non-tax revenue	86 731		-16.9%	5.9%	52 263	52 574	65 228	-9.1%	2.0%		
<b>Total revenue</b>	<b>2 686 670</b>		<b>4.5%</b>	<b>100.0%</b>	<b>3 083 600</b>	<b>3 451 169</b>	<b>3 860 922</b>	<b>12.8%</b>	<b>100.0%</b>		
Expenses											
Current expenses	1 985 075		5.9%	96.5%	2 251 784	2 582 906	2 839 655	12.7%	138.8%		
Compensation of employees	496 349		14.4%	24.1%	540 143	579 778	629 116	8.2%	22.3%		
Goods and services	1 237 829		1.3%	62.6%	1 340 080	1 555 984	1 782 292	12.9%	58.2%		
Depreciation	228 862		29.4%	8.7%	292 765	327 329	315 209	11.3%	11.5%		
Interest, dividends and rent on land	22 035		-21.5%	1.0%	78 796	119 815	113 038	72.5%	3.1%		
<b>Transfers and subsidies</b>	<b>106 794</b>		<b>—</b>	<b>3.5%</b>	<b>117 674</b>	<b>128 222</b>	<b>139 732</b>	<b>9.4%</b>	<b>4.9%</b>		
<b>Total expenses</b>	<b>2 091 869</b>		<b>7.7%</b>	<b>100.0%</b>	<b>2 369 458</b>	<b>2 711 128</b>	<b>2 979 387</b>	<b>12.5%</b>	<b>100.0%</b>		
<b>Surplus/(Deficit)</b>	<b>594 801</b>		<b>—</b>		<b>714 142</b>	<b>740 041</b>	<b>881 535</b>	<b>14.0%</b>			
<b>Statement of financial position</b>											
Carrying value of assets	8 892 673		30.4%	73.6%	9 809 259	10 856 731	11 624 152	9.3%	88.5%		
of which:											
Acquisition of assets	(1 977 898)		36.4%	-18.6%	(1 476 092)	(1 531 908)	(1 317 474)	-12.7%	-13.9%		
Investments	729 310		-31.4%	20.6%	807 628	789 403	816 732	3.8%	6.8%		
Inventory	17 543		15.3%	0.2%	20 525	23 667	26 986	15.4%	0.2%		
Accrued investment interest	28 366		-11.4%	0.4%	28 366	28 366	28 366	—	0.2%		
Receivables and prepayments	411 249		-3.1%	4.9%	468 454	506 180	546 636	10.0%	4.1%		
Cash and cash equivalents	13 231		-26.0%	0.4%	15 899	19 842	26 566	26.2%	0.2%		
<b>Total assets</b>	<b>10 092 372</b>		<b>14.0%</b>	<b>100.0%</b>	<b>11 150 131</b>	<b>12 224 189</b>	<b>13 069 438</b>	<b>9.0%</b>	<b>100.0%</b>		
Accumulated surplus/(deficit)	6 100 239		15.4%	59.9%	6 729 278	7 554 536	8 426 189	11.4%	61.8%		
Capital and reserves	442 847		—	5.3%	442 847	442 847	442 847	—	3.8%		
Borrowings	1 950 590		16.0%	18.6%	2 320 902	2 591 890	2 512 668	8.8%	20.1%		
Accrued interest	58 249		28.6%	0.5%	56 816	54 312	55 277	-1.7%	0.5%		
Trade and other payables	769 641		8.5%	8.1%	757 920	657 269	621 371	-6.9%	6.1%		
Provisions	770 806		15.5%	7.5%	842 368	923 335	1 011 086	9.5%	7.6%		
<b>Total equity and liabilities</b>	<b>10 092 372</b>		<b>14.0%</b>	<b>100.0%</b>	<b>11 150 131</b>	<b>12 224 189</b>	<b>13 069 438</b>	<b>9.0%</b>	<b>100.0%</b>		

## Personnel information

Table 36.34 Umgeni Water personnel numbers and cost by salary level

Number of posts estimated for 31 March 2017		Number and cost <sup>1</sup> of personnel posts filled / planned for on funded establishment								Number			
		Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate		Medium-term expenditure estimate					
				2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20				
Umgeli Water				Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	865	865	1 048	473.0	0.5	865	496.3	0.6	1 146	540.1	0.5		
1 – 6	92	92	111	27.2	0.2	92	45.2	0.5	177	27.2	0.2		
7 – 10	633	633	722	274.4	0.4	633	326.3	0.5	698	256.8	0.4		
11 – 12	108	108	174	122.5	0.7	108	85.6	0.8	200	170.3	0.9		
13 – 16	31	31	40	46.0	1.2	31	36.4	1.2	68	79.6	1.2		
17 – 22	1	1	1	2.9	2.9	1	2.9	2.9	3	6.2	2.1		
									3	6.9	2.3		
									3	9.8	3.3		

1. Rand million.

## Water Trading Entity

### Mandate

The Water Trading Entity was established in 1983 to separate the sale of raw water and related services from appropriated funds in the Department of Water and Sanitation. It was eventually converted to a trading account through the Public Finance Management Act (1999) in 2008. This was done to create an entity that would manage the recovery of usage costs to support the long term sustainability of the country's water resources. The entity is mandated to undertake the construction of new water infrastructure and wastewater treatment infrastructure through the water infrastructure build programme; and the rehabilitation and refurbishment of existing water resource infrastructure through the dam safety rehabilitation programme. It does this to ensure a sustainable water supply for both domestic and industrial use. The entity is further mandated to undertake water resources management, which includes the management of water quality, conservation and the allocation of

water through catchment management agencies.

### Selected performance indicators

**Table 36.35 Water Trading Entity performance indicators by programme/objective/activity and related outcome**

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16		2016/17	2017/18	2018/19
Percentage of actual versus planned billing per year	Administration	Outcome 12: An efficient, effective and development-oriented public service	100.4% (7 298 824/ 7 266 888)	100.1% (7 685 935/ 7 680 587)	– <sup>1</sup>	– <sup>1</sup>	– <sup>1</sup>	– <sup>1</sup>	– <sup>1</sup>
Percentage of reduction in outstanding debt over 60 days	Administration		36% (4 072 264/ 4 575 577)	38% (2 555 727/ 4 122 141)	– <sup>1</sup>	– <sup>1</sup>	– <sup>1</sup>	– <sup>1</sup>	– <sup>1</sup>
Reduction in the number of days for the payment and collection outstanding <sup>2</sup>	Administration		– <sup>2</sup>	– <sup>2</sup>	150	120	100	100	100
Number of water conveyance projects rehabilitated per year	Operations, maintenance and refurbishment of national water resources schemes	Outcome 6: An efficient, competitive and responsive economic infrastructure network	22	12	12	– <sup>3</sup>	– <sup>3</sup>	– <sup>3</sup>	– <sup>3</sup>
Number of kilometres of conveyance systems rehabilitated per year	Operations, maintenance and refurbishment of national water resources schemes		– <sup>4</sup>	– <sup>4</sup>	– <sup>4</sup>	36 km	40 km	45 km	50 km
Percentage spent on asset refurbishment and betterment against budget	Operations, maintenance and refurbishment of national water resources schemes		70% (383 317/ 547 596)	88% (642 973/ 730 651)	77% (247 549/ 321 492)	100%	– <sup>3</sup>	– <sup>3</sup>	– <sup>3</sup>
Percentage of planned maintenance projects completed per year as per the approved asset management plan	Operations, maintenance and refurbishment of national water resources schemes	Water Infrastructure Development	– <sup>4</sup>	– <sup>4</sup>	– <sup>4</sup>	90%	90%	90%	90%
Percentage of unscheduled maintenance projects completed per year as a proportion of planned maintenance projects	Operations, maintenance and refurbishment of national water resources schemes		– <sup>4</sup>	– <sup>4</sup>	– <sup>4</sup>	10% or less	10% or less	10% or less	10% or less
Number of raw water projects completed per year	Water Infrastructure Development		1	1	1	1	1	0 <sup>5</sup>	2
Total number of dam safety rehabilitation projects completed (cumulative) <sup>6</sup>	Implementation of dam safety projects	Outcome 10: Protect and enhance our environmental assets and natural resources	35	38	39	40	41	45	49
Number of dam safety rehabilitation projects completed per year to meet dam safety regulations per year	Implementation of dam safety projects		0 <sup>6</sup>	3	1	1	1	4	4
Number of rivers in which the river eco-status monitoring programme has been implemented to measure the ecological health of the system per year	Water resource management		118	119	98	66	71	71	71

1. Targets were replaced from 2015/16.

2. Indicator amended to account for the time it takes to collect debt, in line with the entity's annual performance plan.

3. Starting from 2016/17, the indicator was amended to no longer report on total water conveyance projects rehabilitated but on the total kilometres of conveyance water projects.

4. No historical data available.

5. No water resources infrastructure project planned for completion in 2018/19 as all projects in the pipeline are not advanced far enough to be completed according to the project plan.

6. The number of dam safety rehabilitation projects will no longer be reported cumulatively, but per year as from 2015/16.

### Expenditure analysis

The Water Trading Entity's objective is to develop new water resources and ensure sufficient water is available to all users as aligned to outcome 10 (protect and enhance our environmental assets and natural resources) of government's 2014-2019 medium-term strategic framework. The development of new infrastructure and the investment in existing infrastructure remains an important area of focus for the entity in line with outcome 6 (an efficient competitive and responsive economic infrastructure network). The entity also plans to improve its licensing and billing systems, and debt collection.

Overall, 52.8 per cent or R16.6 billion of the total budget of the Water Trading Entity within the financing and investment in raw water infrastructure programme is allocated towards making payments to the Trans-Caledon Tunnel Authority for the debt repayment for completed and operational, and new projects constructed on behalf of the entity. The budget for this purpose grows at an average rate of 5 per cent over the medium term.

The entity plans to complete the construction of three raw water projects over the medium term. The first is Mdloti River water development project in 2017/18, which entails the raising of Hazelmere Dam wall to

increase the water supply to Umgeni water for distribution to the KwaZulu-Natal north coast. This project has a budget of R2 billion over the medium term. The second project that the entity plans to complete is the construction of the Groot Letaba River development project to meet the growing demand in the Tzaneen area. This project has a budget allocation of R743.6 million over the period. The third project is phase 2D of the Olifants River development project which is the construction of a bulk distribution system between Steelpoort and Mooihook with a budget of R1.1 billion over the medium term. The entity plans to complete these three projects in 2019/20.

Other new projects the entity anticipates to undertake over the medium term include phase 2 of the Lesotho Water Highlands project, the long term solution for acid mine drainage, phases 2B and 2C of the Olifants River water resource development project, phase 2A of the Mokolo Crocodile water augmentation and phase 2 of the Mooi-Mgeni transfer scheme. These will be implemented by the Trans-Caledon Tunnel Authority.

The Water Trading Entity will also focus on the operations, maintenance and refurbishment of existing infrastructure. These activities have a budget of R5.1 billion over the medium term, making up 15.8 per cent of the total budget, with a growth rate of 10 per cent. The key infrastructure projects in this spending category will include the rebuilding of the Vlakfontein canal and the rehabilitation of Boskop, Vaalharts, Ncora, Pongolaspoort, Nzhelele and Lindleyspoort canals. The entity plans to complete 90 per cent of scheduled maintenance on this project each year with a provision for 10 per cent deviation.

The entity will continue to supply raw water to strategic users such as industry, water boards and municipalities. The expenditure related to the operations and maintenance of the infrastructure for the raw water supplied amounts to R5.6 billion over the medium term. Other areas of focus for the entity over the medium term include the dam-safety rehabilitation project which ensures the continued structural and operational safety of dams under the ownership of the Department of Water and Sanitation. Expenditure on this activity is expected to increase from R294.9 million in 2017/18 to R380.4 million in 2019/20, growing at 17.3 per cent annually.

Water resources management activities such as monitoring the eco-status of 71 rivers each year remain an integral part of the Water Trading Entity's work and have been allocated a budget of R552.2 million in 2017/18 and R618.1 million in 2019/20 at an average growth rate of 5.5 per cent over the medium term.

The entity plans to reduce the number of days for the payment and collection of outstanding debt from 150 in 2015/16 to 100 each year over the medium term, as it intensifies efforts to improve the licensing and billing systems. It has also appointed a debt collector to improve debt collection, and plans to litigate against serial defaulters to ensure payment for water services. The results of these measures should bolster the revenues collected by the entity and improves its financial viability. As a result, over the medium term, the revenue from the sale of raw water is expected to grow annually by 9 per cent, from R8.4 billion in 2016/17 to R10.8 billion in 2019/20.

Transfers received from the department accounts for 14.1 per cent of total revenues over the medium term, with a total allocation of R5.1 billion and an average growth rate of 9.9 per cent. This allocation funds the social portion of the national water resources infrastructure, public interest functions in water resources management and supplements the revenues of the entity.

## Programmes/objectives/activities

Table 36.36 Water Trading Entity expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19	2019/20	
R thousand											
Administration	417 625	439 998	386 533	383 333	-2.8%	4.8%	467 667	584 583	617 320	17.2%	5.0%
Implementation of water resources management activities	439 608	389 089	383 817	525 928	6.2%	5.1%	552 224	585 358	618 138	5.5%	5.6%
Operations, maintenance and refurbishment of national water resources schemes	853 429	1 380 063	1 270 805	1 397 886	17.9%	14.3%	1 537 675	1 691 442	1 860 586	10.0%	15.8%
Financing and investment in raw water infrastructure	4 630 623	5 562 486	3 840 313	4 991 077	2.5%	55.6%	5 290 542	5 509 307	5 780 631	5.0%	52.8%
Bulk water supply to strategic users	951 883	1 856 780	1 538 096	1 660 593	20.4%	17.4%	1 764 981	1 872 538	1 977 401	6.0%	17.8%
Implementation of dam safety projects	301 362	197 766	169 989	235 965	-7.8%	2.7%	294 869	360 211	380 382	17.3%	3.1%
Total	7 594 529	9 826 182	7 589 553	9 194 782	6.6%	100.0%	9 907 957	10 603 440	11 234 458	6.9%	100.0%

## Statements of historical financial performance and position

Table 36.37 Water Trading Entity statements of historical financial performance and position

Statement of financial performance			Statement of financial position			Statement of financial position			
R thousand	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2013/14	2014/15	2014/15	2015/16	2015/16	2016/17	2016/17	2016/17	2013/14 - 2016/17
<b>Revenue</b>									
<b>Non-tax revenue</b>	7 618 888	8 197 006	7 942 513	9 919 245	9 825 867	9 632 121	9 350 892	8 667 932	104.8%
Sale of goods and services other than capital assets of which:	7 562 574	7 811 749	7 882 820	8 965 462	9 730 922	9 160 463	9 246 453	8 606 505	100.4%
<b>Sales by market establishments</b> of which:	7 562 574	7 811 749	7 882 820	8 965 462	9 730 922	9 160 463	9 246 453	8 606 505	100.4%
<i>Sales of water</i>	7 083 296	6 967 807	7 668 680	8 098 044	8 729 839	8 697 371	9 002 385	8 370 812	98.9%
<i>Construction Revenue</i>	467 938	827 150	202 233	853 812	988 581	449 853	230 315	221 940	124.5%
<i>Lease revenue earned</i>	11 340	16 792	11 907	13 606	12 502	13 239	13 753	13 753	115.9%
Other non-tax revenue	56 314	385 257	59 693	953 783	94 945	471 658	104 439	61 427	593.6%
<b>Transfers received</b>	1 865 142	2 377 202	2 410 661	2 399 258	1 735 123	1 522 038	1 709 462	1 499 528	101.0%
<b>Total revenue</b>	9 484 030	10 574 208	10 353 174	12 318 503	11 560 990	11 154 159	11 060 354	10 167 460	104.1%
<b>Expenses</b>									
<b>Current expenses</b>	7 178 479	7 594 529	7 838 935	9 826 182	7 954 407	7 589 553	8 936 263	9 194 782	107.2%
Compensation of employees	909 426	678 206	944 351	697 301	979 345	804 740	1 000 581	908 523	80.6%
Goods and services	2 531 265	3 781 880	2 683 425	4 764 301	2 699 347	4 475 574	3 567 626	5 763 156	163.6%
Depreciation	2 372 022	1 797 672	2 463 118	2 032 094	2 554 389	1 882 751	2 609 780	2 071 026	77.8%
Interest, dividends and rent on land	1 365 766	1 336 771	1 748 042	2 332 486	1 721 326	426 488	1 758 276	452 077	69.0%
<b>Total expenses</b>	7 178 479	7 594 529	7 838 935	9 826 182	7 954 407	7 589 553	8 936 263	9 194 782	107.2%
<b>Surplus/(Deficit)</b>	2 305 551	2 979 679	2 514 239	2 492 321	3 606 583	3 564 606	2 124 091	972 678	
<b>Statement of financial position</b>									
Carrying value of assets	98 783 580	89 442 378	103 681 893	89 625 122	91 920 714	92 537 788	92 833 484	95 275 749	94.7%
of which:									
<b>Acquisition of assets</b>	(2 183 145)	(1 497 885)	(2 599 470)	(1 302 490)	(2 610 158)	(2 224 788)	(3 904 287)	(1 950 224)	61.7%
Inventory	185 282	169 184	194 361	119 958	126 916	147 984	134 277	134 277	89.2%
Receivables and prepayments	2 478 450	3 808 435	2 599 894	5 663 338	4 721 579	6 614 650	3 777 263	5 083 698	155.9%
Cash and cash equivalents	1 639 708	1 924 895	1 720 053	1 545 868	2 346 559	42 948	2 482 659	138 863	44.6%
<b>Total assets</b>	103 087 021	95 344 892	108 196 202	96 954 286	99 115 768	99 343 370	99 227 683	100 632 586	95.8%
Accumulated surplus/(deficit)	67 390 360	66 432 478	72 436 894	68 413 062	69 245 871	71 960 394	70 313 318	71 294 475	99.5%
Capital and reserves	300 166	268 586	314 874	345 312	330 303	362 586	347 809	326 327	100.7%
Borrowings	32 963 832	27 220 967	34 579 060	26 715 336	28 631 817	25 809 034	27 610 667	27 873 757	86.9%
Finance lease	15 432	49 435	16 189	50 599	16 982	51 239	17 882	48 673	300.7%
Trade and other payables	637 339	1 177 980	668 568	1 254 246	701 328	997 477	738 498	914 354	158.2%
Provisions	887 254	195 445	180 617	175 734	189 467	162 640	199 509	175 001	48.7%
Derivatives financial instruments	892 637.1	—	—	—	—	—	—	—	—
<b>Total equity and liabilities</b>	103 087 020	95 344 891	108 196 202	96 954 289	99 115 768	99 343 370	99 227 683	100 632 586	95.8%

## Statements of estimates of financial performance and position

Table 36.38 Water Trading Entity statements of estimates of financial performance and position

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
					2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20
R thousand		2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
<b>Revenue</b>									
Non-tax revenue									
Sale of goods and services other than capital assets	8 667 932	1.9%	82.4%	9 694 245	10 605 965	11 042 717	8.4%	85.9%	
of which:	8 606 505	3.3%	78.4%	9 579 362	10 479 594	10 903 708	8.2%	85.0%	
Sales by market establishments	8 606 505	3.3%	78.4%	9 579 362	10 479 594	10 903 708	8.2%	85.0%	
of which:									
Sales of water	8 370 812	6.3%	73.0%	9 431 070	10 374 177	10 841 015	9.0%	83.7%	
Construction Revenue	221 940	-35.5%	5.2%	133 164	88 776	44 388	-41.5%	1.1%	
Lease revenue earned	13 753	-6.4%	0.1%	15 128	16 641	18 305	10.0%	0.1%	
Other non-tax revenue	61 427	-45.8%	4.1%	114 883	126 371	139 009	31.3%	0.9%	
Transfers received	1 499 528	-14.2%	17.6%	1 236 738	1 888 854	1 991 192	9.9%	14.1%	
Total revenue	10 167 460	-1.3%	100.0%	10 930 983	12 494 819	13 033 909	8.6%	100.0%	
<b>Expenses</b>									
Current expenses									
Compensation of employees	9 194 782	6.6%	100.0%	9 907 957	10 603 440	11 234 458	6.9%	127.6%	
Goods and services	908 523	10.2%	9.1%	972 120	1 039 960	1 118 935	7.2%	9.9%	
Depreciation	5 763 156	15.1%	55.01%	6 256 301	6 647 809	6 933 377	6.4%	62.6%	
Interest, dividends and rent on land	2 071 026	4.8%	22.9%	2 199 430	2 359 235	2 508 606	6.6%	22.3%	
	452 077	30.3%	13.0%	480 106	556 435	673 540	14.2%	5.3%	
Total expenses	9 194 782	6.6%	100.0%	9 907 957	10 603 440	11 234 458	6.9%	100.0%	
Surplus/(Deficit)	972 678	-31.1%	-	1 023 026	1 891 380	1 799 451	22.8%		
<b>Statement of financial position</b>									
Carrying value of assets	95 275 749	2.1%	93.5%	96 784 366	100 765 786	105 076 045	3.3%	95.4%	
of which:									
Acquisition of assets	(1 950 224)	9.2%	-1.8%	(1 899 224)	(2 089 147)	(2 298 061)	5.6%	-2.0%	
Inventory	134 277	-7.4%	0.1%	120 849	108 764	97 888	-10.0%	0.1%	
Receivables and prepayments	5 083 698	10.1%	5.4%	4 159 864	3 369 490	3 032 541	-15.8%	3.8%	
Cash and cash equivalents	138 863	-58.4%	0.9%	538 863	895 806	1 384 295	115.2%	0.7%	
Total assets	100 632 586	1.8%	100.0%	101 603 942	105 139 846	109 590 769	2.9%	100.0%	
Accumulated surplus/(deficit)	71 294 475	2.4%	70.9%	69 686 849	70 334 124	77 720 588	2.9%	69.3%	
Capital and reserves	326 327	6.7%	0.3%	313 028	281 725	264 325	-6.8%	0.3%	
Borrowings	27 873 757	0.8%	27.4%	30 667 435	33 593 233	30 696 474	3.3%	29.5%	
Finance lease	48 673	-0.5%	0.1%	46 754	46 259	41 633	-5.1%	0.0%	
Trade and other payables	914 354	-8.1%	1.1%	701 574	666 495	633 170	-11.5%	0.7%	
Provisions	175 000.6	-3.6%	0.2%	188 300.7	218 010.0	234 578.8	10.3%	0.2%	
Total equity and liabilities	100 632 586	1.8%	100.0%	101 603 941	105 139 846	109 590 769	2.9%	100.0%	

## Personnel information

Table 36.39 Water Trading Entity personnel numbers and cost by salary level

Number of posts estimated for 31 March 2017		Number and cost <sup>1</sup> of personnel posts filled / planned for on funded establishment									Number								
		Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									
Number of funded posts	Number of posts on approved establishment			2015/16	2016/17	2017/18	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20								
Water Trading Entity				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost							
Salary level	4 229	4 229	3 440	804.7	0.2	3 439	908.5	0.3	3 440	972.1	0.3	3 440	1 040.0	0.3	7.2%	100.0%			
1 – 6	2 557	2 557	2 052	269.4	0.1	2 052	304.4	0.1	2 052	325.7	0.2	2 052	348.5	0.2	7.2%	59.7%			
7 – 10	1 546	1 546	1 276	428.4	0.3	1 275	482.5	0.4	1 276	516.3	0.4	1 276	552.4	0.4	12.7%	37.1%			
11 – 12	120	120	106	100.1	0.9	106	113.6	1.1	106	121.6	1.1	106	129.9	1.2	10.6%	3.1%			
13 – 16	6	6	6	7.0	1.2	6	7.9	1.3	6	8.5	1.4	6	9.1	1.5	6	9.8	1.6	7.2%	0.2%

1. Rand million

## Breede Gouritz Catchment Management Agency

### Mandate

The Breede-Gouritz Catchment Management Agency was established in terms of the National Water Act (1998), and is classified as a schedule 3A public entity in terms of the Public Finance Management Act (1999). The agency plays a key role in protecting, using, developing, conserving, managing and controlling water resources in a cooperative manner within the boundaries of the Breede-Gouritz catchment. This requires the agency to play a central and coordinating role with regards to water use, linking national, provincial and local government as well as a host of sector partners and stakeholders, to ensure a more equitable and sustainable sharing of water resources.

## Selected performance indicators

Table 36.40 Breede-Gouritz Catchment Management Agency performance indicators by programme/objective/activity and related outcome

Indicator	Programme/objective/activity	Outcome	Past			Current	Projections			
			2013/14	2014/15	2015/16		2016/17	2017/18	2018/19	2019/20
Number of water registrations finalised per year	Water projects	Outcome 10: Protect and enhance our environmental assets and natural resources	600	500	800	800	800	800	800	800

## Expenditure analysis

The Breede-Gouritz Catchment Management Agency contributes to the goals of the NDP by managing, monitoring and protecting water resources in a sustainable way for economic growth. This is in line with outcome 10 (protect and enhance our environmental assets and natural resources) of government's 2014-2019 medium-term strategic framework.

Over the medium term, the agency will focus on finalising 800 water use registrations each year for existing users. This process will formalise water use and improve efficient and equitable water allocation and the accuracy of the water information related to water users, volumes extracted, billing and related information. Currently, the agency receives revenue solely from transfers from the Department of Water and Sanitation. Improving billing and collection will improve the agency's capacity to become less dependent on funding from the fiscus. The agency also plans to finalise the processing of 2 400 water use license applications for new users, over the medium term. These activities are budgeted for in the water projects programme, with spending on licensing activities under this programme projected to grow from R16.6 million in 2016/17 to R44.5 million in 2019/20.

Additional license authorisation functions have been delegated to the agency in terms of the National Water Act (1998), after the incorporation of the former Gouritz Water management area into the operations of the former Breede Water management area. The agency intends to add 19 posts over the medium term to its current 51 posts on the approved establishment to accommodate the incorporation of the Gouritz area and the associated growth in activities. Personnel costs are expected to increase from R22.9 million in 2016/17 to R47.6 million in 2019/20 at an average annual rate of 27.6 per cent. Total revenue over the medium term is expected to grow at an average annual rate of 27.1 per cent from R82.7 million in 2017/18 to R94 million in 2019/20.

## Programmes/objectives/activities

Table 36.41 Breede-Gouritz Catchment Management Agency expenditure trends and estimates by programme/objective/activity

	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2013/14	2014/15	2015/16	2016/17				2017/18	2018/19	2019/20		
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17							
Administration	14 050	12 220	19 283	22 175	16.4%	50.6%	33 970	35 551	38 593	20.3%	42.9%	
Water projects	8 508	8 982	12 943	16 563	24.9%	34.8%	39 134	40 956	44 460	39.0%	44.5%	
Public participation	3 710	3 182	6 119	7 036	23.8%	14.6%	9 636	10 085	10 947	15.9%	12.6%	
Total	26 268	24 384	38 345	45 774	20.3%	100.0%	82 740	86 592	94 000	27.1%	100.0%	

## Statements of historical financial performance

Table 36.42 Breede-Gouritz Catchment Management Agency statements of historical financial performance

Statement of financial performance		Budget		Audited outcome		Budget		Audited outcome		Budget		Audited outcome		Budget estimate		Revised estimate		Average: Outcome/Budget (%)
R thousand		2013/14				2014/15				2015/16				2016/17				2013/14 - 2016/17
<b>Revenue</b>																		
Non-tax revenue	300	364		241	279		250	1 410		250	500		245.2%					
Other non-tax revenue	300	364		241	279		250	1 410		250	500		245.2%					
<b>Transfers received</b>	23 625	23 625		24 623	40 787		47 138	23 366		50 725	45 274		91.1%					
<b>Total revenue</b>	23 925	23 989		24 864	41 066		47 388	24 776		50 975	45 774		92.2%					
<b>Expenses</b>																		
Current expenses	22 516	26 268		24 864	24 384		47 388	38 345		50 975	45 774		92.5%					
Compensation of employees	11 883	13 142		12 942	14 485		20 618	20 364		21 965	22 893		105.2%					
Goods and services	8 644	12 470		11 054	9 398		25 916	17 346		28 106	21 981		83.0%					
Depreciation	1 391	656		868	501		854	635		904	900		67.0%					
Interest, dividends and rent on land	598	—		—	—		—	—		—	—		—					
<b>Transfers and subsidies</b>	1 409	—		—	—		—	—		—	—		—					
<b>Total expenses</b>	23 925	26 268		24 864	24 384		47 388	38 345		50 975	45 774		91.6%					
<b>Surplus/(Deficit)</b>	—	(2 279)		—	16 682		—	(13 569)		—	—		—					

## Statements of estimates of financial performance

Table 36.43 Breede-Gouritz Catchment Management Agency statements of estimates of financial performance

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
R thousand	2016/17				2017/18	2018/19	2019/20		
<b>Revenue</b>									
Non-tax revenue	500	11.2%	2.2%		500	500	500	—	0.7%
Other non-tax revenue	500	11.2%	2.2%		500	500	500	—	0.7%
<b>Transfers received</b>	45 274	24.2%	97.8%		82 240	86 092	93 500	27.3%	99.3%
<b>Total revenue</b>	45 774	24.0%	100.0%		82 740	86 592	94 000	27.1%	100.0%
<b>Expenses</b>									
Current expenses	45 774	20.3%	100.0%		82 740	86 592	94 000	27.1%	239.6%
Compensation of employees	22 893	20.3%	53.1%		41 874	43 823	47 573	27.6%	50.5%
Goods and services	21 981	20.8%	44.8%		39 732	41 582	45 139	27.1%	48.0%
Depreciation	900	11.1%	2.0%		1 134	1 187	1 289	12.7%	1.5%
<b>Total expenses</b>	45 774	20.3%	100.0%		82 740	86 592	94 000	27.1%	100.0%
<b>Surplus/(Deficit)</b>	—	(1)			—	—	—	—	—

## Personnel information

Table 36.44 Breede-Gouritz Catchment Management Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2017		Number and cost <sup>1</sup> of personnel posts filled / planned for on funded establishment									Number							
Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate		Medium-term expenditure estimate					Average growth rate (%)	Average: Salary level/Total (%)						
		2015/16	2016/17	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20	2016/17 - 2019/20								
Breede-Gouritz Catchment Management Agency																		
Salary level	51	51	47	20.4	0.4	51	22.9	0.4	70	41.9	0.6	70	43.8	0.6	70	47.6	0.7	27.6% 100.0%
7 – 10	39	39	37	11.7	0.3	39	12.5	0.3	50	25.2	0.5	50	26.3	0.5	50	28.6	0.6	31.7% 72.7%
11 – 12	10	10	8	6.5	0.8	10	8.2	0.8	18	14.5	0.8	18	15.2	0.8	18	16.5	0.9	26.3% 24.2%
13 – 16	2	2	2	2.2	1.1	2	2.2	1.1	2	2.2	1.1	2	2.3	1.1	2	2.5	1.2	4.3% 3.1%

1. Rand million.

## Inkomati-Usuthu Catchment Management Agency

### Mandate

The Inkomati-Usuthu Catchment Management Agency was established in 2004 in terms of the National Water Act (1998) and is classified as a schedule 3A public entity. In 2014, the Inkomati and Usuthu water management areas were amalgamated and the agency's boundary and area of operation on the Inkomati Catchment Agency was extended to form the Inkomati-Usuthu Catchment Management Agency. The agency plays a key role in the use, protection, and development of water resources in the Inkomati-Usuthu water management area. The agency also aims to ensure that water is used and managed to support equitable and sustainable socioeconomic transformation and development. Its core mandate therefore is to play a central coordinating role in relation to water use, linking national, provincial and local government, and a host of sector partners and stakeholders.

## Selected performance indicators

**Table 36.45 Inkombati-Usuthu Catchment Management Agency performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/objective/activity	Outcome	Past			Current	Projections			
			2013/14	2014/15	2015/16		2016/17	2017/18	2018/19	2019/20
Number of water quality-related authorisations issued per year	Ensure effective, efficient and sustainable management of water resources	Outcome 7: Comprehensive rural development and land reform	8	8	10	10	10	10	10	10
Percentage of water users effectively validated per year for Usuthu and Inkombati catchments	Ensure collaborative and coordinated integrated water resources management for wise socioeconomic development	Outcome 10: Protect and enhance our environmental assets and natural resources	-1	-1	0%	100%	50%	100%	-1	

1. Project commenced in 2015/16 and will be concluded in 2016/17 for the Inkombati segment of the entity. The verification process for the Usuthu segment of the entity will commence in 2017/18 and conclude in 2018/19.

## Expenditure analysis

The NDP advocates for water resources to be managed, monitored and protected in a sustainable way, while allowing for economic growth. The Inkombati-Usuthu Catchment Management Agency contributes to this call through outcome 10 (protect and enhance our environmental assets and natural resources) of government's 2014-2019 medium-term strategic framework. The agency's focus over the medium term will continue to be on integrated water resource management, improving information management, and monitoring and improving water quality.

The entity will process 30 water use license applications, over the MTEF period, with recommendations sent to the department for approval. It will also verify and validate the status of existing water users to ensure that water is used lawfully as this informs water-use allocation plans. It is projected that all 2 972 water users will be verified and validated by 2016/17 for the Inkombati portion of the entity while 1 600 water user will be processed for the Usuthu segment of the agency. This will improve water management information, metering and billing.

Other activities, over the medium term, include water quality monitoring and other water resource management activities such as the development and implementation of the remediation of pollution project to clean up the water resources management areas affected by pollution. This project is expected to cost R8 million over the period. The programme has an allocation of R73.6 million over the medium-term at an average growth rate of 7.8 per cent. The goods and services budget for the agency is expected to grow at a rate of 19.7 per cent from R31.9 million in 2016/17 to R54.8 million in 2019/20, largely because of the growing costs in laboratory contracts that are used in the water quality management.

Administration is the main driver of expenditure over the medium term, due to the merger of the Inkombati and Usuthu water management areas into a single Catchment Management Agency in line with the department's institutional reform process. Expenditure for this programme increases from R34.3 million in 2016/17 to R51.6 million in 2019/20 at an average growth rate 14.6 per cent over the medium term. The activities of this programme will contribute significantly to the growth in the total expenditure of the entity over the medium term from R79.6 million in 2016/17 to R122.1 million in 2019/20, resulting in an annual growth rate of 15.3 per cent. The agency has 104 posts on the approved establishment, 82 of which are currently filled. The 22 vacant posts will be filled in the period ahead as part of the institutional reform process. The budget for compensation of employees over the medium term is projected to grow at an average annual rate of 12.2 per cent.

The agency receives transfers of R173.2 million from the Department of Water and Sanitation, which are expected to grow at a rate of 18.1 per cent over the medium term. The agency also generates administration fees through the collection of water resource management charges amounting to R170.7 million and growing at 12.9 per cent, because of additional water resource management functions related to licensing authorisations.

## Programmes/objectives/activities

Table 36.46 Inkomati-Usuthu Catchment Management Agency expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2013/14 - 2016/17	2017/18	2018/19	2019/20	
R thousand											
Administration	21 265	22 127	29 520	34 284	17.3%	45.5%	45 609	45 881	51 570	14.6%	42.0%
Ensure the effective, efficient and sustainable management of water resources	9 413	10 575	14 090	20 730	30.1%	22.7%	23 078	24 507	25 995	7.8%	22.6%
Ensure collaborative and coordinated integrated water resources management for wise socioeconomic development	3 895	4 462	7 854	8 689	30.7%	10.2%	18 745	18 238	19 207	30.3%	15.0%
Promote and pursue an international developmental agenda	3 877	6 626	6 060	6 669	19.8%	10.0%	11 691	13 241	13 982	28.0%	10.6%
Promote knowledge generation and distribution	5 015	5 668	7 820	9 242	22.6%	11.6%	10 039	10 735	11 377	7.2%	9.9%
Total	43 465	49 458	65 344	79 614	22.4%	100.0%	109 162	112 602	122 131	15.3%	100.0%

## Statements of historical financial performance

Table 36.47 Inkomati-Usuthu Catchment Management Agency statements of historical financial performance

Statement of financial performance	Budget		Audited outcome		Budget		Audited outcome		Budget		Audited outcome		Average: Outcome/ Budget (%)
	2013/14	2014/15	2013/14	2014/15	2013/14	2014/15	2013/14	2014/15	2013/14	2014/15	2013/14	2014/15	
R thousand													
<b>Revenue</b>													
Non-tax revenue	20 388	13 691	23 974	23 058	29 715	31 309	43 203	43 203					94.9%
Sale of goods and services other than capital assets	20 388	8 956	22 265	22 265	29 715	29 715	43 203	43 203					90.1%
of which:													
Administrative fees	20 388	8 956	22 265	22 265	29 715	29 715	43 203	43 203					90.1%
Other non-tax revenue	–	4 735	1 709	793	–	1 594	–	–					416.7%
<b>Transfers received</b>	28 214	23 318	30 910	31 852	47 068	35 621	36 411	36 411					89.2%
<b>Total revenue</b>	48 602	37 009	54 884	54 910	76 783	66 930	79 614	79 614					91.8%
<b>Expenses</b>													
<b>Current expenses</b>	48 602	43 465	54 884	49 458	76 783	65 344	79 614	79 614					91.5%
Compensation of employees	26 580	25 585	30 448	27 751	45 033	36 125	47 683	47 683					91.6%
Goods and services	21 953	16 885	24 436	20 375	31 750	29 219	31 931	31 931					89.4%
Depreciation	–	995	–	1 332	–	–	–	–					–
Interest, dividends and rent on land	69	–	–	–	–	–	–	–					–
<b>Total expenses</b>	48 602	43 465	54 884	49 458	76 783	65 344	79 614	79 614					91.5%
<b>Surplus/(Deficit)</b>	–	(6 456)	–	5 452	–	1 586	–	–					–

## Statements of estimates of financial performance

Table 36.48 Inkomati-Usuthu Catchment Management Agency statements of estimates of financial performance

Statement of financial performance	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
				2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20
R thousand									
<b>Revenue</b>									
Non-tax revenue	43 203	46.7%	45.0%	54 042	54 444	62 229	12.9%	50.8%	
Sale of goods and services other than capital assets	43 203	69.0%	40.9%	54 042	54 444	62 229	12.9%	50.8%	
of which:									
Administrative fees	43 203	69.0%	40.9%	54 042	54 444	62 229	12.9%	50.8%	
Transfers received	36 411	16.0%	55.0%	55 120	58 158	59 902	18.1%	49.2%	
<b>Total revenue</b>	79 614	29.1%	100.0%	109 162	112 602	122 131	15.3%	100.0%	
<b>Expenses</b>									
<b>Current expenses</b>	79 614	22.4%	100.0%	109 162	112 602	122 132	15.3%	179.5%	
Compensation of employees	47 683	23.1%	57.5%	59 573	63 387	67 377	12.2%	56.5%	
Goods and services	31 931	23.7%	41.2%	49 589	49 215	54 755	19.7%	43.5%	
<b>Total expenses</b>	79 614	22.4%	100.0%	109 162	112 602	122 132	15.3%	100.0%	
<b>Surplus/(Deficit)</b>	–	(1)	–	–	–	(1)	–	–	

## Personnel information

**Table 36.49 Inkomatzi-Usuthu Catchment Management Agency personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2017		Number and cost <sup>1</sup> of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate		Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)						
		2015/16		2016/17		2017/18			2018/19										
		Number	Unit cost	Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
<b>Inkomati-Usuthu Catchment Management Agency</b>																			
<b>Salary level</b>	<b>104</b>	<b>104</b>	<b>82</b>	<b>36.1</b>	<b>0.4</b>	<b>82</b>	<b>47.7</b>	<b>0.6</b>	<b>104</b>	<b>59.6</b>	<b>0.6</b>	<b>104</b>	<b>63.4</b>	<b>0.6</b>	<b>104</b>	<b>67.4</b>	<b>0.6</b>	<b>12.2%</b>	<b>100.0%</b>
1 – 6	12	12	11	0.7	0.1	11	0.9	0.1	12	1.0	0.1	12	1.0	0.1	12	1.0	0.1	2.6%	12.0%
7 – 10	36	36	30	9.8	0.3	30	11.8	0.4	36	14.6	0.4	36	15.7	0.4	36	16.9	0.5	12.8%	35.1%
11 – 12	44	44	31	17.1	0.6	31	21.0	0.7	44	28.7	0.7	44	30.4	0.7	44	32.2	0.7	15.2%	41.2%
13 – 16	12	12	10	8.5	0.9	10	14.0	1.4	12	15.3	1.3	12	16.4	1.4	12	17.4	1.4	7.5%	11.7%

1. Rand million.

## Water Research Commission

### Mandate

The Water Research Commission was established in terms of the Water Research Act (1971) and is listed as a schedule 3A public entity. The commission's mandate is to conduct research in the water sector by: determining needs and priorities for research; promoting coordination, cooperation and communication in the area of water research development; stimulating and funding water research; promoting the effective transfer of information and technology; and enhancing knowledge and capacity building within the water sector.

### Selected performance indicators

**Table 36.50 Water Research Commission performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/objective/activity	Outcome	Past			Current		Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	
Number of research projects managed per year	Research and development		345	350	— <sup>1</sup>	— <sup>1</sup>	— <sup>1</sup>	— <sup>1</sup>	— <sup>1</sup>	— <sup>1</sup>
Number of research projects completed per year	Research and development		— <sup>1</sup>	— <sup>1</sup>	85	85	85	85	85	85
Research ratio (measured as research funding and support as a percentage of total income) per year	Research and development	Outcome 10: Protect and enhance our environmental assets and natural resources	74% (150 355/ 203 604)	68% (176 457/ 280 064)	— <sup>2</sup>	— <sup>2</sup>	— <sup>2</sup>	— <sup>2</sup>	— <sup>2</sup>	— <sup>2</sup>
Total amount of leverage income per year	Research and development		— <sup>2</sup>	R21m	R61m	R29.4m	R74m <sup>3</sup>	R80.6m <sup>3</sup>	R85.1m <sup>3</sup>	
Minimum number of students financially and technically supported (including previously disadvantaged students) per year	Research and development		494	484	500	500	500	500	500	
Number of projects initiated per year with previously disadvantaged institutions as participating organisations in Water Research Commission projects	Research and development		60	60	18	10	10 <sup>4</sup>	10 <sup>4</sup>	10 <sup>4</sup>	

1. From 2015/16, this indicator will be measured in terms of the number of research projects completed per year.

2. This indicator has been replaced with a new indicator from 2014/15, measuring the total leverage income per year.

3. Targets over the medium term have increased due to actual contracts in place previously being used in projections. New projections include anticipated contracts.

4. Number of projects initiated declines due to the decrease in project levy income.

### Expenditure analysis

The role of the Water Research Commission is to respond to water supply and sanitation challenges through innovations, research and development. The commission will continue funding water and sanitation research projects to address challenges such as high water losses, inefficient water use, water conservation and water demand management, water resource management, and inefficient pricing. The commission plans to commission 85 research projects in each year of the medium term.

The commission derives its income from the water research levy and from research commissioned directly by clients. Co-funding from research income is used predominantly to develop, test and demonstrate solutions derived from research work. This is to ensure the practicality and applicability of the research outcomes in the water sector. Over the medium term, revenue is expected to increase from R304.6 million in 2017/18 to R342.9 million in 2019/20 at an average growth rate of 3.4 per cent.

The research and development programme forms 58.6 per cent of the total budget of the commission over the MTEF period, at an annual growth rate of 4.3 per cent, from R183.7 million in 2016/17 to R208.6 million in 2019/20. Expenditure is comprised mainly of goods and services, which forms 76 per cent of the total budget over the medium term, and is expected to grow at an average annual rate of 2.6 per cent from R231.3 million in 2017/18 to R258.2 million in 2019/20.

The compensation of employees' budget forms 21.3 per cent of total expenditure, which grows at an average rate of 5.8 per cent from R64.8 million in 2017/18 to R75 million in 2019/20. The commission's activities require extensive travel and the appointment of employees that are crucial to certain research projects. Currently, the commission has 78 funded and filled posts and plans no changes over the MTEF period.

### **Programmes/objectives/activities**

Table 36.51 Water Research Commission expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)	Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Expenditure/Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19	2019/20	
R thousand											
Administration	47 996	54 325	63 553	103 545	29.2%	25.8%	99 168	106 829	112 446	2.8%	32.9%
Research and development	147 001	171 614	193 440	183 724	7.7%	68.7%	170 940	189 178	208 648	4.3%	58.6%
Innovation and impact	9 718	12 400	12 977	23 225	33.7%	5.6%	34 523	28 279	21 839	-2.0%	8.5%
Total	204 715	238 339	269 970	310 493	14.9%	100.0%	304 631	324 286	342 933	3.4%	100.0%

### **Statements of historical financial performance and position**

Table 36.52 Water Research Commission statements of historical financial performance and position

Statement of financial performance		Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average Outcome/Budget (%)
R thousand		2013/14		2014/15		2015/16		2016/17		2013/14 - 2016/17
<b>Revenue</b>										
Non-tax revenue	194 670	203 604	207 220	260 064	279 057	272 422	293 315	310 493		107.4%
Sale of goods and services other than capital assets of which:	189 060	198 476	201 498	252 634	271 689	261 798	285 490	285 490		107.1%
Sales by market establishment	189 060	198 476	201 498	252 634	271 689	261 798	285 490	285 490		105.0%
Water research levies	168 518	169 580	177 724	198 719	201 438	200 031	213 121	209 422		102.2%
Leverage Income	19 590	27 963	22 827	52 391	67 512	60 965	71 698	71 698		117.3%
Other sales	–	–	–	–	–	–	–	–		–
Other non-tax revenue	5 610	5 128	5 722	7 430	7 368	10 624	7 825	8 202		118.3%
<b>Total revenue</b>	<b>194 670</b>	<b>203 604</b>	<b>207 220</b>	<b>260 064</b>	<b>279 057</b>	<b>272 422</b>	<b>293 315</b>	<b>310 493</b>		<b>107.4%</b>
<b>Expenses</b>										
Current expenses	194 670	204 715	207 220	238 339	279 057	269 970	290 265	310 493		105.4%
Compensation of employees	37 486	38 828	39 916	42 066	51 682	49 723	58 371	63 279		103.4%
Goods and services	156 047	165 475	166 177	194 152	223 074	218 065	224 390	239 387		106.2%
Depreciation	940	–	920	1 481	–	1 765	–	–		174.5%
Interest, dividends and rent on land	197	412	207	640	4 301	417	7 504	7 827		76.1%
<b>Total expenses</b>	<b>194 670</b>	<b>204 715</b>	<b>207 220</b>	<b>238 339</b>	<b>279 057</b>	<b>269 970</b>	<b>290 265</b>	<b>310 493</b>		<b>105.4%</b>
<b>Surplus/(Deficit)</b>	<b>–</b>	<b>(1 111)</b>	<b>–</b>	<b>21 725</b>	<b>–</b>	<b>2 452</b>	<b>3 050</b>	<b>–</b>		<b>–</b>
<b>Statement of financial position</b>										
Carrying value of assets of which:	12 834	6 387	15 806	7 412	9 664	6 261	12 178	23 292		85.9%
Acquisition of assets	(574)	(450)	(592)	(2 648)	(2 024)	(426)	(2 514)	(17 031)		360.4%
Investments	6 900	11 587	10 500	12 749	13 500	14 126	14 337	–		85.0%
Receivables and prepayments	34 300	29 333	35 300	43 521	45 673	41 707	48 505	44 126		96.9%
Cash and cash equivalents	73 734	144 869	75 016	173 942	163 155	217 064	166 367	225 756		159.2%
Taxation	–	1 380	–	135	–	19	–	–		–
<b>Total assets</b>	<b>127 768</b>	<b>193 556</b>	<b>136 622</b>	<b>237 759</b>	<b>231 992</b>	<b>279 177</b>	<b>241 386</b>	<b>293 174</b>		<b>136.0%</b>
Accumulated surplus/(deficit)	66 337	73 985	78 705	96 241	93 531	98 694	93 531	100 435		111.2%
Capital and reserves	24 831	–	8 300	–	–	–	–	–		–
Finance lease	800	687	1 200	269	–	179	–	–		56.8%
Trade and other payables	33 000	111 276	41 017	133 098	128 957	175 342	136 953	185 512		178.0%
Provisions	2 800	7 608	7 400	8 151	9 504	4 962	10 903	7 227		91.3%
<b>Total equity and liabilities</b>	<b>127 768</b>	<b>193 556</b>	<b>136 622</b>	<b>237 759</b>	<b>231 992</b>	<b>279 177</b>	<b>241 386</b>	<b>293 174</b>		<b>136.0%</b>

## Statements of estimates of financial performance and position

Table 36.53 Water Research Commission statements of estimates of financial performance and position

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
					2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20
R thousand		2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
<b>Revenue</b>									
Non-tax revenue	310 493	15.1%	100.0%		304 630	324 286	342 933	3.4%	100.0%
Sale of goods and services other than capital assets	302 291	15.1%	97.0%		294 847	313 936	331 983	3.2%	96.9%
of which:									
Sales by market establishment	282 294	12.5%	95.4%		294 847	313 936	331 983	5.6%	95.3%
Water research levies	209 422	7.3%	75.1%		238 560	232 666	246 161	5.5%	72.3%
Leverage Income	71 698	36.9%	19.8%		80 237	80 636	85 151	5.9%	24.8%
Other sales	19 997	-	1.6%		-	-	-	-100.0%	1.6%
Other non-tax revenue	8 202	16.9%	3.0%		9 783	10 350	10 950	10.1%	3.1%
<b>Total revenue</b>	<b>310 493</b>	<b>15.1%</b>	<b>100.0%</b>		<b>304 630</b>	<b>324 286</b>	<b>342 933</b>	<b>3.4%</b>	<b>100.0%</b>
<b>Expenses</b>									
Current expenses	310 493	14.9%	100.0%		304 631	324 286	342 933	3.4%	132.6%
Compensation of employees	63 279	17.7%	18.9%		64 846	69 861	75 041	5.8%	21.3%
Goods and services	239 387	13.1%	80.0%		231 302	245 417	258 188	2.6%	76.0%
Interest, dividends and rent on land	7 827	166.8%	0.8%		8 483	9 008	9 704	7.4%	2.7%
<b>Total expenses</b>	<b>310 493</b>	<b>14.9%</b>	<b>100.0%</b>		<b>304 631</b>	<b>324 286</b>	<b>342 933</b>	<b>3.4%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	<b>-</b>	<b>(1)</b>			<b>(1)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Statement of financial position</b>									
Carrying value of assets	23 292	53.9%	4.2%		25 962	28 639	29 348	8.0%	8.8%
of which:									
Acquisition of assets	(17 031)	235.7%	-1.8%		(2 670)	(2 677)	(709)	-65.3%	-1.9%
Receivables and prepayments	44 126	14.6%	15.9%		46 685	49 393	52 258	5.8%	15.8%
Cash and cash equivalents	225 756	15.9%	75.7%		228 041	230 608	235 451	1.4%	75.5%
<b>Total assets</b>	<b>293 174</b>	<b>14.8%</b>	<b>100.0%</b>		<b>300 688</b>	<b>308 640</b>	<b>317 057</b>	<b>2.6%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)	100 435	10.7%	37.1%		98 819	98 188	97 548	-1.0%	32.4%
Trade and other payables	185 512	18.6%	59.9%		194 120	203 127	212 552	4.6%	65.2%
Provisions	7 227	-1.7%	2.9%		7 750	7 325	6 957	-1.3%	2.4%
<b>Total equity and liabilities</b>	<b>293 174</b>	<b>14.8%</b>	<b>100.0%</b>		<b>300 689</b>	<b>308 640</b>	<b>317 057</b>	<b>2.6%</b>	<b>100.0%</b>

## Personnel information

Table 36.54 Water Research Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2017		Number and cost <sup>1</sup> of personnel posts filled / planned for on funded establishment									Number			
		Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate		Medium-term expenditure estimate						
2015/16	2016/17			2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20	2016/17 - 2019/20	Average growth rate (%)	Average: Salary level/Total (%)		
<b>Water Research Commission</b>				<b>Number</b>	<b>Unit Cost</b>	<b>Number</b>	<b>Unit Cost</b>	<b>Number</b>	<b>Unit Cost</b>	<b>Number</b>	<b>5.8%</b>	<b>100.0%</b>		
Salary level	78	78	69	49.7	0.7	78	63.3	0.8	73	64.8	0.9	73	75.0	1.0
1 – 6	7	7	4	1.0	0.3	7	1.2	0.2	5	1.1	0.2	5	1.3	0.3
7 – 10	31	31	35	14.0	0.4	31	15.1	0.5	29	15.4	0.5	29	18.4	0.6
11 – 12	23	23	11	8.1	0.7	23	20.1	0.9	22	19.7	0.9	22	23.0	1.0
13 – 16	16	16	18	23.9	1.3	16	24.1	1.5	16	25.7	1.6	16	28.9	1.8
17 – 22	1	1	1	2.8	2.8	1	2.8	2.8	1	3.0	3.0	1	3.4	3.4

1. Rand million.

## Additional tables

**Table 36.A Summary of conditional grants to provinces and municipalities<sup>1</sup>**

	Audited outcome			Adjusted appropriation 2016/17	Medium-term expenditure estimate		
	2013/14	2014/15	2015/16		2017/18	2018/19	2019/20
R thousand							
<b>Conditional grants to municipalities</b>							
<b>Water Infrastructure Development</b>							
Regional bulk infrastructure grant	–	–	–	1 850 000	1 865 000	2 060 000	2 175 360
Water service infrastructure grant	1 129 173	1 050 790	2 305 029	2 844 982	3 329 464	3 559 056	3 757 319
<b>Total</b>	<b>1 129 173</b>	<b>1 050 790</b>	<b>2 305 029</b>	<b>4 694 982</b>	<b>5 194 464</b>	<b>5 619 056</b>	<b>5 932 679</b>

1. Detail provided in the Division of Revenue Act (2017).

**Table 36.B Summary of expenditure on infrastructure**

Project name R thousand	Service delivery outputs	Current project stage	project cost	Total project cost 2013/14	Audited outcome 2014/15	2015/16	Adjusted appropriation 2016/17	Medium-term expenditure estimate 2017/18	2018/19	2019/20
<b>Departmental infrastructure</b>										
<b>Mega projects (total project cost of at least R1 billion over the project life cycle)</b>										
(Jozini/Pongola/poort bulk water scheme (Pipeline))	Construction of new bulk water scheme	Construction	1 376 048	147 831	359 860	289 951	45 000	119 000	-	-
Sedibeng bulk regional sewerage	Construction of new wastewater treatment works	Feasibility	3 000 000	-	-	26 911	50 000	5 500	87 659	197 800
De Hoop: Greater Sekhukhune district municipality regional bulk water and wastewater infrastructure	Construction of new bulk water infrastructure linking communities with the De Hoop Dam	Design	4 088 000	88 394	139 895	7 116	28 481	-	-	-
Mogalakwena bulk water supply phase 1	Upgrade of boreholes and construction of new bulk water scheme	Construction	1 650 000	115 573	107 512	252 788	140 000	150 000	160 000	183 558
Sebokeng Waste Treatment Works phase 1 and phase 2	Upgrade of existing wastewater treatment works	Construction	1 123 584	31 970	93 679	99 786	174 558	165 533	190 700	90 851
Westoniaria/Randfontein regional bulk wastewater treatment works (Zurbekom)	Construction of new wastewater treatment works	Design	1 570 000	-	35 613	7 104	15 000	55 251	80 500	190 900
Mooihoek/Ubuntu bulk water supply	Augmentation of existing bulk water scheme	Construction	1 000 000	49 104	6 996	73 136	120 000	105 000	-	-
Nebo bulk water supply	Construction of new bulk water scheme	Construction	1 400 000	54 592	41 862	38 370	145 000	55 000	60 000	90 000
Magalies water supply to Waterberg	Construction of new bulk water scheme	Feasibility	1 891 000	-	717	-	17 000	5 000	15 000	40 000
Giyani Water Services phase 2 (Emergency)	Construction of new bulk water scheme and upgrading of existing bulk water scheme	Construction	2 511 429	-	-	799 829	140 400	240 000	-	-
<b>Large projects (total project cost of at least R250 million but less than R1 billion over the project life cycle)</b>										
Matoks bulk water supply	Construction of new bulk water scheme	Feasibility	850 000	913	577	-	-	1 500	19 919	-
Ndlambe bulk water supply	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	879 000	71 200	38 212	79 641	77 889	25 000	-	-
Xhora east bulk water supply	Construction of new bulk water scheme	Construction	620 227	6 969	50 398	70 646	115 264	53 363	26 000	3 183
Meyerton wastewater treatment works phase 1	Upgrade of existing wastewater treatment works	Construction	257 462	204	-	41 430	49 500	55 000	45 500	7 000
Mbizana regional bulk water supply	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	910 843	160 132	88 899	13 356	80 000	-	-	-
Westoniaria/Randfontein regional bulk wastewater treatment works (Hannes van Niekerk)	Upgrade of existing wastewater treatment works	Handed over	266 000	67 026	-	-	-	-	-	-
Nzeleni Valley bulk water supply	Upgrade of existing bulk water scheme	Construction	486 000	49 061	-	21 902	-	20 617	5 000	40 000
Lebalo central and North regional water supply	Construction of new bulk water scheme	Feasibility	600 000	-	-	-	-	-	-	-
Madibeng bulk water supply Phase 2	Construction of new bulk water scheme	Feasibility	600 000	332	209	-	-	1 500	20 000	-
Upgrading of the Homevale wastewater treatment plant (Sol Platje wastewater treatment works)	Upgrade of existing wastewater treatment works	Construction	446 585	15 931	41 019	53 068	187 531	50 000	60 000	60 000
Nketoana bulk water supply Phase 1	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	304 000	11 767	22 876	34 000	40 000	30 000	40 000	40 000
Sterkfontein Dam scheme Phase 1	Construction of new bulk water scheme	Construction	330 000	47 600	-	-	-	-	-	-
Potchefstroom water treatment works upgrade	Upgrade of existing water treatment works and construction of new bulk water scheme	Feasibility	400 000	-	7 649	-	19 000	20 000	40 000	-

**Table 36.B Summary of expenditure on infrastructure**

Project name	Service delivery outputs	Current project stage	Project cost	Total		Audited outcome	Adjusted appropriation	Medium-term expenditure estimate	
				2013/14	2014/15			2016/17	2017/18
R thousand						2015/16	2016/17	2017/18	2018/19
Sinthumule Kutama bulk water augmentation phase 3	Construction of new bulk water scheme to augment existing bulk water scheme	Construction	751 603	24 430	97 640	25 188	52 000	25 000	75 000
Mounts bulk water supply phase 1-5	Upgrade of existing water treatment works and construction of new bulk water scheme	Construction	720 000	206 948	31 272	31257	17 227	60 000	40 000
Glen Alpine bulk water supply Lephatale/Eskom: Bulk water augmentation	Construction of new bulk water scheme Feasibility	Feasibility	345 000	—	516	—	15 000	1 500	15 000
Moretele bulk water supply phase1 (Kipdift)	Augmentation of existing bulk water scheme	Feasibility	330 000	300	1 182	—	—	5 000	10 000
Btou cross border bulk water supply conveyance pipelines	Construction of new bulk water scheme Feasibility	Construction	640 617	16 925	24 940	117 396	38 500	35 000	68 000
West Coast Desalination plant	Construction of new desalination plant	Design	250 000	2 355	1 934	—	5 000	—	—
Micvasea bulk water supply	Construction of new bulk water scheme	Handed over	563 212	4 503	10 000	—	—	—	5 000
Kalahari East to Mier pipeline	Supply of water	Construction	264 188	12 148	30 531	16 238	—	—	—
Emalahleni bulk water supply phase 2	Upgrade of existing water treatment works and construction of new bulk water scheme	Feasibility	468 100	—	2 812	134 110	36 337	1 500	—
Oringstad bulk water supply	Upgrade of existing bulk water scheme Feasibility	Construction	335 605	14 779	—	—	4 699	10 238	20 000
Northern Nzilazi bulk water supply phase 1	Upgrade of existing bulk water scheme Construction	Construction	450 000	—	80	—	—	—	—
Agarang bulk water supply	Upgrade of existing bulk water scheme Design	Construction	367 286	296	—	46 288	66 000	38 754	19 042
Sundwana water supply	Construction of new bulk water scheme Feasibility	Design	350 000	511	—	—	40 000	20 000	25 000
Mpumalanga Lowveld feasibility studies	Construction of new bulk water scheme Feasibility	Design	591 000	—	—	—	—	5 000	20 000
Ngwathe bulk sewer phase 2	Upgrade of existing waste water treatment works	Construction	800 000	—	—	—	1 700	1 500	5 000
Dihlebeng bulk water supply phase 2	Construction of new bulk water scheme Construction	Construction	300 000	6 531	4 914	19 820	20 000	10 000	25 000
Dukuduku resettlement bulk water supply	Construction of new bulk water scheme Construction	Construction	255 000	—	17 184	36 105	25 998	20 000	10 000
Givani bulk water supply relief phase 1 (Nandoni Nsami)	Construction of new bulk water scheme Construction	Construction	350 000	29 958	26 753	15 037	15 247	1 000	—
Mameya Sekororo bulk water supply phase 1	Construction of new bulk water scheme Construction	Construction	589 946	34 957	1 028	—	19 832	200 000	256 200
Tokologo regional water supply phase 2	Upgrade of bulk water scheme Development of borehole to augment existing bulk water scheme	Construction	310 718	92 469	18 861	24 222	35 000	40 000	40 000
Ngwathe boreholes	Handed over	Construction	320 000	—	7 932	19 969	50 068	45 000	40 000
Msukaligwa regional water supply scheme phase 1	Construction of new bulk water scheme Design	Design	250 000	2 100	—	—	—	—	—
Emalahleni water treatment works , (refurbishment)	Upgrade of existing water treatment works and construction of new bulk water scheme	Construction	407 000	18 481	5 471	—	—	3 000	10 000
Mafikeng South bulk water supply phase 2	Construction of new bulk water scheme Upgrade of water treatment works	Construction	335 605	—	29 096	24 799	45 176	—	—

**Table 36.B Summary of expenditure on infrastructure**

Project name R thousand	Service delivery outputs	Current project stage	Total project cost	Audited outcome 2013/14	2014/15	2015/16	Adjusted appropriation 2016/17	Medium-term expenditure estimate 2017/18	2018/19	2019/20
Matihabeng bulk sewer (Welkom)	Upgrade of existing water treatment works and construction of new bulk water scheme	Feasibility	420 000	–	–	–	10 000	5 000	25 138	50 000
Thembele water scheme (Loekop)	Construction of new bulk water scheme	Feasibility	324 428	–	–	4 200	12 230	39 500	71 362	100 669
Western Hignield bulk water supply scheme (Rust de Winter)	Construction of new bulk water scheme	Feasibility	643 000	–	41 106	–	51 100	5 000	16 992	25 000
Waledacht pipeline	Construction of new bulk water scheme	Tender	500 000	–	–	–	–	105 000	109 000	274 832
<b>Small projects (total project cost of less than R250 million over the project life cycle)</b>										
Graaff-Reinet emergency water supply scheme	Upgrade of existing bulk water scheme	Construction	50 798	5 202	602	2 173	23 440	25 000	10 000	3 500
Sundays River bulk water supply (Paterson)	Upgrade of existing water treatment works and construction of new bulk water scheme	Construction	106 465	6 388	6 550	8 891	5 450	1 000	–	–
Steyterville water supply scheme	Augmentation of existing bulk water scheme	Construction	111 308	12 500	20 000	32 127	23 893	2 000	–	–
Ibika water supply	Construction of new bulk water scheme	Handed over	64 796	4 207	–	9 000	2 000	–	–	–
Kwezi bulk water supply	Upgrade of existing bulk water scheme	Feasibility	50 557	283	2 670	488	12 615	5 000	17 000	2 000
Kirkwood water treatment works	Upgrade of existing bulk water scheme	Feasibility	22 186	–	951	1 110	8 546	5 000	11 000	2 000
Misgund bulk water supply	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Feasibility	13 640	2	408	422	8 987	5 000	4 000	1 000
Matatiele bulk water supply	Construction of new bulk water scheme	Construction	182 344	1 209	24 791	25 755	66 000	20 000	2 000	–
Mount Ayliff bulk water supply	Construction of new bulk water scheme to augment existing bulk water scheme	Handed over	208 752	13 106	14 357	3 291	40 000	–	–	–
Jagersfontein/Fauresmith : Bulk water supply phases 2	Construction of new bulk water scheme	Construction	60 695	26 517	7 683	5 961	10 000	3 000	–	–
Tokologo regional water supply phase 1	Construction of new bulk water scheme	Handed over	223 000	15 145	–	–	–	–	–	–
Dihleberg bulk water supply phase 1	Construction of new bulk water scheme	Handed over	96 990	21 002	–	–	–	–	–	–
Phumelela bulk water supply phase 2	Construction of new bulk water scheme to augment existing bulk water scheme	Construction	166 000	23 255	10 000	5 806	27 440	50 000	23 000	–
Moqhaka bulk water supply (Streyrus)	Construction of new bulk water scheme	Construction	90 402	11 864	8 762	32 926	30 000	20 000	–	–
Kroonstad WTW phase 1	Construction of bulk sewer	Construction	105 000	–	11 113	30 590	10 000	–	–	–
Moqhaka bulk sewer	Construction of bulk sewer	Feasibility	45 999	3 999	13 718	23 000	5 282	1 000	–	–
Nala bulk sewer (Wesselsbron/Monyakeng)	Construction of new bulk water scheme	Construction	85 000	–	–	10 095	24 170	30 000	20 000	–
Tswelopele bulk water supply phase 1 (Selloagle)	Upgrade of existing water treatment works and construction of new bulk water scheme	Construction	218 090	2 118	4 732	15 963	50 000	45 000	55 000	40 000
Maluti-a-Phofung bulk water supply phase 2	Construction of new bulk water scheme	Construction	240 000	–	34 742	34 946	48 454	30 000	40 000	40 000
Greater Eton water scheme	Construction of new bulk water scheme	Handed over	192 000	43 846	31 790	–	–	–	–	–

**Table 36.B Summary of expenditure on infrastructure**

Project name	Service delivery outputs	Current project stage	project cost	Total		Audited outcome	2016/17 appropriation	Adjusted		Medium-term expenditure estimate
				2013/14	2014/15			2016/17	2017/18	
R thousand										
Driekopjes Complex bulk water supply	Construction of new bulk water scheme to augment existing bulk water scheme	Handed over	196 101	56 727	14 289	-	-	-	-	-
Emandaleni bulk regional scheme	Construction of new bulk water scheme	Handed over	50 301	-	8 482	-	-	-	-	-
Hlabisa regional bulk water supply	Construction of new bulk water scheme	Handed over	166 855	29 970	38 726	7 983	-	-	-	-
Port Nolloth bulk water supply	Construction of new bulk water scheme	Design	44 057	-	1 068	-	15 857	-	15 000	21 782
Colesberg bulk water supply	Construction of new bulk water scheme	Design	123 765	35 394	6 899	1 340	-	-	-	-
Noupoort bulk water supply	Construction of new bulk water scheme	Construction	77 742	3 529	15 418	40 600	-	-	-	-
De Aar bulk water supply	Upgrade of existing bulk water scheme	Design	43 735	1 095	93	-	22 903	-	20 000	6 796
Hopetown water treatment works bulk water supply (Thembelihle)	Upgrade of existing bulk water scheme	Handed over	75 000	2 714	1 500	-	-	-	-	-
Styrelenburg groundwater project	Provision of groundwater development	Handed over	21 018	-	3 284	8 302	5 715	-	-	-
Heuningvlei scheme bulk water supply (reservoir)	Construction of new bulk water scheme	Handed over	142 340	52 194	5 584	8 978	-	-	-	-
Kuruman bulk water supply phase 1	Upgrade of existing bulk water scheme	Construction	186 900	6 177	22 911	15 638	-	-	-	-
Kathu wastewater treatment works	Construction of new wastewater treatment works	Handed over	230 000	628	-	-	-	-	-	-
Windsorston to Hopetown bulk water supply phase 1 (pipeline)	Upgrade of existing bulk water scheme	Tender	43 850	158	-	3 487	23 134	14 707	-	-
Nooitgedacht bulk water supply	Construction of new bulk water scheme	Design	200 000	-	-	-	-	92 005	160 000	185 000
Niekerkshoop bulk water supply	Supply of water	Handed over	11 098	6 148	462	-	-	-	-	-
Mafube bulk sewer phase 1	Construction of new bulk water scheme	Construction	126 000	-	6 223	46 979	30 000	20 000	30 000	20 000
Pixley ka Seme bulk water supply	Upgrade of existing groundwater water scheme	Feasibility	40 000	2 087	753	-	-	-	-	-
Marydale bulk water supply	Upgrade of existing water treatment works and construction of new bulk water scheme	Feasibility	11 200	-	-	875	10 000	7 621	-	-
Upington wastewater treatment works	Construction of a new wastewater treatment works in Upington	Feasibility	15 650	-	-	-	15 000	20 000	30 000	21 422
Kakamas wastewater treatment works	Construction of new wastewater treatment works	Feasibility	50 000	621	150	312	-	800	-	10 000
Warrenton water treatment works	Upgrade of existing water treatment works and new bulk water scheme	Feasibility	30 629	684	3 047	-	20 284	26 758	-	-
Gariap Dam to Norvalspond bulk water supply	Construction of new bulk water scheme	Construction	15 087	-	611	-	-	-	-	-
Vanderkloof/Renosterville bulk water supply phase 1	Construction of new bulk water scheme	Construction	32 050	-	5 418	19 987	-	-	-	-
Driekopjes bulk water supply upgrades	Construction of new bulk water scheme	Design	93 000	-	-	343	13 150	18 522	42 528	65 398
Acomnoek bulk water supply	Augmentation of existing bulk water scheme	Handed over	191 739	28 730	4 091	-	-	-	-	-
Sibange bulk water supply phase 1	Construction of new bulk water scheme	Design	108 656	-	-	509	15 208	15 500	45 512	33 400
Thaba Chweu groundwater development	Provision of groundwater development	Construction	8 500	3 336	-	-	-	-	-	-

**Table 36.B Summary of expenditure on infrastructure**

Project name R thousand	Service delivery outputs	Current project stage	Total project cost	Audited outcome		Adjusted appropriation 2016/17	Medium-term expenditure estimate 2017/18 - 2019/20
				2013/14	2014/15		
Hoxane bulk water supply	Upgrade of existing water treatment works and construction of new bulk water scheme	Design	128 318	400	454	31 295	42 820 4 641 4 400 -
Wolmaransstad wastewater treatment works	Upgrade of existing wastewater treatment works	Construction	137 813	1 472	14 292	65 959	55 674 25 000 - -
Nahoon Dam (Buffalo City municipality)	Upgrade of existing water treatment works and construction of new bulk water scheme	Feasibility	150 000	2 415	-	-	- - -
Ngqamakwe water supply	Upgrade of existing wastewater treatment works	Feasibility	60 000	-	1 752	-	4 000 5 000 20 000
Worcester bulk water supply	Construction of new bulk water scheme	Construction	190 385	33 386	13 184	-	- - -
Grabouw wastewater treatment works	Upgrade of existing wastewater treatment works	Construction	61 600	8 500	5 441	2 164	- - -
Swelendam wastewater treatment works	Upgrade of existing wastewater treatment works	Handed over	61 150	10 140	13 112	-	- - -
Struisbaai wastewater treatment works	Upgrade of existing wastewater treatment works	Handed over	11 366	5 558	-	-	- - -
Oudtshoorn groundwater supply	Provision of groundwater development	Feasibility	190 000	18 000	10 063	10 991	20 248 - 20 000 40 000
Beaufort West bulk water supply	Upgrade of existing wastewater treatment works and construction of new wastewater treatment works	Feasibility	46 283	162	-	-	- 5 000 15 000
Vanrhynsdorp raw water supply	Augmentation of existing bulk water scheme	Design	83 239	-	-	-	- -
Klawer bulk water supply	Augmentation of existing bulk water scheme from boreholes	Design	25 669	-	-	-	- 4 000 10 000
Paaibul sewer phase 3	Construction of new bulk sewage conveyance pipelines	Construction	207 804	39 328	19 428	39 000	1 900 - - -
Calitzdorp and Ladysmith wastewater treatment works	Upgrade of existing wastewater treatment works	Feasibility	77 458	230	2 983	708	10 000 27 898 30 000 27 000
Kannaland Dam relocation	Augmentation of existing bulk water scheme	Feasibility	72 904	2 129	11 554	-	19 168 21 000 30 000 50 000
Moretele bulk water supply (North)	Augmentation of existing bulk water scheme	Feasibility	100 000	-	-	32 629	9 500 3 919 2 500 70 000
Makana bulk water supply (James Kleyvahns)	Augmentation of existing bulk water scheme	Design	66 000	2 000	1 640	3 480	41 000 25 000 25 000 15 000
Ntabankulu bulk water supply	Construction of new bulk water scheme	Feasibility	245 000	-	1 652	-	1 500 2 000 2 000 10 000
Capicomm master plan	Development of master plan	Master plan	3 100	-	290	-	- - -
Sekukhune master plan	Development of master plan	Master plan	3 100	800	405	-	- - -
Bushbuckridge master plan	Development of master plan	Master plan	3 500	-	1 199	-	- - -
Upgrade of Delmas wastewater treatment works phase 2	Upgrade of existing wastewater treatment works	Design	75 676	-	-	13 276	23 100 29 765 28 758 3 000
Upgrade of Bottleng wastewater treatment works	Upgrade of existing wastewater treatment works	Construction	57 658	-	-	18 488	18 000 500 - -
Upgrade of Balfour wastewater treatment works phase 2	Upgrade of existing wastewater treatment works	Tender	85 455	502	-	21 272	22 970 33 403 15 343 3 500

**Table 36.B Summary of expenditure on infrastructure**

Project name	Service delivery outputs	Current project stage	Total project cost	Audited outcome		Adjusted appropriation	Medium-term expenditure estimate
				2013/14	2014/15	2015/16	2016/17
R thousand							
Belmont wastewater treatment works	Upgrade of existing wastewater treatment works	Feasibility	142 000	-	-	17 500	17 000 6 000 15 000
Makana bulk sewer	Upgrade of existing wastewater treatment works	Feasibility	15 000	-	-	-	4 000 - -
Mayfield wastewater treatment works	Upgrade of existing wastewater treatment works	Feasibility	72 473	-	-	27 500	6 000 20 000 8 000
Kinra regional bulk water supply	Construction of new bulk water scheme	Feasibility	34 500	-	-	1 500	2 000 2 000 8 000
Mount Ayliff bulk periurban water supply	Construction of new bulk water scheme	Feasibility	187 358	-	-	2 500	20 000 75 441 35 000
Memane regional bulk water supply	Construction of new bulk water scheme	Feasibility	52 000	-	-	-	2 500 1 000 2 000 15 000
Trompsburg bulk sewer	Upgrade of existing wastewater treatment works	Feasibility	76 000	-	-	5 700	- - -
Upgrading of Denysville wastewater treatment works	Upgrade of existing wastewater treatment works	Feasibility	150 000	-	-	10 000	8 507 30 000 -
Maslonjana bulk sewer (Brandfort and Winburg)	Upgrade of existing wastewater treatment works	Feasibility	70 000	-	-	-	11 833 3 000 20 000 20 000
Reitz upgrading wastewater treatment plant	Upgrade of existing wastewater treatment works	Feasibility	55 000	-	-	11 000	- - -
Mantsopa bulk sewer (Ladybrand)	Upgrade of existing wastewater treatment works	Feasibility	30 000	-	-	-	3 000 2 000 20 000 1 000
Rothdene pump station and raising main	Upgrade of existing wastewater treatment works	Feasibility	37 442	-	-	48	21 442 18 000 19 500 -
Mohlateng pump station and sewer outfall	Upgrade of existing wastewater treatment works	Feasibility	70 000	-	-	5 873	36 000 6 761 43 700 147 500
Koster wastewater treatment works upgrade	Upgrade of existing wastewater treatment works	Design	115 151	2 000	8 000	9 344	26 000 40 000 30 000 -
Ventersdrift bulk water supply	Construction of new bulk water scheme	Construction	54 990	10 890	5 936	-	1 300 1 300 -
Nebo bulk water supply -De Hoop Agumentation/North/South/Steepoint	Construction of new bulk water scheme	Design	150 192	-	-	-	40 000 5 000 50 000 90 000
Douglas water treatment works upgrading	Upgrade of existing water treatment works	Design	14 750	-	-	750	14 000 750 21 237 15 000
Ermeto bulk water supply phase 2	Construction of new bulk water scheme	Construction	46 872	-	16 376	7 621	- - -
Carolina Sillobeta bulk water scheme	Construction of new bulk water scheme	Feasibility	200 000	1 036	238	-	- - -
Provincial high catalytic projects (Mutash Hub)	Construction of new bulk water scheme for various purposes	Feasibility	200 000	1 389	-	-	19 600 1 500 18 748 -
Reit&Lindley Cons Grey PL	Construction of sewer main	Construction	45 000	-	-	-	39 000 5 000 -
Cloolan construction of sewer main	Construction of sewer main	Construction	60 000	-	-	-	60 000 -
Cloolan construction of pump station	Construction of pump station	Construction	10 000	-	-	-	10 000 -
Senekal construction of sewer main	Construction of sewer main	Construction	40 000	-	-	-	40 000 -
Senekal construction of pump station	Construction of pump station	Construction	10 000	-	-	-	10 000 -
Petrus Steyn refurbishment of a plant	Refurbishment of a package plant	Construction	5 946	-	-	-	5 946 -
Dealsville construction of sewer main	Construction of sewer main	Construction	2 000	-	-	-	2 000 -
Dealsville construction of pump station	Construction of pump station	Construction	6 500	-	-	-	6 500 -
Eastern Cape region	Construction of water supply and sanitation backlog	Construction	-	-	42 168	4 914 5 833 -	- - -

**Table 36.B Summary of expenditure on infrastructure**

Project name R thousand	Service delivery outputs	Current project stage	Total project cost	Audited outcome 2013/14	2014/15	2015/16	Adjusted appropriation 2016/17	Medium-term expenditure estimate 2017/18	2018/19	2019/20
Free State Region	Construction of water supply and sanitation backlog	Construction	-	-	27 537	48 673	21 100	-	-	-
KwaZulu-Natal Region	Construction of water supply and sanitation backlog	Construction	-	-	5 343	150 551	-	185 000	-	-
Limpopo Region	Construction of water supply and sanitation backlog	Construction	-	-	269 665	178 353	150 000	97 122	273 000	242 000
Mpumalanga Region	Construction of water supply and sanitation backlog	Construction	-	-	20 998	199 402	71 545	-	-	-
North West Region	Construction of water supply and sanitation backlog	Construction	-	-	46 061	7 186	113 617	160 000	335 175	400 233
Community Infrastructure: Water Supply	Construction of new and refurbishment of existing water infrastructures	Construction	-	25 710	69 475	51 398	51 600	52 302	44 726	47 795
Wastewater infrastructure:Refurbishment	Upgrade of existing wastewater treatment works	Construction	-	120 935	92 864	96 899	112 661	145 890	123 345	131 807
Eastern Cape	Sanitation Backlog	Construction	-	-	-	-	-	10 000	-	-
Free State	Sanitation Backlog	Construction	-	-	-	-	-	64 500	-	-
Northern Cape	Sanitation Backlog	Construction	-	-	-	-	-	70 500	-	-
<b>Infrastructure transfers to other spheres, agencies and departments</b>										
<b>Mega projects (total project cost of at least R1 billion over the project life cycle)</b>										
Olifants River water resources development project: De Hoop Dam phase 2A	Supply of water to new mining developments; augmentation of domestic water supplies to urban and rural users in the middle of the Olifants River catchment area and to various communities on the Nebo Plateau and Sekukhune	Construction	3 074 000	268 693	152 737	19 540	-	-	-	-
Olifants River water resources development project phases 2B and 2G	Construction of Flag Boschielo to Mokpane pipeline and second pipeline between Flag Boschielo to Mokpane	Feasibility	13 114 000	-	645 306	-	-	-	-	-
Olifants River water resources development project phase 2C	Construction of bulk distribution works from Flag Boschielo to Mokpane, De Hoop to Steelpoort, Steelpoort to Moehek, Moehek to Olifantspoort and Nebo Plateau to Roossenekal	Construction	3 400 000	521 000	-	-	-	-	-	-
Olifants River water resources development project phase 2D	Construction of second pipeline between Steelpoort west to and Moehek	Feasibility	834 480	-	-	-	33 221	25 843	30 963	-
Olifants River water resources development project phases 2E and 2F	Construction of second pipeline parallel to Lebalelo scheme and Lebalelo Scheme to Olifantspoort	Construction	2 412 240	-	-	-	58 088	65 367	85 833	917 418
Groot Letaba River water development project: Nwanitiwa Dam	Meeting of projected growing primary supply requirements for 2025, improvement of water availability for the riverine ecosystem and building of Nwanitiwa Dam	Design	1 325 000	-	-	25 580	-	-	211 248	-
Dam safety rehabilitation programme	Rehabilitation of assets and improvement of dam safety	Design	2 800 000	248 010	225 453	169 989	44 633	35 364	89 428	380 328

**Table 36.B Summary of expenditure on infrastructure**

Project name	Service delivery outputs	Current project stage	Total project cost	Audited outcome		Adjusted appropriation	Medium-term expenditure estimate
				2013/14	2014/15	2015/16	2016/17
R thousand							
Water resources project: Raising of Clanwilliam Dam	Upgrading of existing dam to stabilise downstream and augmentation of agricultural water supply to meet increasing demands	Feasibility	2 500 000	44 466	177 218	196 223	135 983
Mokolo River and West Crocodile River water augmentation project phases 2A	Augmentation of domestic and industrial water supply to the new Eskom/independent power producer power stations to extend associated mining activities and accommodate growing population in the area	Construction	11 267 000	—	—	—	17 718
Lusikisi regional water supply scheme: Zulu Dam on the Xura River	Development of bulk water and wastewater infrastructure to enable the connection of municipal reticulation infrastructure	Feasibility	5 000 000	—	—	—	—
Goldmine drainage	Construction of water treatment works	Feasibility	—	—	—	683 785	1 109 992
OR Tambo Mthatha King Sabata Dalindyebo district municipality bulk water supply and sanitation	Augmentation of existing bulk water scheme	Construction	3 001 534	151 250	317 797	457 520	350 454
Vaal Gamagara scheme phase 1	Upgrade of existing bulk water scheme	Construction	18 000 000	25 308	40 000	53 800	65 000
Polokwane wastewater treatment works	Upgrade of existing wastewater treatment works	Design	1 043 836	150	1 106	—	50 000
Polokwane bulk water supply	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	1 832 000	—	—	—	130 159
Umgeni Water Board: Lower Thukela bulk water supply scheme	Construction of new bulk water scheme	Construction	1 043 968	106 992	185 011	279 140	213 069
Umshwathi bulk water supply scheme	Construction of new bulk water scheme	Tender	2 308 734	—	—	—	209 935
Greater Mthethweni bulk water supply phases 2	Construction of new bulk water scheme	Construction	1 228 190	32 164	48 815	211 786	182 227
Ngcobo BWS (Embe)	Construction of new bulk water scheme	Construction	1 420 678	79 823	53 906	106 499	156 094
<b>Large projects (total project cost of at least R250 million but less than R1 billion over the project life cycle)</b>							
Groot Letaba River water development project: Raising of Tzaneen Dam	Meeting of projected growing primary water requirements for 2025; improvement of water availability for the riverine ecosystem and raising of Tzaneen Dam	Design	125 000	—	—	15 208	—
Moldt River development project: Raising of Hazelmere Dam	Augmentation of water supply to Umgeni North coast	Design	360 000	11 632	4 888	188 198	50 714
Mopani district municipality emergency works	Refurbishment of dilapidated infrastructure	Construction	80 000	103 899	89 146	100 709	—
Mzimkulu River: Ncwabeni off-channel storage	Assurance of a reliable water supply to the Northern part of the lower KwaZulu-Natal South coast during dry periods	Feasibility	650 000	—	—	—	—
Taung/Naledi bulk water supply phase 2	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	733 754	97 614	111 857	63 731	69 339
Narmakwa bulk water supply phase 1	Upgrade of existing bulk water scheme and construction of new bulk water scheme.	Construction	648 312	186 069	103 452	149 748	119 000
Pilanesberg South bulk water supply phase 2	Upgrade of existing bulk water scheme and construction of new bulk water scheme.	Construction	796 631	124 441	69 665	150 000	100 610

**Table 36.B Summary of expenditure on infrastructure**

Project name R thousand	Service delivery outputs	Current project stage	Total project cost	Audited outcome		Adjusted appropriation	Medium-term expenditure estimate
				2013/14	2014/15	2015/16	2016/17
Amatola Water: Refurbishment of 6 existing plants and downstream infrastructure	Upgrade of existing bulk water scheme	Construction	500 000	–	150 000	169 060	92 386
Greater Matomsa bulk water supply phase 1 (Refurbishment)	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	444 288	611	19 892	46 763	88 554
Chris Hani district municipality Ncora bulk water supply (cluster 4)	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	421 727	34 956	83 997	72 641	55 000
Chris Hani district municipality Ngoboco bulk water supply (cluster 6)	Construction of new bulk water scheme and spring protection	Construction	321 727	26 903	63 380	47 957	63 262
Xonxa Dam BWS	Construction of new bulk water scheme to augment existing bulk water scheme	Construction	443 998	77 912	95 659	68 284	58 013
Mhlabatshane bulk water supply	Construction of new bulk water scheme	Construction	483 482	37 720	52 224	8 834	12 776
Greytown BWS Phase 2	Construction of new bulk water scheme and upgrade of existing bulk water scheme	Construction	950 000	28 347	37 830	93 644	116 377
Middeldrift BWS	Construction of new water treatment works	Construction	340 000	–	–	24 070	78 997
Greater Bulwer phase 2	Upgrade of existing water treatment works	Construction	343 337	–	33 420	14 035	60 000
Nongoma bulk water supply	Construction of new bulk water scheme	Construction	529 134	56 194	31 121	131 779	110 357
Dukuduku resettlement bulk water supply	Construction of new bulk water scheme	Construction	266 382	29 958	26 753	15 037	15 247
Greater Motana regional bulk water supply Phase 1-3	Construction of new bulk water scheme	Feasibility	469 293	–	–	–	–
Driefontein Phase 3 (Spicenekop to Ladysmith) bulk water supply	Construction of bulk water scheme	Feasibility	350 000	–	–	–	–
Maphumulo BWS	Construction of bulk water scheme	Feasibility	294 621	–	–	–	–
Chris Hani district municipality bulk water supply, Quthubeni (cluster 9) phase 1	Construction of new bulk water scheme	Construction	208 000	40 217	13 814	32 900	15 000
Middleburg groundwater supply	Development of borehole to augment existing bulk water scheme	Construction	32 505	558	110	771	6 390
Masiolonyana bulk water supply phase 1	Upgrade of existing bulk water scheme	Design	304 941	15 050	45 804	41 934	32 000
Driefontein Indaka bulk water supply	Construction of new bulk water scheme to augment existing bulk water scheme	Construction	378 529	–	66 689	20 801	80 000
Mandikazi bulk water supply phase 5	Construction of new bulk water scheme to augment existing bulk water scheme	Construction	94 000	5 845	14 757	57 000	27 654
Balfi/Siyatl/Grey/Willem/Nthor bulk water supply	Construction of new bulk water scheme Various	Various	590 709	501	7 865	7 695	36 605
Msukaligwa regional water supply scheme phase 1	Construction of new bulk water scheme Design	Design	407 000	18 481	5 471	–	3 000
Empulizi and Methula bulk water scheme	Upgrade of existing bulk water scheme Feasibility	Feasibility	291 021	–	80	–	5 000
Kagisano Molopo bulk water supply	Upgrade of existing water treatment works and new bulk water scheme	Feasibility	350 000	–	2 889	18 000	9 000
Stellenbosch wastewater treatment works phase 2	Upgrade of existing wastewater treatment works	Construction	304 256	10 000	18 025	48 128	32 898

**Table 36.B Summary of expenditure on infrastructure**

Project name R thousand	Service delivery outputs	Current project stage	Total project cost	Audited outcome		Adjusted appropriation 2016/17	Medium-term expenditure estimate 2017/18	2018/19	2019/20
				2013/14	2014/15				
<b>Small projects (total project cost of less than R250 million over the project life cycle)</b>									
Bushbuckridge water treatment plant, pipelines and reservoirs	Supply of water to Bushbuckridge area	Handed over	144 501	100 000	44 501	-	-	-	-
Molopo Eye water treatment plant, pipelines and reservoirs	Supply of water to North West	Handed over	39 835	22 528	-	-	-	-	-
Ermelo water treatment plant, pipelines and reservoirs	Supply of water to Bushbuckridge area	Handed over	48 510	48 510	-	-	-	-	-
Zeerust water treatment plant, pipelines and reservoirs	Supply of water to Zeerust area	Handed over	14 204	5 365	17 361	-	-	-	-
Mzimvubu water project	Supply of water	Construction	-	308 245	571 211	-	83 540	70 749	217 294
Abaguusi, Nongoma and Jozini water intervention projects	Supply of water	Construction	-	-	66 783	-	-	-	-
Lady Grey bulk water supply	Construction of new bulk water scheme	Feasibility	128 533	-	-	2 491	10 445	3 000	10 000
Sterkspuit bulk water supply	Construction of new bulk water scheme	Feasibility	50 000	-	454	-	2 500	3 000	13 000
Coffee bay water treatment works	Upgrade of existing water treatment works	Feasibility	130 000	-	-	-	12 729	2 500	7 000
Setsoto bulk water supply phase 1 and 2	Construction of new bulk water scheme	Construction	147 644	4 000	13 517	40 570	31 433	20 000	20 000
Rouxville/Smitfield/Zastron Mohokane bulk water supply phase 1	Construction of new bulk water scheme	Construction	180 258	22 022	28 564	44 136	45 000	20 000	30 000
Mantsops bulk water supply phase 1	Construction of new bulk water scheme	Construction	250 000	387	3 375	13 376	33 560	15 000	20 000
Ngawathe bulk water supply phase 2	Construction of new bulk water scheme to augment existing bulk water scheme	Construction	250 000	2 100	2 861	6 762	15 000	15 000	30 000
Lushihwane bulk water scheme	Construction of new bulk water scheme	Design	91 918	-	493	-	25 389	28 108	36 450
Upgrade of Balfour wastewater treatment works phase 2	Upgrade of existing wastewater treatment works	Tender	85 455	502	-	21 272	22 970	33 403	15 343
Bushbuckridge water services (Cummingmore to Newington-BWS) phase 1	Construction of new bulk water scheme	Feasibility	190 000	-	-	-	50 000	3 000	-
Eerstehoek/Ekuindeni bulk water supply	Construction of new bulk water supply and upgrade of existing water treatment works	Feasibility	115 122	-	1 247	-	-	3 000	25 621
Amsterdam wastewater treatment works phase 1	Upgrade of existing water treatment works and construction of new bulk water scheme	Feasibility	30 503	-	2 228	-	12 300	5 000	23 000
Van Wyksvlei groundwater phase 1 (pipeline upgrade)	Construction of new bulk water scheme	Design	94 700	156	2 914	1 793	15 000	30 000	46 824
Hantam desalination plant (Brandylei)	Construction of new desalination plant	Construction	66 569	668	-	4 128	5 232	-	30 000
Loeriesfontein bulk water supply phase 1 (pipeline)	Construction of new bulk water scheme	Construction	95 442	1 355	7 988	3 639	14 212	50 426	17 247
Ritchie wastewater treatment works bucket eradication programme	Construction of bulk water supply line and extension of the treatment works as well as associated infrastructure.	Construction	40 423	-	-	3 000	15 000	20 000	10 551
Williston bulk water supply	Construction of new bulk water scheme	Feasibility	47 000	-	1 920	522	-	-	30 000
Britstown oxidation ponds	Upgrade of existing waste water treatment works	Design	30 600	-	-	-	15 000	-	30 000
Danielskull wastewater treatment works	Upgrade of existing water treatment works	Feasibility	12 644	-	-	-	-	-	12 644
Kathu bulk water supply	Construction of new bulk water scheme	Feasibility	90 000	600	70	-	-	21 587	45 000

**Table 36.B Summary of expenditure on infrastructure**

Project name R thousand	Service delivery outputs	Current project stage	Total project cost	Audited outcome		Adjusted appropriation 2016/17	Medium-term expenditure estimate 2017/18 2018/19 2019/20
				2013/14	2014/15		
Christiana wastewater treatment works	Upgrade of existing water treatment works	Feasibility	55 500	—	—	—	—
Citrusdal wastewater treatment works phase 2	Construction of new wastewater treatment works	Construction	52 667	3 806	6 837	2 660	—
Clanwilliam/Lambers Bay regional water supply	Upgrade of existing bulk water scheme	Construction	61 500	20 963	913	14 387	6 13
Tubatj bulk water supply (Witzenberg)	Construction of new bulk water scheme	Construction	76 807	8 331	889	27 841	13 372
Clanwilliam water treatment works	Upgrade of existing bulk water scheme	construction	31 349	912	2 163	4 000	4 000
Hofmeyr groundwater	Development of borehole to augment existing bulk water scheme	Construction	64 000	2 271	23 152	11 977	6 848
Eastern Cape region	Water supply and sanitation backlog	Construction	—	86 778	157 979	441 843	503 525
Free State region	Water supply and sanitation backlog	Construction	—	20 795	—	15 000	130 967
Gauteng region	Water supply and sanitation backlog	Design	—	—	—	70 000	250 000
KwaZulu-Natal region	Water supply and sanitation backlog	Construction	—	267 463	263 622	803 068	855 622
Limpopo region	Water supply and sanitation backlog	Construction	—	93 473	27 379	130 540	540 273
Mpumalanga region	Water supply and sanitation backlog	Construction	—	89 468	21 000	263 740	398 707
Northern Cape region	Water supply and sanitation backlog	Construction	—	16 371	64 170	87 713	140 984
North West region	Water supply and sanitation backlog	Construction	—	27 159	1 458	62 028	204 904
Western Cape region	Water supply and sanitation backlog	Construction	—	—	—	—	30 000
<b>Total</b>			<b>139 007 272</b>	<b>5 669 964</b>	<b>6 821 116</b>	<b>8 939 966</b>	<b>10 695 176</b>
						<b>11 298 705</b>	<b>12 500 677</b>
							<b>13 263 570</b>

**Table 36.C Summary of donor funding**

Donor	Project	Programme	Period of commitment	Amount committed	Main economic classification	Spending focus	Audited outcome		Estimate 2016/17	Medium-term expenditure estimate 2017/18 2018/19 2019/20
							2013/14	2014/15		
R thousand									2015/16	
Foreign										
In cash										
European Union	Water and sanitation services (Masibambane)	Administration	3 years	1 079 754	Goods and services	Support delivery through close collaboration with the Department of Cooperative Governance and Traditional Affairs, Fast - track procurement through increased effort by sector partners, build capacity for service delivery and sustainable services	838	—	—	—
<b>Total</b>				<b>1 079 754</b>			<b>838</b>	<b>—</b>	<b>—</b>	<b>—</b>

**Table 36.D Detail split of direct and indirect grants to municipalities**

R thousand	Audited outcome			Adjusted appropriation	Medium-term expenditure estimate			
	2013/14	2014/15	2015/16		2016/17	2017/18	2018/19	
<b>Water services infrastructure grant</b>								
<b>Direct grants</b>								
Transfers and subsidies	1 129 173	1 050 790	2 305 029	2 844 982	3 329 464	3 559 056	3 757 319	
Provinces and municipalities	1 129 173	1 050 790	2 305 029	2 844 982	3 329 464	3 559 056	3 757 319	
<b>Indirect grants</b>								
Current payments	131 144	113 284	142 098	164 547	150 016	157 475	173 886	
Compensation of employees	77 517	57 915	76 491	88 932	90 420	93 264	94 045	
Goods and services	53 627	55 369	65 607	75 615	59 596	64 211	79 841	
Transfers and subsidies	3 600	1 973	1 250	1 300	1 407	1 488	1 571	
Households	3 600	1 973	1 250	1 300	1 407	1 488	1 571	
Payments for capital assets	112 739	395 951	548 669	311 545	442 122	608 175	642 233	
Machinery and equipment	4 150	1 370	2 413	2 736	2 171	4 621	4 880	
Buildings and other fixed structures	108 589	394 581	546 256	308 809	439 951	603 554	637 353	
<b>Total</b>	<b>1 376 656</b>	<b>1 561 998</b>	<b>2 997 046</b>	<b>3 322 374</b>	<b>3 923 009</b>	<b>4 326 194</b>	<b>4 575 009</b>	
<b>Regional bulk infrastructure grant</b>								
<b>Direct grants</b>								
Transfers and subsidies	231 433	579 919	801 748	2 694 773	2 963 503	3 175 816	3 353 662	
Provinces and municipalities	—	—	—	1 850 000	1 865 000	2 060 000	2 175 360	
Transfers to public corporations and private enterprises	231 433	579 919	801 748	844 773	1 098 503	1 115 816	1 178 302	
Current payments	72 392	73 305	107 007	85 756	85 803	85 568	91 067	
Compensation of employees	15 156	23 688	38 188	32 971	36 366	37 872	40 757	
Goods and services	57 236	49 617	68 819	52 785	49 437	47 696	50 310	
Transfers and subsidies								
<b>Indirect grants</b>								
<b>Regional bulk infrastructure grant: Allocation-in-kind</b>								
Payments for capital assets	3 009 546	3 288 014	4 857 588	3 478 829	2 773 539	2 880 922	3 037 295	
Buildings and other fixed structures	3 008 831	3 287 817	4 856 588	3 478 829	2 773 539	2 880 922	3 037 295	
Machinery and equipment	715	197	1 000	—	—	—	—	
<b>Total</b>	<b>3 313 371</b>	<b>3 941 238</b>	<b>5 766 343</b>	<b>6 259 358</b>	<b>5 822 845</b>	<b>6 142 306</b>	<b>6 482 024</b>	
<b>Bucket eradication programme: Allocation-in-kind</b>								
<b>Indirect grants</b>								
Payments for capital assets	—	899 177	975 399	350 000	145 000	—	—	
Buildings and other fixed structures	—	899 177	975 399	350 000	145 000	—	—	
<b>Total grants</b>	<b>—</b>	<b>899 177</b>	<b>975 399</b>	<b>350 000</b>	<b>145 000</b>	<b>—</b>	<b>—</b>	



# BUDGET 2017

## ESTIMATES OF NATIONAL EXPENDITURE

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**national treasury**

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National Treasury  
REPUBLIC OF SOUTH AFRICA

